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There are few coaches in U.S. college history who have built the kind of careers that our cover coaches have, with eight national championships between them. As some of you head back to campus and others send your kids off to school, it's as good a time as any to ponder teamwork, leadership and responsibility. Talk about essential qualities—even if we've long ago hung our diplomas on the wall.

JEFF BROWN (28); TOMWL / GETTY IMAGES (22); MICHAEL HENDRICKSON (20); MATT STROSHANE (68); COVER PHOTOS: COACH K, LANCE KING/GETTY IMAGES; URBAN MEYER, ELSA/GETTY IMAGES SPORT/GETTY IMAGES

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Individual copies or back issues: $8 in the U.S., $10 non-U.S. Annual subscriptions are $75 in the U.S., $150 non-U.S. Send check or money order to MSP Communications, Delta Sky Reprints, 220 S. Sixth St., Suite 500, Minneapolis, MN 55402 or e-mail nyohann@deltaskymag.com for information.

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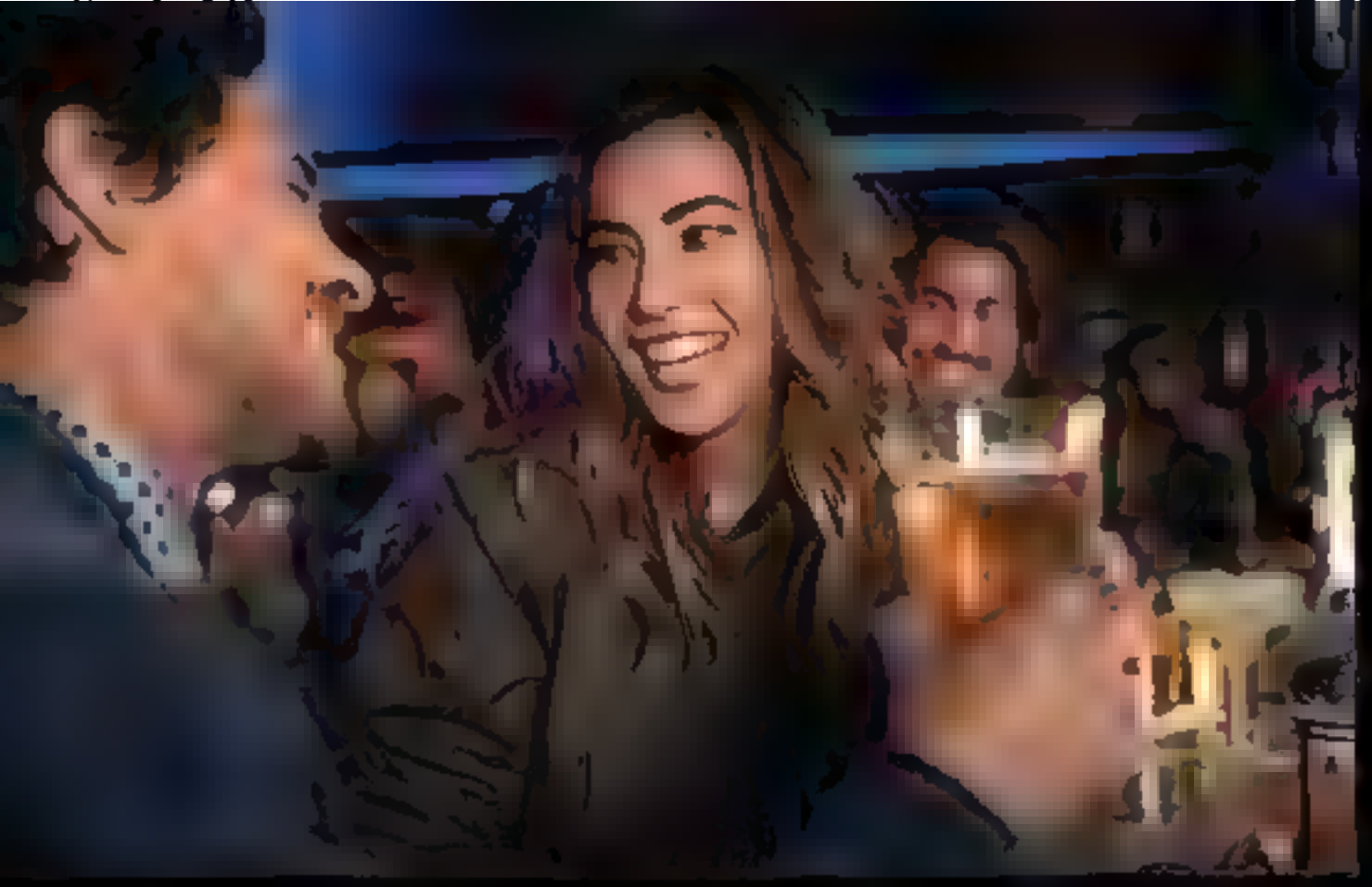

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OPERATIONAL EXCELLENCE

Delta is soaring to performance levels that are setting new records for the industry

Richard Anderson, CEO of Delta Air Lines

As Delta wraps up its summer travel season, Richard Anderson sits down with **Gil West,** executive vice president and chief operating officer, to talk about the season's operational performance and how Delta has flown to the top of the performance rankings.

RICHARD ANDERSON: Gil, your team has been working hard to provide Delta customers with the best-performing, most reliable airline on the planet. How are things going so far?

GIL WEST: Richard, the operations team has done a remarkable job so far this year of taking care of our customers. As of late July, we'd posted 73 days without a single cancellation in our mainline operation. That's nearly double our rate from the previous year and more cancellation-free days than we posted for the entire year of 2013.

RA: That's the best performance of all the major airlines. And those numbers are particularly important because cancellations can have a big impact on our global operation.

GW: That's right. When a major airline like Delta cancels flights, it has a ripple effect throughout our system, and it can affect more than just one flight. So keeping cancellations to a minimum goes a long way toward making sure our customers get to their destinations on time.

Executive Vice President and Chief Operating Officer Gil West

RA: That's part of the reason our on-time performance numbers are so strong. In the first half of the year, our arrivals were 84.6 percent on time, outpacing our U.S. based global and domestic competitors.

GW: And our baggage handling numbers are the best among the major carriers, as well, at just 2.25 mishandled bags for every 1,000 enplanements. To put that in context, Delta carried nearly 69 million bags weighing more than 2 billion pounds during that period.

RA: That kind of performance doesn't just happen. What are some of the steps Delta has taken to get here?

GW: For the past several years, we have had a robust strategy aimed at operating the best airline in the world. We do a lot of planning ahead of the summer season, looking at everything from aircraft maintenance, making sure we have enough reserve aircraft on hand and arranging to have maintenance checks before

DAN HAMMANN ANDERSON PORTRAIT JOHN WEST

5 THINGS TO KNOW ABOUT DELTA THIS MONTH

1. The NY-LDN lounge bar by Delta and Virgin Atlantic is open daily at The O2 arena in London, offering light bites and aviation-inspired drinks. Plus, don't miss the special offers for SkyMiles® members
2. If you're in LA on September 16, head to SKYBAR at the Mondrian Los Angeles hotel, where 10 cocktail aces will face off for A-Star Mixology—and you vote for the winning drink. All proceeds support Covenant House California.
3. Starting December 2, Delta will be adding new year-round nonstop service between Orlando and Brazil's capital city of Brasília—a UNESCO World Heritage Site known for its 20th-century modern urbanism.
4. Delta will be serving Sam Adams OktoberFest on flights beginning this month. The beer from the Boston-based brewery blends hearty malts for a smooth flavor with notes of caramel. Celebrate fall with this seasonal brew!
5. Delta sponsors 15 U.S. collegiate athletic programs. As you (or your kids) head back to campus, know that we're also cheering for your teams—and some of us might even paint our faces before hitting the stands.

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and after the busiest times so our fleet is at its most flexible when we need it.

RA: Delta people, of course, are the foundation of everything we do. So staffing and training are critical if you want to lead the industry in performance.

GW: That's so true. This summer, for example, we hired 800 airport customer service employees and conducted service-recovery training designed specifically to help our customers when something has gone wrong, such as a delay due to weather or one of those rare cases when a bag [illegible].

RA: Technology is also a big part of the program—making sure Delta people at all levels have the tools they need to cope with the many different issues that crop up every day.

GW: We've invested heavily in technology in the past few years for just that reason. That has boosted our efficiency and streamlined operations in everything from maintenance to customer care to service in our Delta Sky Clubs®.

RA: Delta's success is really due to the long-standing culture here that is built around our employees—they are obsessed with serving our customers, and you can certainly see that in these performance numbers. Thanks to you and your team, Gil, and to all of Delta's 80,000 employees worldwide for getting us to this enviable position. And to our customers reading this interview, thanks as always for flying Delta.

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EXCELENCIA OPERACIONAL

Delta está alcanzando niveles de desempeño que están creando nuevos estándares en la industria

Al tiempo que *Delta* culmina su temporada de viajes de verano, Richard Anderson se reúne con **Gil West,** Vicepresidente ejecutivo y director de Operaciones, para conversar sobre el desempeño de las operaciones durante el verano y cómo *Delta* ha llegado a la cima de los récords operacionales.

RICHARD ANDERSON: Gil, tu equipo ha venido trabajando arduamente para proveer a los clientes de *Delta* con el mejor desempeño y ser la aerolínea más confiable en el mundo. ¿Cómo va todo hasta este momento?

GIL WEST: Richard, este año el equipo de operaciones ha realizado un trabajo impecable con los clientes. Hacia finales de julio registramos 73 días sin una sola cancelación en nuestra operación principal. Esto es casi el doble de días comparado con los récords del año pasado y representa más días sin cancelaciones de las que tuvimos en 2013.

RA: Es el mejor funcionamiento en esta industria comparado con todas las grandes aerolíneas. Estos datos son muy importantes porque las cancelaciones pueden tener una gran repercusión en nuestra operación global.

GW: Es correcto. Cuando una de las grandes aerolíneas como *Delta* cancela vuelos, tiene un efecto que repercute a lo largo del sistema y puede afectar a más de un sólo vuelo. Por lo tanto, mantener las cancelaciones al mínimo es un paso más para asegurar que los viajeros lleguen a tiempo a sus destinos.

RA: Esa es parte de la razón por la cual los datos sobre operaciones a tiempo son muy fuertes. En la primera mitad del año las llegadas a tiempo fueron del 84.6 porciento superando a los competidores domésticos y a nivel mundial.

GW: Los datos resultantes sobre el manejo de equipaje también son los mejores comparados con otras grandes aerolíneas. Solo hubo error con el manejo de 2,25 piezas de equipaje por cada 1.000 unidades. Para ponerlo en perspectiva, *Delta* transportó casi 69 millones de maletas que pesaron más de 2.000 millones de libras durante ese mismo periodo.

RA: Esta clase de resultados no suceden por casualidad. ¿Cuáles son algunas de las medidas que *Delta* ha tomado para llegar hasta este punto?

GW: En los últimos años hemos tenido una poderosa estrategia dirigida a operar la mejor aerolínea en el mundo. Planeamos todo por anticipado para la estación de verano teniendo en cuenta desde el mantenimiento de la aeronave, asegurándonos que tenemos suficientes aviones de reserva disponibles y programando el servicio antes y después de las épocas más ocupadas para que la flota esté completamente disponible cuando la necesitemos.

RA: Los empleados en *Delta*, por supuesto, son la base de todo lo que hacemos. Contar con el mejor personal y su entrenamiento es esencial si deseas estar a la vanguardia de la industria y su funcionamiento.

GW: Así es. En este verano, por ejemplo, contratamos 800 empleados para el servicio al cliente y llevamos a cabo un entrenamiento diseñado específicamente para ayudar a los clientes cuando hay algún problema, como una demora debido al mal tiempo o en uno de esos casos esporádicos cuando se extravía una valija.

RA: La tecnología es también una parte importante porque suministramos las herramientas necesarias a todos los empleados para que puedan atender cualquier situación que se presente a diario.

GW: Por esa razón en los últimos años hemos invertido tremendamente en tecnología. Esto ha incrementado la eficiencia y ha simplificado las operaciones en todo, desde el mantenimiento de las naves, la atención al cliente y hasta el servicio en los *Delta Sky Clubs*.

GW: El éxito de *Delta* es debido a la larga tradición de su cultura que es construida alrededor de nuestros empleados (están completamente dedicados a servir al cliente) y sin duda alguna puedes verlo representado en estos resultados. Gil, te agradezco mucho a ti y a tu equipo, así como a los 80.000 empleados de *Delta* en todo el mundo por llevarnos a esta envidiable posición. Y para todos los clientes que están leyendo esta entrevista, gracias como siempre por volar con *Delta*.

1 *Delta* ofrece vuelos diarios desde Atlanta hasta la pujante ciudad de **Bogotá, Colombia.**

2 **Ritmo Caliente**
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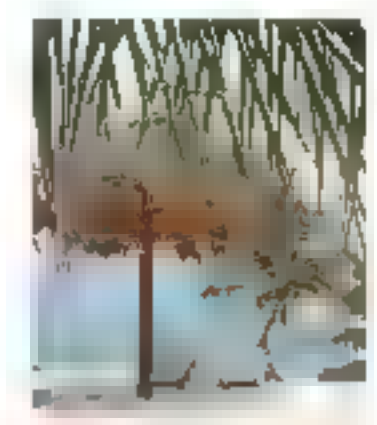
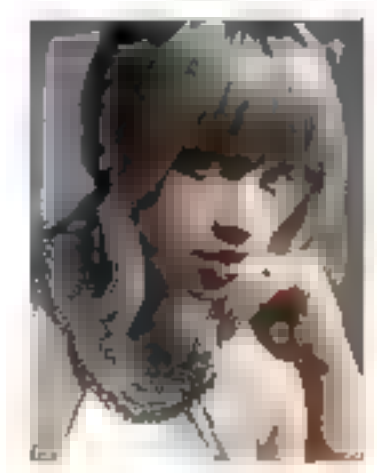


3 Durante el mes de septiembre, *Delta* ofrece 54 vuelos diarios a la hora pico a nueve ciudades en **México.**



4 **Despegando**
No dejes de leer nuestra sección en español en la página 115 de *SKY*

SHUTTERSTOCK.COM BOGOTÁ MÉXICO; CHARLEYGA AVGETTY IMAGES DAS MAPD ANCO.

FUJIFILM

X-SERIES
DIGITAL CAMERAS

Photo: Karen Hutton, FUJIFILM X-T10, 18-55mm f/2.8-4 OIS, 1/60 sec, f/8.0, ISO 400

Inspiring places can fuel a **Passion...**

X-T10

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-Karen Hutton

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WHEELS UP

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BY THE NUMBERS

HÊTING FILM

This month, the Toronto International Film Festival—aka TIFF, a key event in the run-up to the Academy Awards—turns the big 4-0. While there will be big names in attendance to celebrate when the festival kicks off September 10 (last year saw the likes of Reese Witherspoon, Morgan Freeman and Benedict Cumberbatch, whose *The Imitation Game* took home the coveted Grolsch People's Choice Award), the ticketed screenings of more than 300 films are open to the general public, giving anyone the chance to see what could be the next big Oscar contender.

$25,000
Amount in Canadian dollars of the prize for best film in the new Platform Program. A jury of three renowned filmmakers will select a winner from up to 12 entries that demonstrate "a strong directorial vision."

2
Minutes in length of the shortest films in the 2014 festival: *A Single Life*, *O Canada* and *Open Form–Game on an Actress's Face*. The longest film, *From What Is Before*, clocked in at 338 minutes.

80,934
Approximate hours donated by more than 2,960 volunteers during the 2014 festival. Volunteers help guests, distribute marketing materials and perform other tasks in exchange for vouchers to screenings.

$6
Cost of a Festival of Festivals pass in 1976, which allowed entry into a trio of daytime shows or seminars. The three-pack is no longer available but a five-film Daytime Sampler pass can be purchased for $96.

TRENDING

BOS

SOMERVILLE

This Massachusetts city has emerged from Boston's shadow

Why Now: Once called "Somerville" always the poor cousin to neighboring Cambridge, eclipsed by Bostonians who preferred city limits or dared not venture beyond Harvard's gates developers are now pumping billions into this city wedged two miles northwest of the state capital Somerville is a diamond in the rough, with techies award-winning chefs and cutting-edge entrepreneurs revolutionizing a once passed-over landscape **Where to Go:** At Assembly Row—an enormous $1.5 billion investment and former home of a Ford plant—get your shopping fix with outlets galore, enjoy riverfront dining or work up a sweat with boot camp and yoga classes. Across town, taste local craft beers—with names such as A Session with Dr Nando—at Aeronaut Brewing Co., which doubles as a start-up incubator You can work off the brews—and catch up on emails—next door at Brookline Boulders, an indoor rock climbing gym with a collaborative workspace Outdoorsy types will want to rent two wheels through Boston's bike share program Hubway, to cruise the Somerville Community Path or the historic 10.4-mile Minuteman Bikeway, which stretches all the way to Bedford. Recharge and relax with tea and French-pressed coffee at Morrison House a clean and cozy B & B. Be one of the first to stay at its renovated sister property, Davis Square Inn, expected to open next month. —**CASSIE SHORTSLEEVE**

HIT THE TOWN

- Sarma
- Backbar
- Union Square Farmers Market

BOARDING PASS

SHANGHAI

Eating well in Shanghai is easy Start the day like a local with ***jian bing,*** a street food take on the breakfast crêpe The city is also known for soup dumplings, and the pork and truffle ones at **Din Tai Fung** are worth seeking out. Love mysteries? The 10-seat **Ultraviolet by Paul Pairet** has no published address, but its avant-garde menu offers a clue as to why it's been named one of Asia's best restaurants For a drink and a killer skyline view, head to the Hyatt's 32nd and 33rd floor **VUE Bar.**

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BEN RICHARDSON SOMERVILLE A EXSEGRE/ALAMY SHANGHAI

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MONIQUE LHUILLIER

FASHION DESIGNER

Wedding dresses aren't always the most cutting-edge items of clothing, but Monique Lhuillier has been defying that by adding splashes of color—layering blush, gold and silver into the stark ivory fabric. "You can see more details on the grown," explains Lhuillier. "With white, there's no dimension." The Los Angeles-based designer started her namesake company 19 years ago because she couldn't find a wedding dress she liked. "There was one selection, and it was predictable," she says. "Now you see a lot of individuality." —**MATT McCUE**

"I LIKE TO BUY SNOW GLOBES AND BRING THEM HOME TO MY CHILDREN."

1

2

3

5

6

7

8

9

1 **MOST-RECENT SOUVENIR** A snow globe. "The last one was from Paris." 2 **IN-FLIGHT DRINK** Sparkling water with lime wedges. 3 **TRAVEL OUTFIT** J Brand jeans, J.Crew tailored jacket and Hermès loafers. 4 **PERSONAL CARE ESSENTIALS** Tom Ford lip balm, Evian mineral water spray, SK-II hand cream. 5 **FAVORITE AIRPORT** Paris Roissy-Charles de Gaulle. "The architecture is so beautiful, and there are lots of good shops." 6 **IN-FLIGHT READING** *Vanity Fair, Architectural Digest, Vogue, Elle*. 7 **IN-FLIGHT SNACKS** Dried mangoes and dark chocolate almonds. 8 **IN-FLIGHT ENTERTAINMENT** "I catch up on current movies. I recently saw *Gone Girl* and *Wild*. I also watched *Veep*." 9 **FAVORITE LUGGAGE** "A brown Rimowa suitcase and a hand-carry Louis Vuitton rolling bag." **MOST IMPRACTICAL ITEM EVER PACKED** "Way too many shoes." **IN-FLIGHT TUNES** John Mayer, John Legend, Josh Groban. **TRAVEL ESSENTIAL** "My iPhone 6. It keeps me connected." **MOST-RECENT TRIP** New York City for the CFDA Fashion Awards.

UNIVERSAL IMAGES GROUP DeAGOSTINI ALAMY (2) MICHAEL HENDRIKSON (47) WORLDFOTO ALAMY (5) COURTESY HBO (3)

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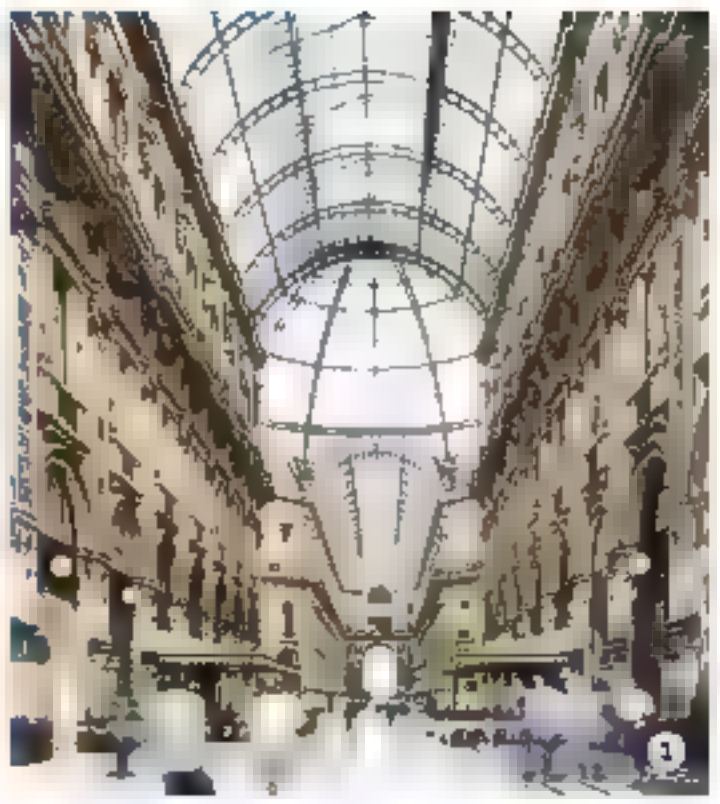
The Spirit of Life in Lake Arena at Expo Milano 2015.

MILAN

You've got an extra day to kill in Italy's capital of fashion, finance and design. Here's what you do. **BY INGRID K. WILLIAMS**

SPRUCED UP FOR THE WORLD EXPO, Milan has never looked better. Shedding its strictly business reputation, the city is rolling out the red carpet for millions of visitors headed to the Expo, which ends October 31. The spotlight is now focused on the Expo site, about eight miles northwest of the city center, where dozens of show-stopping pavilions explore the foodcentric theme "Feeding the Planet, Energy for Life." But dozens of urban renewal projects have revitalized every corner of the city, from the Navigli neighborhood with its cleaned-up canals to industria, Porta Romana, now a cultural hot spot. Fashionable as ever, Milan is ready to impress.



To view a slideshow of Milan, visit delta.com/skymagazine

DINE

Pick up hazelnut cream-filled pastries at **Pavè,** an artisanal bakery and café. Shop for community-grown produce from the Lombardy region at **Cascina Cuccagna,** an old farmhouse that hosts twice-weekly markets. The farmhouse restaurant **Un Posto a Milano,** offers handmade pastas with seasonal fillings at tables overlooking herb gardens. For something sweet, **La Gelateria della Musica** scoops sublime salted caramel and peanut gelato.

APERITIVO HOUR

In a city famous for its aperitivo scene no bar does it better than **Ceresio 7,** which serves creative cocktails and gourmet snacks beside a glamorous rooftop pool. **Bar Basso** claims to have invented the prosecco-based *negroni sbagliato,* today served in giant goblets. The buzzing **Navigli district** is ideal for a bar crawl, which should include a spritz at the chic hideaway **Rita.**

SHOP

With its vaulted glass-roof arcades, **Galleria Vittorio Emanuele II** (1) is among the world's oldest—and most beautiful—malls. But the area's best shopping is at nearby **Excelsior Milano,** a seven-story concept store with two specialty floors curated by Antonia, an innovative boutique adored by fashionable Milanese. For interior inspiration, **Fragile** is a contemporary design gallery with whimsical rooms as eye-catching as the items exhibited inside.

GALLERY HOP

The recently opened, Rem Koolhaas-designed **Fondazione Prada** showcases large-scale works from contemporary artists such as Damien Hirst and Robert Gober. The venue's café, **Bar Luce,** sprang from the imagination of film director Wes Anderson. Across town at **HangarBicocca,** a factory is now a cavernous gallery housing Anselm Kiefer's monumental work "The Seven Heavenly Palaces."

A. LAW (LEFT); PHOTO KAVEL (RIGHT); CHRIS TREECE (TOP); TOMM

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KELLY WEARSTLER

Kelly Wearstler has wowed the design world with her high-flying, high-impact aesthetic that has rubbed off on everything from commercial and residential interiors to furniture, accessories, lighting and fashion. The LA-based Wearstler, 47, also has conquered the silver screen set, having designed homes that boast her oft-maximalist viewpoint for a slew of Hollywood A-listers. Plus, she's made a star turn of her own on a Bravo reality show. Now the South Carolina native will be tackling hotel design for husband Brad Korzen's recently launched hospitality company Proper Hotels, the next generation of his previous Kor Hotel Group. — **JASON OLIVER NIXON**

MISCELLANEOUS

Playboy
Wearstler posed for the mag in 1994 and, according to the Playboy website, "took her earnings and started her own interior design firm."

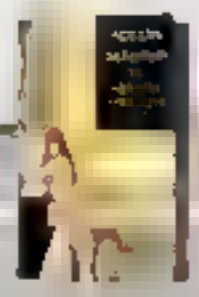
$39 Million
Listing price of Wearstler and husband Brad Korzen's Beverly Hills house in 2012. The three plus-acre historic home includes a pool-cum-pool house and a tennis court.

In her 2006 book *Domicilium Decoratus*, Wearstler was photographed wearing glamorous couture-worthy gowns while trimming her trees and hanging art at her opulent Beverly Hills estate.

Best Friends Animal Society
Wearstler is a celebrity supporter of this animal welfare society. She even adopted a Lab mix puppy at BFA's 2010 Pet Super Adoption event.

BUSINESS

Kelly Wearstler Flagship Boutique
In 2011, Wearstler opened this Melrose Avenue shop and launched her fashion line that included everything from shift dresses to clutches to fashion jewelry. The line has since been streamlined, with accessories becoming the focus.

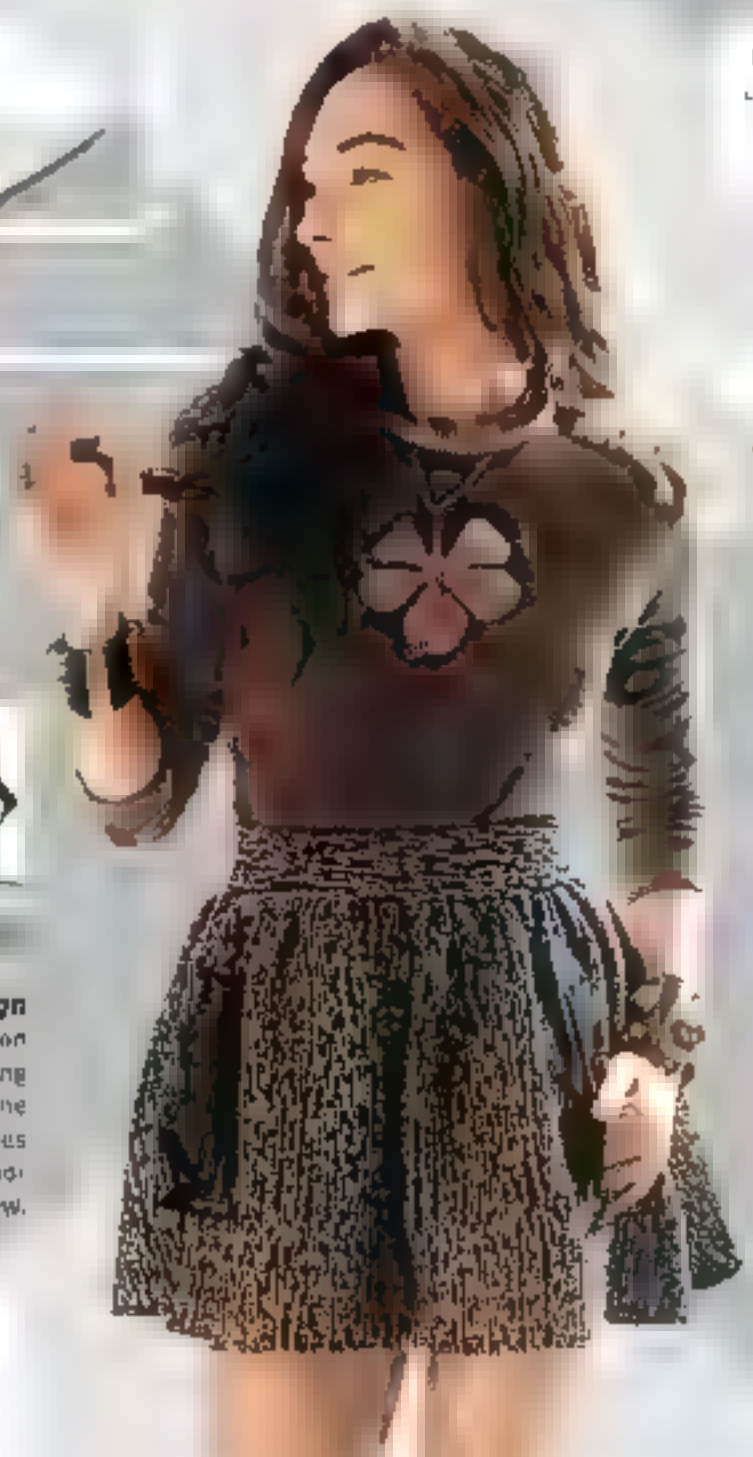


Publishing
The designer is the author of several books, including *Modern Glamour: The Art of Unexpected Style*, *Hue* and *Rhapsody*.

Bergdorf Goodman
NYC's fabled department store boasts a Wearstler-designed eatery, BG Restaurant, on the 7th floor and a boutique featuring Wearstler's objects—such as nature-inspired lighting and sculptures shaped like lips and legs—just around the corner.

Top Design
Wearstler served as a judge on this show in 2008, impressing viewers with her high-octane hairstyles and fashion choices as much as with her interior design point of view.

Korzen's former Viceroy Hotel in Palm Springs, designed by Wearstler, was done up in a Hollywood Regency style that included pops of lemon and crisp white, whippet dog statues and crenelated awnings.



In August, Wearstler launched a collection of luxe dog accessories. A portion of the proceeds will go to Best Friends Animal Society.

FRIENDS + FAMILY

Cameron Diaz
Wearstler recently designed Diaz's Manhattan apartment, which features glitz-tipped interiors. As Wearstler told *ELLE Decor*, "It's innately sexy without being overly flashy."

Brad Korzen
Husband Brad Korzen founded the much-lauded and Wearstler-designed—Viceroy Hotels before leaving the company in 2007. His latest venture, Proper Hotels, will feature mixed-use properties in cities such as Hollywood, Austin and San Francisco.

Elliot and Oliver Korzen
Wearstler's two sons have made waves of their own; in 2011, the pair performed with their band, The Negotiators, at the tender ages of 7 and 9 at LA's hot spot Whisky a Go Go.

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LAPTOP/ TABLET HYBRIDS

These cool convertibles work as proper laptops when you need to write a long report or an essay, but the keyboard either folds away behind the screen or pops off of a magnetic hinge when you don't need it, leaving you with a touchscreen tablet. Oftentimes, you can even combine the screen and keyboard in a variety of pairings for additional viewing options, such as "display" (the keyboard flips to the back) or "tent" (an inverted V)

BY CARAMEL QUIN

FOR THE LIGHT TRAVELER

Acer Aspire Switch 10 E

This mini convertible packs a punch. It weighs just 2.6 pounds and can slip into a purse or manbag with ease, but it has up to 12 hours of battery life and a powerful quad-core processor. Plus, it runs Windows 10 and Microsoft Office software. Its Snap Hinge offers four modes: notebook, tablet, tent and display. The 10.1-inch HD screen is protected by Gorilla Glass, so the touchscreen is tough like a tablet, not flimsy like a laptop. One especially neat trick for business users seeking security is that the detachable tablet can be used as the key to unlock the keyboard's built-in hard drive—no tablet, no access to the data. *From $279.99, acer.com*

FOR THE KEYBOARD LOVER

Lenovo Yoga 3 Pro

This is the slimmest convertible you can buy. It boasts a large 13.3-inch screen with pin-sharp 3200 x 1800 resolution, yet it's just half an inch thick (including the keyboard) and weighs 2.6 pounds. Plus, battery life is respectable at up to nine hours. The Lenovo is supremely stable thanks to a hinge handcrafted from 813 pieces of aluminum and steel, but the screen doesn't detach; it doesn't even spin around. Instead, you can simply open it a full 360 degrees so that the keyboard folds back behind the screen, converting the device into a tablet. *From $1,099, lenovo.com*

FOR THE PEN LOVER

Microsoft Surface Pro 3

Microsoft's hybrid Windows 8.1 laptop/tablet (upgradable to Windows 10 for free) is unusual because of its accessories. It doesn't come with a keyboard, but you can purchase one: the slim and colorful Type Cover ($129.99), which boasts backlit keys. It also doubles as a screen protector when the computer isn't in use. The tablet does come with a pen for writing on the screen, however. This, together with the built-in kickstand, shows that Microsoft is positioning the Surface Pro 3 as a new breed of tablet with the keyboard strictly optional. Specs-wise, it's slim and light (1.76 pounds), with a 12-inch screen. *From $799; microsoft.com*

LOGI BLOK PROTECTIVE KEYBOARD CASE

Those who prefer Apple devices over PCs can now turn their iPad Air tablets into a hybrid like those featured above with the new Blok case from Logitech's recently launched Logi brand. The case is simple and stylish (in high-performance, wow-inspiring black) and the impact of a sexy drop into a hard surface, it has a built-in stand that allows you to prop up the iPad at any angle within a 50-degree range. The removable keyboard connects to the iPad via Bluetooth and can be operated like a laptop while attached to the case or as a stand-alone keyboard. *$129.99; logitech.com | Josh Rubin, founder/editor in chief, coolhunting.com*

PHOTOGRAPHS BY MICHAEL KENDRICKSON

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DELTA

Graham Ashcraft in the Wu-Tang Clan Room at Etsy's headquarters.

GRAHAM ASHCRAFT

▶ **CREATIVE ENTREPRENEURSHIP PROGRAM MANAGER, ETSY**

Call the maker movement a small-scale handmade revolution. In June 2014, President Barack Obama announced his "Nation of Makers" initiative to help inspire entrepreneurs who create products with their own hands. Online e-commerce platform Etsy, which specializes in makers, has been answering the call with its Craft Entrepreneurship Program, which teaches marketing, branding, pricing and product photography, among other skills, to people in underserved communities. According to Graham Ashcraft, the program's manager, students have opened more than 750 Etsy shops since Craft Entrepreneurship began in Rockford, Illinois, in 2013. It currently operates in 20 cities and plans to run in 30 by June 2016. **BY GENE REBECK**

SKY: Why did the program launch?

ASHCRAFT: In 2012, our CEO, Chad Dickerson, started talking about "the Etsy economy." That's our idea of this people-powered economy as it relates to the marketplace, meaning person-to-person commerce. He compares it more to the farmers market than a supermarket. Then Rockford mayor Larry Morrissey sent a tweet to our CEO and said something to the effect of, "Since

For more on the Craft Entrepreneurship Program, visit delta.com/skymagazine

PHOTOGRAPH BY JEFF BROWN

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we need this Etsy economy, what's Etsy doing to work with high schools and other organizations for job training?" We brought the mayor here to Etsy and started having conversations. The Craft Entrepreneurship Program was born out of those conversations.

How does it work?
The program is a 14-hour course that's delivered over five classes. It's taught by an experienced Etsy seller, and it's delivered by local partners. In Detroit, our partner is the Build Institute, which is a kind of entrepreneurship hub for makers and people with ideas who might not have access to capital to get started. The responsibility of the partner is to recruit students. We're looking for partners that already have a target market and are already working with people from underserved communities. These partners also do the promotion and host the space.

Any success stories you can share?
There's one from a seller here in New York. Erika Nazario moved here from Puerto Rico in 2009. With a background in design, she left a formal job in 2013 to care for her son. She began her own handmade doll-making business from home. Since completing the Craft Entrepreneurship Program, she's created her Etsy shop, Mio Múcaro Creatures, and has sold over 100 dolls through the site.

What makes the program a draw?
All creative people have the opportunity to make money if they want to. And so we realized that this was an opportunity to help people in underserved communities who might not have regular access to technology or might not have the knowledge to use the technology once they do have it. We wanted to provide an opportunity that one, is creating a positive local impact and two, is also empowering these creative people who have something wonderful to sell.

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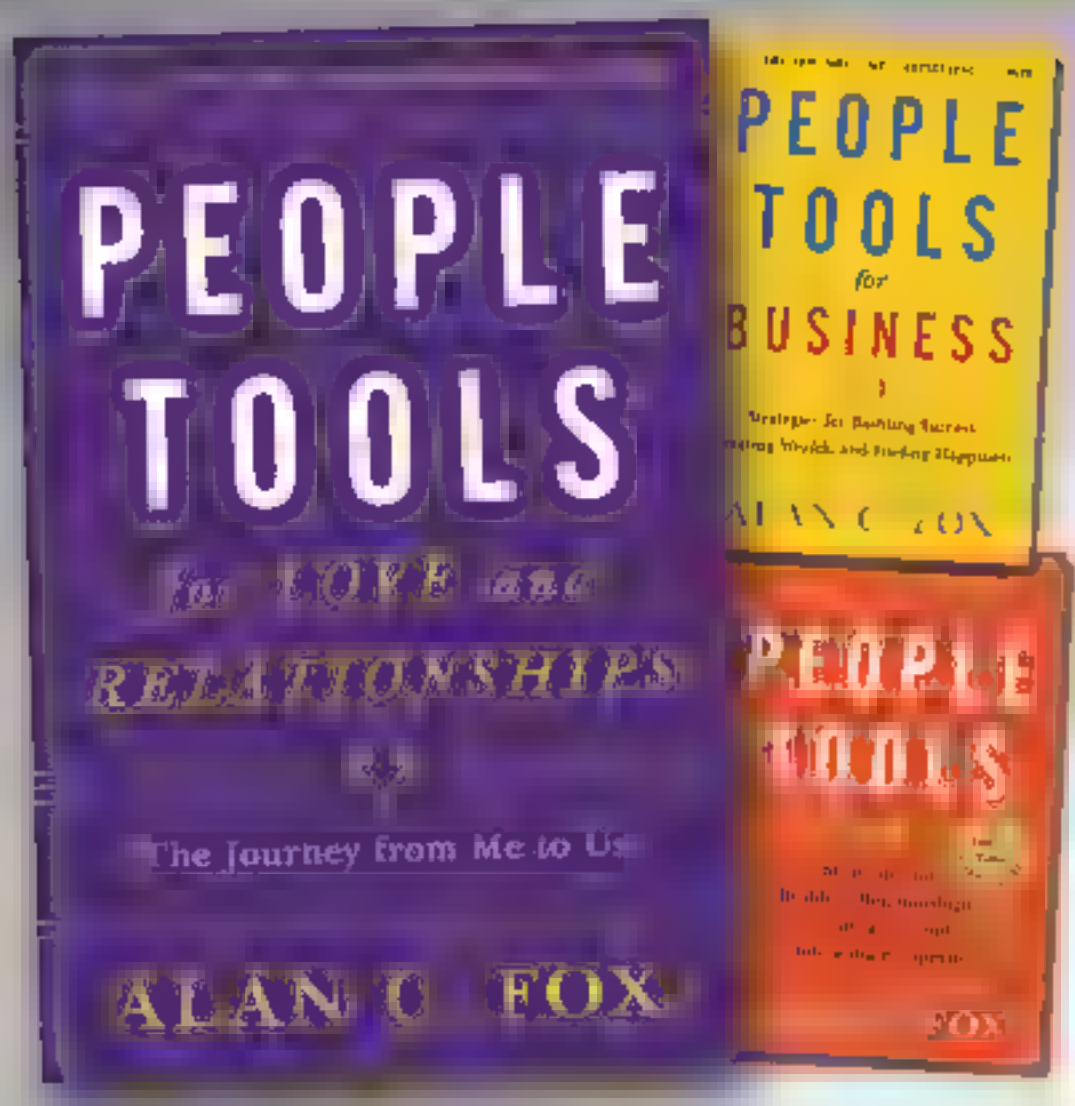

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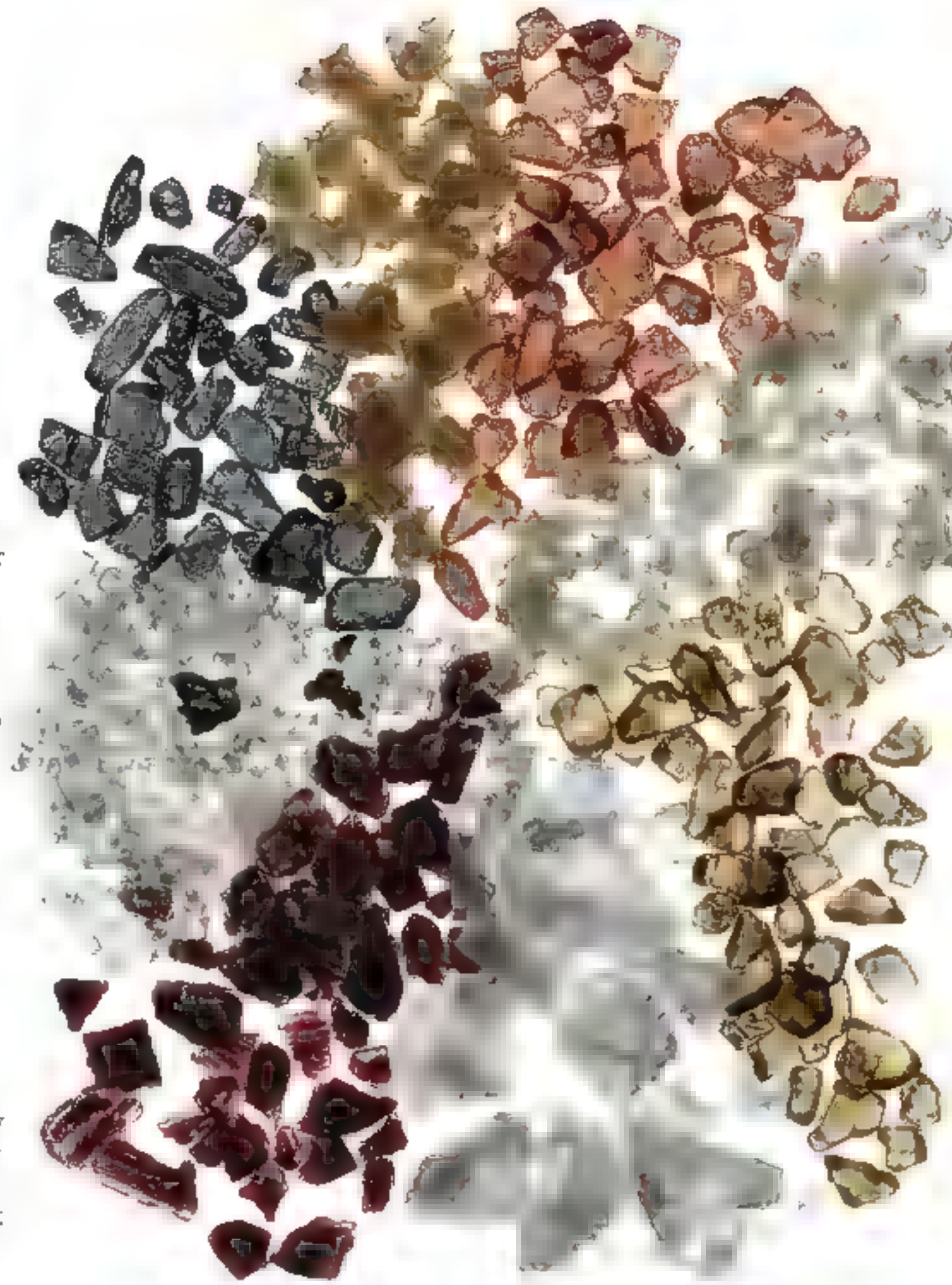
PETER PIERCE

This salt savant has his sights set on your pantry

"I WAS BECOMING CONCERNED with what my kids were eating," explains Peter Pierce. "I never realized that all of the salt we eat is so refined and has so many additives that are potentially unhealthy." So Pierce, a stay-at home dad, set about researching a finer salt, an unrefined spice still packed with flavor. "I found an amazing fleur de sel from France," he says. "I met with artisanal salt makers in Maui and am working to bring in salt from Turks & Caicos. It's amazing just how different salts can be." The outcome of Pierce's journey is Hamptons Salt Company in Southampton, New York, and the firm's current line of 29 salt varieties. "We have a great array of flavors. We offer raw salts as well as infused salts. Our line includes everything from Hawaiian red to black truffle salt, garlic and smoked varietals, not to mention the Vermont maple syrup infusion that my kids love on their mashed potatoes," Pierce says. "Salt is having a real renaissance right now. It's so much fun always coming up with new ideas. I'm toying with the idea of a mustard salt. Stay tuned!"

—JASON OLIVER NIXON



- **The word *salary*** derives from the Latin word *salarium* ("salt money"). Roman soldiers were given an allowance to purchase the all-important salt that prevented food from spoiling.
- **Sodium** is essential for the operation of signals to and from the brain.
- **Iodine** was first added to salt in the 1920s by Morton Salt as a request by the U.S. government to prevent ailments such as goiters

SALT OF THE EARTH

Suss out salty experiences in Utah, Oregon and Chile

1 Utah's **Great Salt Lake** has a higher salinity than seawater and is too salty to support fish. Pay a visit to hike, canoe or view the wildlife

2 Grab a scoop of strawberry honey balsamic with black pepper or another innovative ice cream flavor at **Salt & Straw** in Portland, Oregon.

3 The **world's largest pool,** a saltwater lagoon, 20-acre behemoth, can be found in San Antonio del Mar on Chile's southern coast

PHOTOGRAPH BY NICK CABRERA

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BNA

CHARLES ESTEN ON FIFTH AVENUE IN NASHVILLE

When **CHARLES ESTEN** moved to Nashville to play Deacon Claybourne on the TV show *Nashville*, he liked it so much that he put down permanent roots. His favorite street tells the story of his Music City journey. "It starts where I first lived on Fifth Avenue in Germantown and it goes over to the place where country music started [Ryman Auditorium]," he says. When we last saw Claybourne, he had reunited with his soul mate, Rayna Jaymes, and was undergoing a life-threatening liver transplant; fans will find out what happens when season four kicks off on September 23. Esten has parlayed his singing prowess into an offscreen musical career. He just released his first single, "Hot One," and is touring this fall. "I want to be doing music in one form or another for a long time," he says. — **MATT McCUE**

First Tennessee Park
The city's new minor league ballpark is home to the Nashville Sounds. "I was very fortunate to get to help open that park by singing 'Take Me Out to the Ballgame' at the first game."

Ryman Auditorium
The venue recently underwent a $14 million expansion that added a multimedia history tour and café. "This is the 'mother church of country music.' It's better than ever."

Country Music Hall of Fame and Museum
Current exhibits are dedicated to Luke Bryan, Trisha Yearwood and the contributions Bob Dylan and Johnny Cash made to Nashville's musical fabric.

Red Bicycle Coffee & Crêpes
"I never drank coffee until I started playing Deacon, and I started drinking it because he does. Not only is the coffee great here, but they have crêpes that can make a meal."

COORDINATES

1 **First Tennessee Park**
401 Jackson St
firsttennesseepark.com

2 **Ryman Auditorium**
116 Fifth Ave N
ryman.com

3 **Country Music Hall of Fame and Museum**
222 Fifth Ave S
countrymusichalloffame.org

4 **Red Bicycle Coffee & Crêpes**
1200 Fifth Ave N
redbicyclecoffee.com

PHOTOGRAPHS BY ANDREA BEHRENDS

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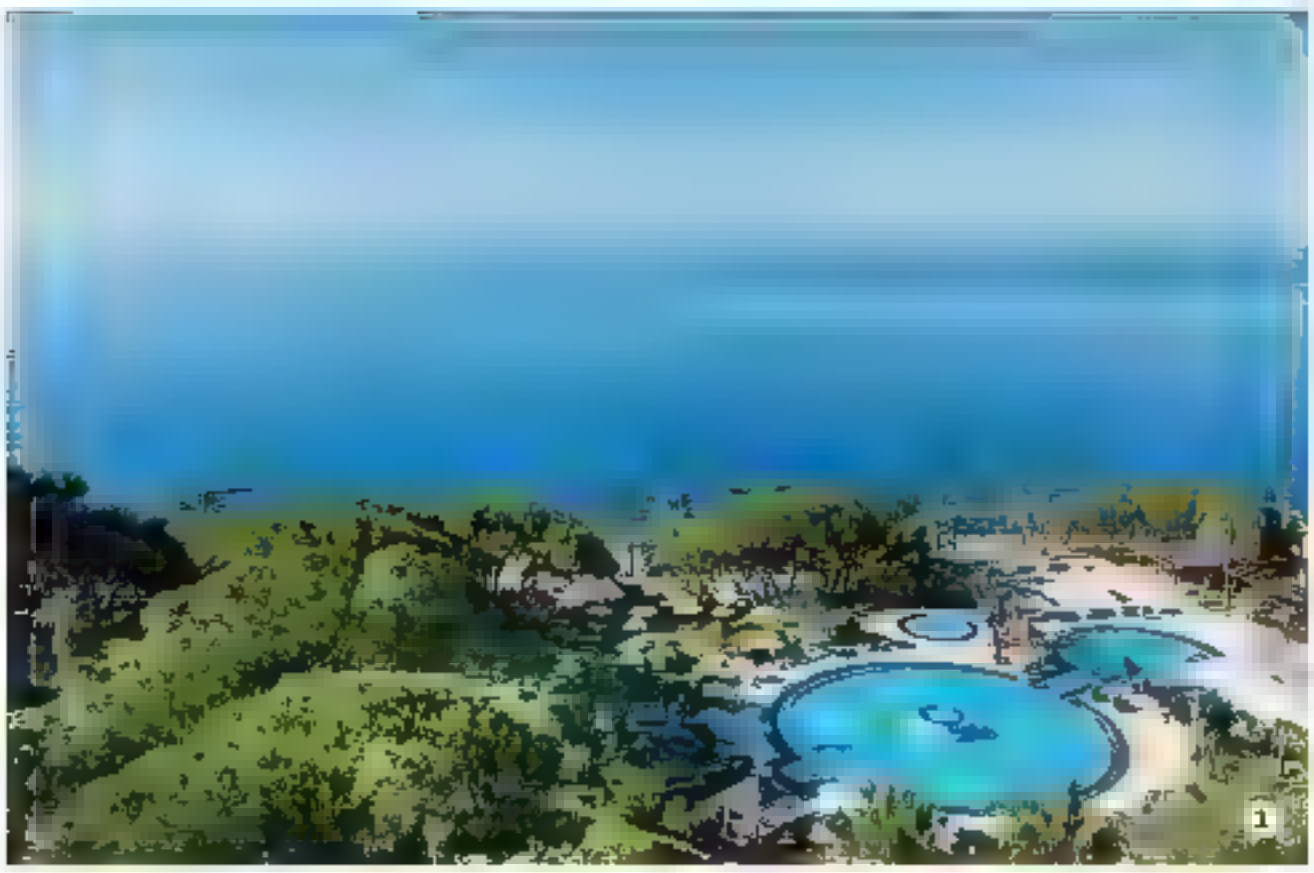
JUSTIN HITS THE GREENS AND OTHER TALES OF CELEB R & R

A rundown of where we recently spotted our favorite notables traveling the world in high-flying style BY SYDNEY BERRY



EVA LONGORIA

The actress was spotted at the five-star **Gran Meliá Don Pepe** resort ❶, located in the heart of the Paseo Marítimo promenade. A stay in the Möet & Chandon penthouse suite comes with butler service, an aroma menu for your room and a private terrace with a designer bar stocked with M&C champagne, plus sweeping views of the Mediterranean and the African coastline.

JUSTIN TIMBERLAKE

Justin Timberlake hit the links at **Edgewood Tahoe** resort for the American Century Celebrity Golf Tournament, where the purse was $600,000. The brainchild of famed golfer and architect George Fazio, the course is set along the south shore of the scenic lake. After a day of down-swings, guests can head to Edgewood Restaurant for fresh Cypress Island salmon or other seafood before sipping a bourbon and peach Old Fashion Tee Thyme at Brooks Bar & Deck.

JAMIE FOXX

Jamie Foxx hit up the **Hyde Bellagio** ❷, a 10,000-square-foot luxury nightclub with floor-to-ceiling windows that deliver striking views of the hotel's famed fountains. The lounge menu includes items such as crudo di pesce with scallops, salmon and orange, and bottle service is available to guests willing to shell out anywhere from $495 to $250,000.

CARA DELEVINGNE

Nestled on the Golfe Juan beachfront 20 miles southwest of Nice, **Tetou Restaurant & Plages** hosted Chanel and *Vanity Fair*'s annual charity dinner, where the model was a guest. The seafood joint has resided in the same whitewashed cottage for more than 65 years and is known for dishing out the country's best bouillabaisse, a traditional Provençal fish stew. It's a bit tricky to get in, though: The restaurant is only open from March through October and reservations are notoriously hard to get.

CHARLI XCX

The "Boom Clap" singer recently partied at London's members-only **The Arts Club** ❸. Situated in the Mayfair neighborhood, the club—founded in 1863—is a meeting place for those involved in the arts, literature or sciences and was once frequented by the likes of Dickens, Rodin and Tosti. It has a brasserie, library bar, drawing room and more. Interested in joining? First you'll have to study up on the 27-page "Club Rules and Byelaws."

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untuckit.com

MONTREAL

Discover the charm and sophistication of the French-speaking city to the north

MONTREAL'S EUROPEAN influence delivers both history and high style in one punch.

STAY The Ritz-Carlton Montréal might sound stuffy, but some high-style renovations have made it one of the coolest addresses in the city. Plus it offers up a perfect location and impeccable service.

EAT Order a fancy poutine at Garde Manger, where the beloved Québec dish—gravy-smothered cheese curds and fries—is topped with lobster.

DO Celebrate the 20th anniversary of the Montréal Biosphère with a trip to its environment museum, featuring a new "Spaceship Earth" exhibit and plenty of Instagrammable moments. —ELIZABETH DOYLE

STEPHANE POULIN MONTREAL CHRISTOPHE PETREAU 89

1 **Winston frames** by Warby Parker, starting at $145 (with prescription). *warbyparker.com* 2 **Coat** from J.Crew, $365. *jcrew.com* 3 **Coffee set** by Bodum, $60 (French press), $30 (sugar and creamer set). *westelm.com* 4 **Sneakers** by Adidas, $250. *mrporter.com* 5 **Turtleneck** by Saint Laurent, $890. *net-a-porter.com* 6 **Backpack** by Saint Laurent, $895. *mrporter.com* 7 **Perfume** by Coqui Coqui, $80.50. *net-a-porter.com* 8 **Cuff** by Bing Bang, $180. *needsupply.com* 9 **Purse** by Longchamp, $855. *us.longchamp.com*

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BZE

UNPLUGGED IN PARADISE

A busy urban family discovers a different kind of luxury off the coast of Belize **BY MARA VORHEES**

FOR MONTHS, I had been telling folks back home that we were going to an "island resort" in Belize. So when my family arrived at Half Moon Caye, I was surprised to discover that we would be sleeping in tents. Heavy-duty tents, with wooden floors and beds. But still . . . tents. We would also be showering outdoors, using composting toilets and reading by kerosene lantern. Needless to say, we would not be checking our email or posting to Facebook. We were off the grid. Way off.

Half Moon Caye is at the south-

Platform tents at Half Moon Caye base camp on Lighthouse Reef Atoll.

ISLAND EXPEDITIONS

THE CITY THAT Changed THE WORLD

Welcome to Birmingham: cornerstone of the Civil Rights Movement. Throughout the Civil Rights District downtown, walk in the footsteps of the brave men, women, and children who led the fight for equality. The city is home to local monuments and national treasures along the Birmingham Freedom Trail tour, including the hallowed ground of the Sixteenth Street Baptist Church. And as Greater Birmingham's oldest Civil Rights Institute chronicles [illegible] the special exhibitions that detail [illegible] nation and world.

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KAUAI: Poipu Shopping Village • Grand Hyatt Kauai
BIG ISLAND OF HAWAII: Kona Marketplace • Kings' Shops • Hilton Waikoloa Village
NORWEGIAN CRUISE LINE: Pride of America

BOSTON: Natick Mall • Northshore Mall • CHICAGO: Oakbrook Center • Woodfield Mall • DALLAS: NorthPark Center
DENVER: Cherry Creek Shopping Center • LAS VEGAS: Grand Canal Shoppes at The Venetian • LOS ANGELES: Glendale Galleria
NEW YORK: Roosevelt Field • PHILADELPHIA: The Plaza at King of Prussia • PLEASANTON: Stoneridge Mall
PORTLAND: Washington Square • SAN DIEGO: Fashion Valley • Horton Plaza • SAN FRANCISCO: PIER 39
SAN JOSE: Valley Fair • SEATTLE: Bellevue Square • WASHINGTON, D.C.: Tysons Corner Center

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east corner of Lighthouse Reef Atoll, located about 55 miles off the coast of Belize. The pristine island protects a rookery of some 4,000 red-footed booby birds. And it's the site of a seasonal base camp for the Canadian adventure company Island Expeditions. Not a resort, but a *base camp*.

Rustic accommodations aside, Half Moon Caye is a stunner. It's everything you imagine a tropical island to be, with swaying palms fringing white sand beaches and a vibrant coral reef lurking just below the surface of turquoise waters. The base camp is essentially a launching pad for exploring these aquatic environs: paddling a kayak to discover hidden coves and deserted beaches or snorkeling the reef to encounter the exotic underwater world.

With no distractions from electronic devices, there was nothing for my family to do but bask in the beauty of the island and make some memories together. We greeted the mornings with sun salutations on the beach, followed by dark Belizean coffee. Each day we investigated a different snorkel site, sometimes straight off the beach. We came face to face with friendly fish of every hue, not to mention a grim barracuda and the famous resident three-legged sea turtle. We spied on the booby birds and hunted for hermit crabs. We took afternoon naps in hammocks. For dinner, we feasted on fresh yellowtail snapper that our travel companions had caught that very morning. After dinner, there were games, songs and conversation.

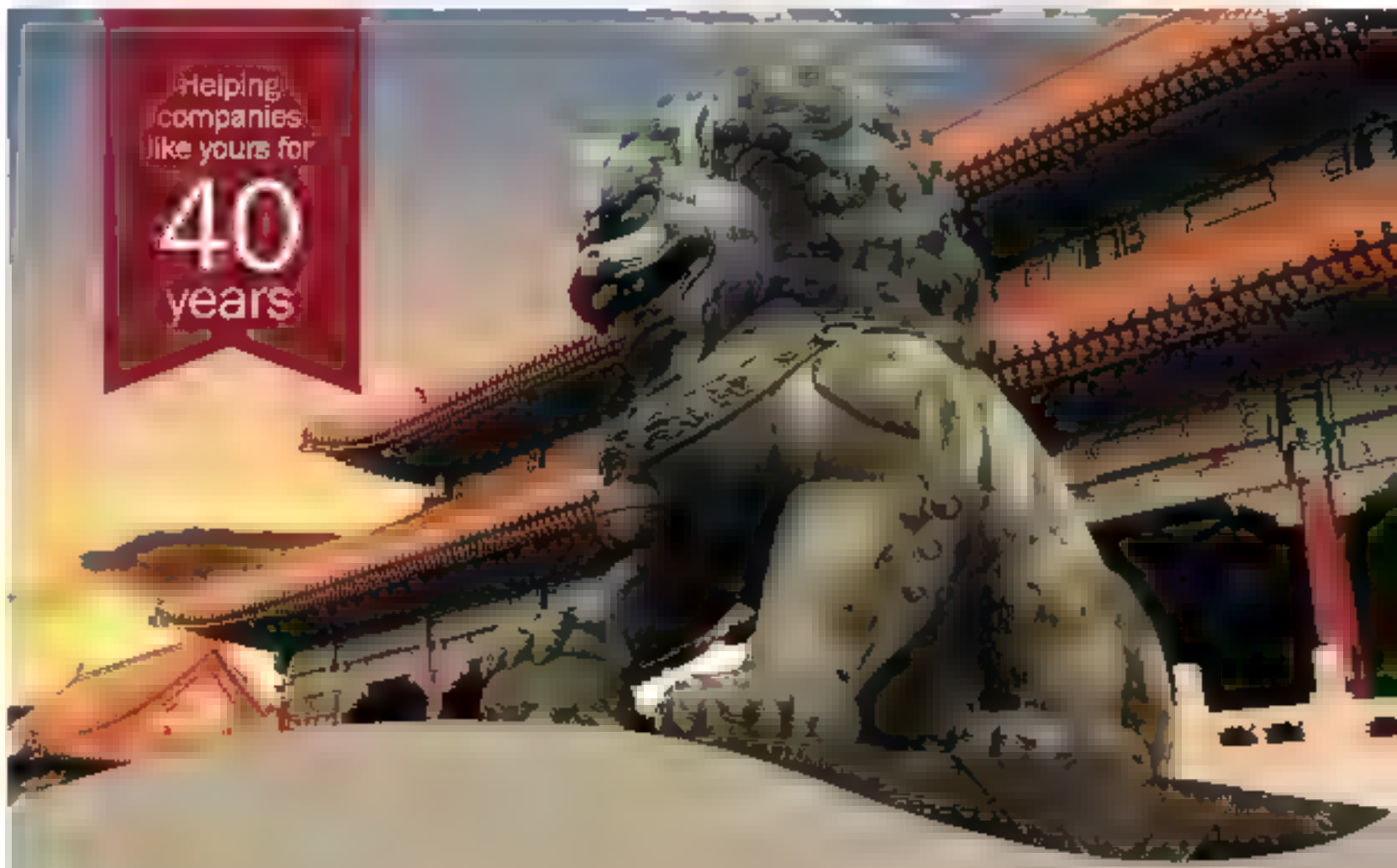
"BLISSFUL AND BEAT, WE FELL ASLEEP TO THE SOUND OF THE SURF"

Blissful and beat, we fell asleep to the sound of the surf, crashing up on the rocks just outside our tent. And we gave not a thought to those unanswered emails.

DESTINATION SPOTLIGHT

Colombia

Lured by amazing beaches and the Amazon rain forest, more than 2 mil. for tourists journeyed to this South American country in 2014. Burrowed in the eastern Andes Mountains, the country's vibrant capital, Bogotá, blends modern and colonial architecture and engages travelers with historical sites, indulgent shopping and authentic dining. For a calmer charm, travel north to Cartagena, where cobbled streets are lined with colonial homes and churches covered in bright bougainvillea. Let Delta Vacations organize your flight and lodgings so that you can dive into planning the fun part: sightseeing. *deltavacations.com*



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4	2	1	3
2	1	3	4
3	4	2	1
1	3	4	2

Hard KENKEN

2	6	3	4	5	1
1	2	6	5	4	3
5	1	2	6	3	4
6	3	4	1	2	5
4	5	1	3	6	2
3	4	5	2	1	6

Easy Sudoku

4	5	3	9	7	6	2	8	1
1	9	6	4	2	8	7	3	5
2	7	8	3	5	1	6	9	4
8	4	2	5	3	9	1	7	6
6	3	5	8	1	7	4	2	9
7	1	9	6	4	2	3	5	8
3	2	4	1	8	5	9	6	7
5	6	1	7	9	3	8	4	2
9	8	7	2	6	4	5	1	3

Hard Sudoku

5	2	8	4	9	3	1	7	6
9	3	7	6	2	1	4	5	8
6	4	1	8	7	5	9	3	2
7	5	6	9	3	8	2	4	1
1	9	4	7	6	2	3	8	5
2	8	3	5	1	4	7	6	9
3	6	9	2	5	7	8	1	4
4	7	5	1	8	9	6	2	3
8	1	2	3	4	6	5	9	7

S	W	E	E	T		C	A	F	E		D	O	Z	E
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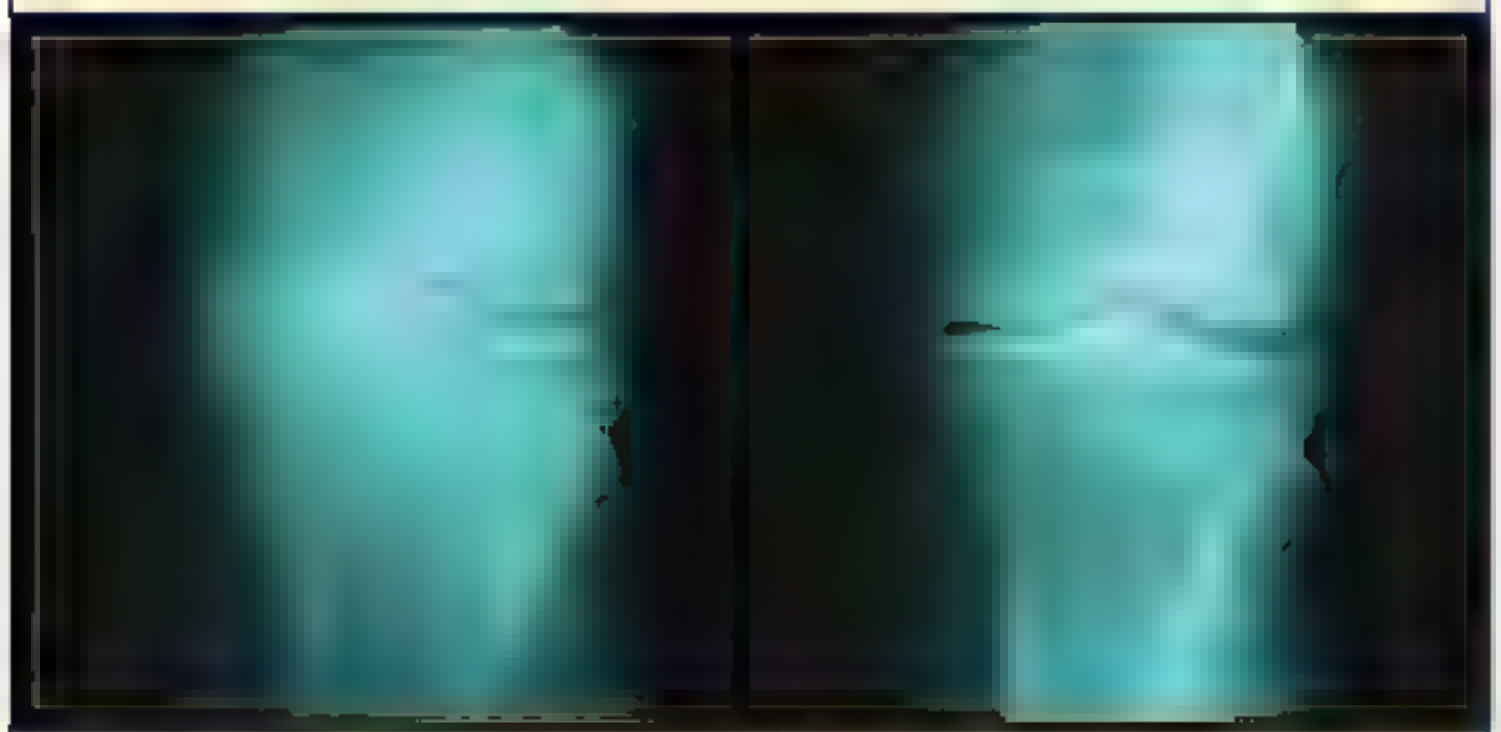
A NON-SURGICAL TECHNIQUE TO FIGHT AGAINST
ARTHRITIS AND SPORTS INJURIES



The Knee Diaries: SJ is a 60-year-old male with the chief complaint of knee pain who visited The Center for Regenerative Medicine over a year ago. He was diagnosed with bone-on-bone osteoarthritis of the left knee, causing much pain and discomfort; at that point he was told only a total knee replacement could help him. He is otherwise healthy. On exam he had point tenderness to the medial side of the left knee (medical lingo: inner side). An X-ray showed severe arthritis of the knee (X-ray on the left). Patient started receiving treatments at The Center for Regenerative Medicine. Today he is feeling better (X-ray on the right).

This is how it works: The physician introduces **Cell Therapy** into damaged, arthritic cells by means of a precise injection. This process is followed by several other modalities, including Collateral Artery Flow Exercises (C.A.F.E.), in order to accelerate the process. Depending on tissue damage, severity of the condition and the size of the joint that needs to be injected, people usually need a series of 1 to 6 treatments to improve. There is usually no downtime, and people can go back to their usual activities or work immediately. The treatments can help most musculoskeletal problems such as low back pain, neck pain, knee pain, shoulder pain, whiplash, sciatica, tendinitis, sprain, strains, torn ligaments and cartilage damage.

Located in Miami, Florida, The Center for Regenerative Medicine includes a team of professionals that are dedicated to improve your quality of life, paving the way to enhance the science of non-surgical orthopedic medicine. World champions, sports legends, professional and amateur athletes, dancers, and people with just plain pain and arthritis go to The Center for Regenerative Medicine for nonsurgical orthopedic care. Using the facility to improve their condition, thousands of successful cases have been treated over the past twelve years.

For more information and to read more on "The Knee Diaries", please visit www.arthritisusa.net or call (305) 866-8384.

SEPTEMBER 2015

A taste of what's happening around the world this month

1 LOS ANGELES

Be one of the first to explore the collection of nearly 2,000 works of contemporary art at the city's striking new downtown museum, **The Broad.** Opens September 20. *thebroad.org*

2 GREENVILLE

Experience **Euphoria,** a taste of the city's culinary and arts community through seminars, dinners by renowned chefs and live music, with proceeds going to charity. Various locations. September 17-20. *euphoriagreenville.com*

RIO DE JANEIRO

Don't miss the 30th anniversary of one of the world's largest music festivals, **Rock in Rio,** with performances by Elton John, Katy Perry, Sam Smith and more. September 18-20, 24-27. *rockinrio.com/rio*

3 RAPID CITY

Watch as cowgirls and cowboys herd nearly 1,300 bison at the 50th annual **Custer State Park Buffalo Roundup.** September 25. *gfp.sd.gov*

4 NEW YORK

Root for your favorite tennis player during two intense weeks at the **US Open 2015,** the final major tournament of the year. USTA Billie Jean King National Tennis Center. Through September 13. *usopen.org*

5 LONDON

The **Open House London** festival of architecture and design offers an inside look at the beautiful city, with access to hundreds of private homes and historic sites. September 19-20. *openhouselondon.org.uk*

DETROIT

At **AIDS Walk Detroit,** Michigan's largest grass roots HIV/AIDS fundraiser you can take steps to help reach this year's $225,000 goal. Royal Oak Farmers Market. September 13. *aidswalkdetroit.org*

6 MUNICH

Beer tents, rides, giant pretzels and Bavarian food aplenty can only mean one thing: **Oktoberfest.** Theresienwiese. September 19–October 4. *oktoberfest.de*

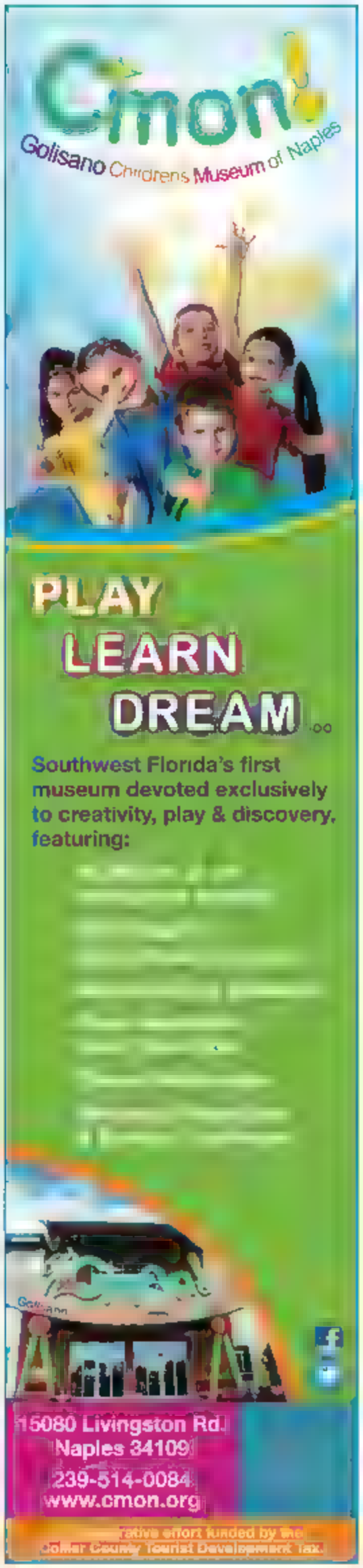
SEATTLE

Laugh at the comedy and marvel at the art, music and dance performances during a weekend of fun at **Bumbershoot.** Seattle Center. September 5-7. *bumbershoot.com*

SEE PAGE 5 FOR PHOTO CREDITS

"FROM WHAT WE GET, WE CAN MAKE A LIVING; WHAT WE GIVE, HOWEVER, MAKES A LIFE"

—ARTHUR ASHE, THE FIRST AFRICAN-AMERICAN TO HAVE WON THE US OPEN MEN'S SINGLES TITLE, IN 1968



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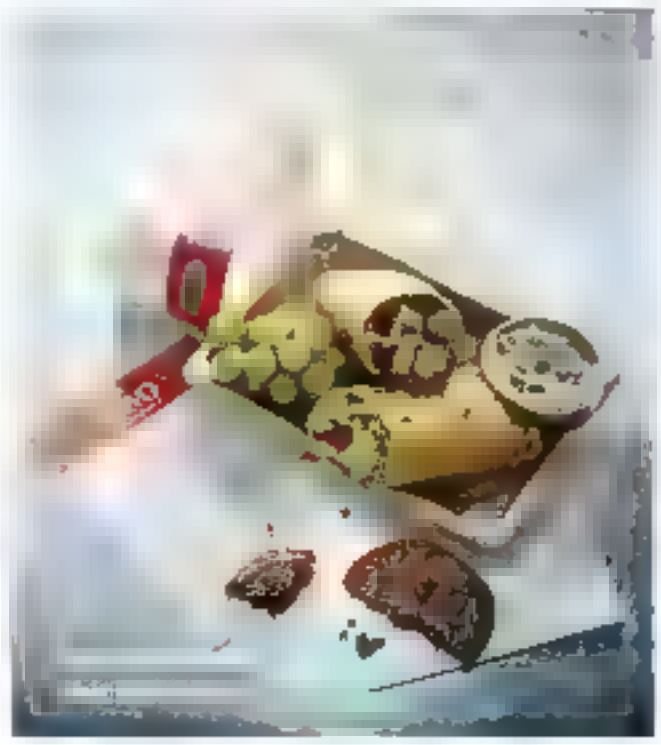
GETTING FRESH WITH LUVO

AIRLINE FOOD HAS GOTTEN a bad rap over the years. But since partnering in 2013, Delta and healthy food company Luvo have worked hard to change that by offering passengers a good wrap—one filled with grilled chicken, fresh veggies, romaine lettuce and an herb aioli—in addition to other delicious and nutritious items. "Our teams have been able to develop a variety of fresh, flavorful and healthful options made from real ingredients that our customers can feel good about," says Allison Ausband, Delta senior vice president of in-flight service. Part of the challenge of creating items that won't disappoint is that taste buds get dried out in the air. Frequently, the solution is to increase flavor with sugar and sodium. Luvo, however, "does it with great ingredients and seasonings," says the company's CEO, Christine Day. Another hurdle is fitting into a system that requires flexibility because of flight delays and other events. To address that, Luvo chef John Mitchell spends a lot of time thinking about how the ingredients are layered so that the food always looks and tastes good. There's proof, too, that Luvo is achieving this goal. "We get emails and Instagram posts from fans about their food on Delta," says Day.



To learn more about Luvo, visit delta.com/skymagazine.

On the Menu

Among Luvo items on Delta's Main Cabin EATS menu are two popular wraps: a grilled chicken one and a roast turkey version. In First Class, passengers will find two quinoa-based picks, a smoked turkey salad and a veggie and rice crunch bowl.

The Next Big Thing?

Luvo presents several new menu ideas to Delta each year often based on food trends they're seeing. For example, tandoori-spiced chicken is very popular, says Luvo CEO Christine Day. "We could take it and put it into a wrap that can be served onboard."

Try This at Home

Like what you taste in the air? Look for Luvo items in your grocer's freezer section (visit luvoinc.com for locations). While the wraps aren't available, oatmeal, lasagna, ravioli, chicken dishes, burritos and more options are [illegible] with a healthy profile.

MEDALLION PICK

THE RITZ-CARLTON, TORONTO

"This is a beautiful property that's near everything downtown and has great amenities and views," says Platinum Medallion member Marc Miller of Marietta, Georgia. "It's also connected to the Toronto PATH, which includes more than 20 kilometers of underground shopping and entertainment and is especially convenient during inclement weather."

IAIN BAGWELL (LUVO); HERS CYPERT (THE RITZ-CARLTON, TORONTO)

DATE EM ARTES

MEET OUR CLIENTS

Jesalyn (Lange) Garrett ►
Age: *35*
Profession: *Property Sales*
College: *Univ of Wisconsin (BA in Urban Development)*
Interests: *Snow skiing, travel, yoga, painting*

Beau Garrett ►
Age: *40*
Profession: *Regional Sales Director Pharmaceuticals*
College: *MBA, Carlson School of Management, Univ of Minnesota*
Hobbies/Interests: *Snow skiing, fly-fishing, ice hockey*

Instead of waiting on fate to work its magic Beau Garrett took matters into his own hands He employed the art of matchmaking and hired It's Just Lunch (IJL) It worked Happily married for two years, Beau credits IJL for helping him find his best friend soul mate and fellow skier Jesalyn

Why did you join IJL?

I'd gone through a divorce in 2009, and I lived in a really happenin' area of Minneapolis called Uptown. Even though I was having a lot of fun, I knew I wasn't going to meet somebody who I'd want to spend the rest of my life with in that kind of lifestyle. Going out to a bar scene was a crapshoot. Same thing goes for online dating I dabbled in it, but all my experiences were negative. So I called It's Just Lunch.

Tell us about the first conversation with your IJL matchmaker.

When I first talked with her, I said, 'If you can find me somebody who wants to go on skiing adventures, you will have a friend for life.' She asked what my interests were, who I was attracted to, what my goals were, and what I wanted from my partner

How did IJL help you find Jesalyn?

The science and art of matchmaking and their commitment to seeing it through. Perseverance and advocating for me. My matchmaker listened, she asked excellent questions.

What was your first date with Jesalyn like? Did you know she was the one?

We went to Urban Eatery and had ceviche, chips, homemade guac, and some beers When you meet someone and you're attracted to them, you start playing that game of 'Can I see myself with them?'

When I sat across the table from Jesalyn, it was like, 'Absolutely.'

How did IJL make dating easier?

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THE ROAD TO ASHEVILLE

CHEF KATIE BUTTON FOUND HER CALLING WHEN SHE MOVED FROM THE LAB TO THE KITCHEN. BY ANDREW ZIMMERN

The Katie Button story is a life lesson in following your bliss. It goes like this: Cornell graduate in chemical engineering moves to Paris to earn a master's degree in biomedical engineering. Then, as she's gearing up for a neuroscience Ph.D. program, she has an epiphany. "It was while reflecting back on my time in Paris that I realized that my true passion was in cooking," says Button. She quit academia and never looked back. So long lab coat, hello chef's coat.

Button threw herself into the kitchen with the same intensity that characterized her academic scholarship. She cooked in kitchens run by José Andrés and Jean-Georges Vongerichten. She worked in Spain at Ferran Adrià's famed ElBulli, widely regarded as the best restaurant in the world at the time. (It closed in 2011.) Landing in Adrià's kitchen wasn't an easy task. Button even spent a season working in the front of the house—the first American to ever do so. "From the day I stepped foot in that restaurant, I made it clear that I was trying to prove myself so that I could come back the following year to work in the kitchen," Button says and did just that, soaking up everything she could from ElBulli's team. "The more precise and organized you are, the less mistakes are likely to happen

and the best restaurant in the world can't afford mistakes," she says. "That level of organization is something I'm always striving for in my restaurants."

Button was raised in New Jersey, but her roots trail back to South Carolina, and she's a Southern girl at heart. When the opportunity to open her own place arose, she picked Asheville, North Carolina. "It's a beautiful town in the Blue Ridge Mountains," Button says. "There are great outdoor activities, but it also has a wonderful, vibrant downtown full of music, art, great beer and food." It's also home to fantastic farmers markets and world-class ingredients, which is what the food at Button's restaurant **Cúrate**—a bright, energetic Spanish tapas bar that opened in 2011—is all about.

Her second and most recent concept, **Nightbell Restaurant & Lounge,** which offers more mod-

TOP LEFT: The dining room at Cúrate.
TOP RIGHT: Chef Katie Button.

CHRISTOPHER SHANE (LEFT); EVAN SUNG (RIGHT)

ADDITIONAL PHOTOGRAPHY CREDITS

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Andy Warhol, Small Torn Campbell's Soup Can (Pepper Pot), 1962, casein, gold paint and graphite on linen, 20 x 16 in. (50.8 x 40.6 cm). The Eli and Edythe L. Broad Collection (1); South Dakota Governor's Office of Economic Development (2); Julian Finney/Getty Images (4); Anthony Coleman (5); Hans-Peter Merten/Getty Images (6).

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Foodie: Gary Bogdon (The Ravenous Pig). **Romantic:** Matt Stroshane (Disney's Polynesian Villas & Bungalows); Russell Kord/Alamy (Lake Eola Park), Steve Williams (Dr. Phillips Center for the Performing). **With the Family:** Matt Stroshane (Chef Mickey's). **Sophisticated:** Rosalrene Betancourt 5/Alamy (Orlando Premium Outlets); Johnny Stockshooter/Alamy (Park Avenue); Michael Pisani (Prato). **Hipster:** Josh Kearns/Getty Images (Hanson's Shoe Repair).

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Courtesy Ketel One Vodka (Ketel One); Fennell Photography (Old Jameson); Ryan Philippi (Herradura); Marc Hill/Alamy (Plymouth); Cephas Picture Library/Alamy (Camus); Ben Kanta/St. George; Prisma Bildagentur AG/Alamy (Appleton, Mount Gay); ITAR-TASS Photo Agency/Alamy (Moscow); LOUISA GOULIAMAKI/AFP/Getty Images (Bitters, Apostrophe, Background).

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Pam McLean (Orlando). **Romántico:** Matt Stroshane (Disney's Polynesian Villas & Bungalows); Russell Kord/Alamy (Lake Eola Park). **Para la Familia:** James Kirby (Cabana Bay Beach Resort); Matt Stroshane (Chef Mickey's); RF Photography (Orlando Science Center). **Sofisticado:** Johnny Stockshooter/Alamy (Park Avenue); Michael Pisani (Prato).

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LEFT: Guests dine in Nightbell's lounge and bar area.
RIGHT: Nightbell's Penicillin #3 made with apple pie moonshine, honey ginger syrup, smoked applewood, lemon and allspice.

ern American fare in a moody and romantic setting, also feeds off the local farms and food producers. "The [menus are] very product-focused," Button says. "I spend a lot of time and effort sourcing the best ingredients. Both of my restaurants serve small plates because I love cooking that way. It allows me to hyperfocus on the ingredient at hand."

Small plates are about all the two have in common. Curate's 20-foot bar serves as the restaurant's focal point, with an open kitchen directly behind it that provides a view of the cooks rapidly firing hundreds of dishes all night long. Order classics such as Iberian dry-cured ham, fried marcona almonds or *berenjenas la taberna*—fried eggplant drizzled with wild mountain honey and garnished with rosemary. The menu's shining star is the *pulpo a la Galiega*, perfectly tender Spanish octopus served with olive oil, sea salt, smoky pimenton and a Yukon Gold potato purée.

Around the corner from Curate is Nightbell, housed in a large brick building with a first floor reception area. Head upstairs and you'll find a variety of dining options: couches in the comfy jewel-toned lounge, a seat at the long communal table or several private, romantic tables. Start with the steak tartare made with hand-cut Brasstown beef strip loin and topped with smoked horseradish cream. From the "small plates" section of the menu, try the shaved asparagus salad with peas, carrots, radishes, pea shoots and petite lettuces or the braised veal cheeks, which are cooked sous vide for 48 hours and served with a red wine bone marrow sauce, a smoked Yukon Gold potato purée and a hint of white truffle butter. Button hopes diners save room for pastry chef Carmen Vaquera's impeccable desserts, such as the warm molten-center peanut butter cake that comes with chocolate sauce and a mandarin sorbet.

Button's current life is about as far removed as possible from the neuroscientist's path she had been on for so long, but she wouldn't have it any other way. "I come from a long line of wonderful women cooks," she says. "My mother was the first one to take it on as a career, running her own catering business. It was with her that I found my love of food and cooking. It just took me a little while to figure out that I wouldn't be happy doing anything else professionally."

For more from chef, author and teacher Andrew Zimmern, host of Bizarre Foods *on the Travel Channel, go to andrewzimmern.com.*

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THE NEW BLACK (FUNGI) MARKET

HOW A REMOTE CORNER OF AUSTRALIA BECAME A MAJOR PLAYER IN THE GLOBAL TRUFFLE TRADE. BY CHRIS CLAYTON

Like hunting for sunken treasure, truffle farming has a way of derailing best-laid plans, causing otherwise sane adults to put everything aside in the name of conjuring magic from black dirt. You can't blame them for trying. After all, truffles' complex *umami* has beguiled chefs and eaters for centuries. The ancient Greeks believed the elusive fungus grew at the exact point where Zeus' thunderbolts struck the Earth (in reality, they grow on tree roots). White and black truffles—the two most sought-after and expensive van

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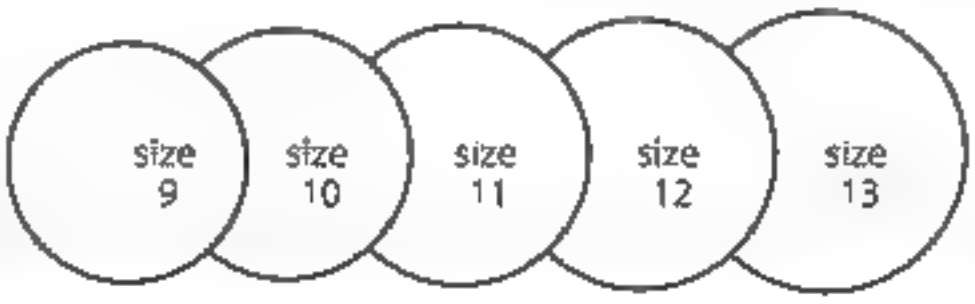

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PREVIOUS PAGE: A truffle at Oak Valley Truffles farm in Western Australia.
THIS PAGE: Al Blakers and his dog dig up truffles at Manjimup Truffles.

eties—were hugely popular in 19th-century Europe and once prompted Italian composer Rossini to declare, "I have wept three times in my life: Once when my first opera failed, once again the first time I heard Paganini play the violin and once when a truffled turkey fell overboard at a boating picnic."

Al Blakers never cried for a truffle, but he understands best-laid plans. Thirty-some years ago, Blakers left the Royal Australian Air Force for the civilian job market. He eyed Hong Kong's commercial aircraft sector, but decided to first drop by the family farm in Manjimup, a small town in Western Australia. He planned to help run his dad's tree nursery for a year, then head to China. Today Blakers is still in Manjimup, overseeing a black truffle plantation whose crop is prized by chefs such as Heston Blumenthal and Alain Ducasse—both of whom have said that Aussie truffles rival their French counterparts.

Wally Edwards was similarly consumed by *Tuber melanosporum*. He was enjoy-

ing retirement from Australia's national cricket team, where he had been a batsman, when he and his pal Nick Malajczuk, a former government fungal scientist, hatched a scheme to cultivate the same winter truffle grown in France. The pair founded Oak Valley Truffles on 350 acres outside of Manjimup. Oak Valley, Blakers' Manjimup Truffles and another Western Australia outfit called Truffle & Wine Co. have helped the country emerge as a major exporter of the perennially trendy ingredient.

According to the Australian Truffle Growers Association, approximately 200 Aussie growers combined to produce eight tons of black truffles in 2014, with more than 75 percent of that yield coming from Western Australia. Today, Oz is the world's fourth-largest producer after France, Spain and Italy, and though its truffle industry is valued at just $10.3 million, it's growing by 20 percent each year. Some believe it could eventually overtake the European market.

So how did one of the most isolated nations on earth muscle its way into an industry that was the providence of France and Italy for hundreds of years? Blakers says it's a combination of terroir and climate. "We have a very unique, cool, Mediterranean type climate," he says, "with high rainfall and rich, loamy soils." Throw in well-managed irrigation and you get ideal conditions for growing black truffles. Other factors aiding in the fungi's success down under include falling production in Europe (blame

climate change) and increased global demand, especially in the United States and other spots in the Northern Hemisphere, where chefs can now experiment with black truffles during the summer thanks to the fact that Australia's growing season is the opposite of Europe's.

Truffle cultivation first came to Oceania in 1988, when New Zealand farmer Alan Hall planted 400 oak and hazel trees that had been inoculated with non-native Perigord truffle spores—the same ones used to cultivate winter black truffles in France. Five years later, Hall unearthed the first black truffle grown in the Southern Hemisphere and kicked off a mini gold rush in the process, with truffle farms popping up in Tasmania and Australia.

Blakers got the idea to grow truffles after working with scientists to inoculate seedlings with black truffle spores to accelerate tree growth at his father's nursery (trees and fungi have an inherently symbiotic relationship). He began planting thousands of inoculated oak and hazel trees in 1997 and then sat back and waited—it can take a tree five years to produce a single truffle and up to 12 to reach full production. In 2004, Blakers harvested his first crop, around 2.5 pounds. His production quadrupled each year for the next four years, and he expects this season's harvest to yield 1.5 tons. Blakers will sell his top-grade truffles for $800 to $1,000 per pound wholesale—roughly what black truffles from Europe fetch these days. "Truffles is not a get rich quick scheme," he cautions. "It needs dedicated, patient people to succeed."

Oak Valley Truffles this year will harvest more than 1,000 pounds from 38,000 trees. "Not every tree produces truffles," says the farm's Edwards. "They are a mysterious product." Six years ago, in an effort to better penetrate the U.S. market, Edwards mailed a sample of his product to truffle importer Vincent Jeanseaume. "I was not expecting anything good," says Jeanseaume, VP of sales for Sabatino North America in Connecticut. "We get samples from [producers] all over the world who are trying to export what they think are good truffles." To his surprise, the sample tasted nearly identical to the winter black truffles found in France.

This year, Jeanseaume will import a large percentage of Oak Valley's harvest to the United States, where many of his buyers are Las Vegas outposts of expense-account magnets such as Le Cirque, Spago, Nobu and Joël Robuchon.

Jeanseaume doesn't quite buy the notion that Australia will surpass the European markets, but he believes the next five years will be especially fruitful for the country's truffle trade. "Plantations in Australia are still very young," he says. "Give them some time and their volume will increase." The Aussies are more bullish. "Give us five years and we'll be No. 2," says Nigel Wood of the Australian Truffle Growers Association. That's a lot of sunken treasure to dig up.

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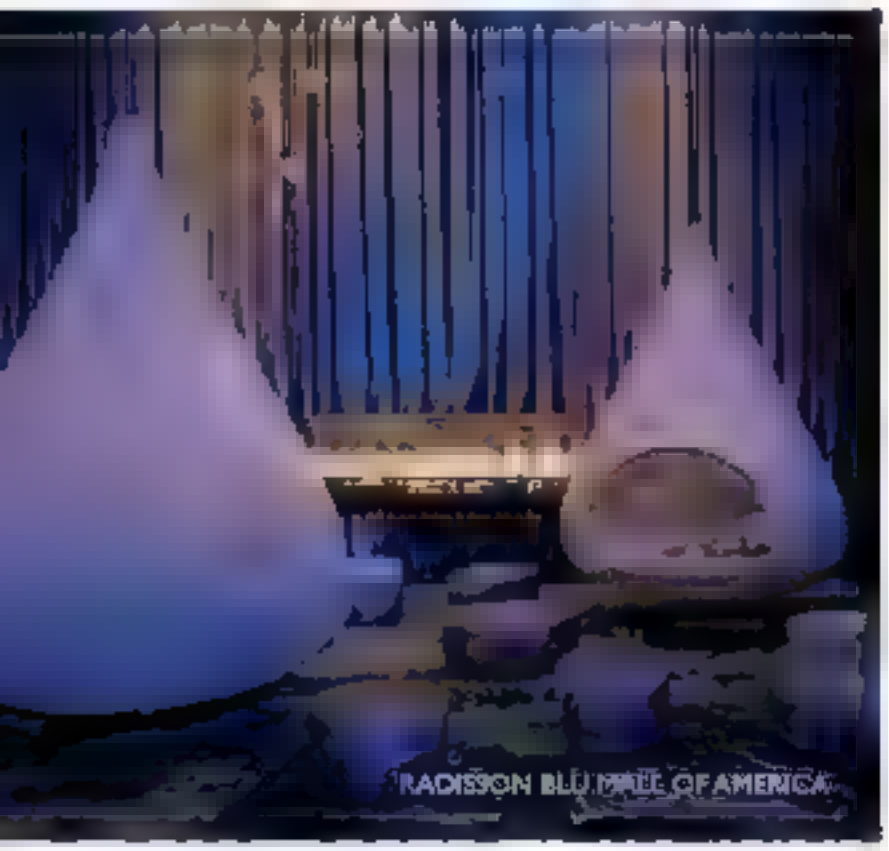
A NEW PAGE

IN HER UPCOMING MOVIE *FREEHELD*, ELLEN PAGE PLAYS A WOMAN FIGHTING ALONGSIDE HER PARTNER FOR EQUAL RIGHTS—A SUBJECT THAT IS PARTICULARLY CLOSE TO THE ACTRESS' HEART. BY SARAH ELBERT

Page and Kate Mara as *Tiny Detectives*. check out deltasky.com/skymagazine.

Years before filming actually began, Ellen Page had committed to star in *Freeheld*, a movie about a dying police officer's fight to transfer her pension benefits to her partner, car mechanic Stacie Andree. As the film progressed, Julianne Moore agreed to co-star. Steve Carell joined the cast. And Page announced to the world that she was gay.

It turned out that her role as Andree



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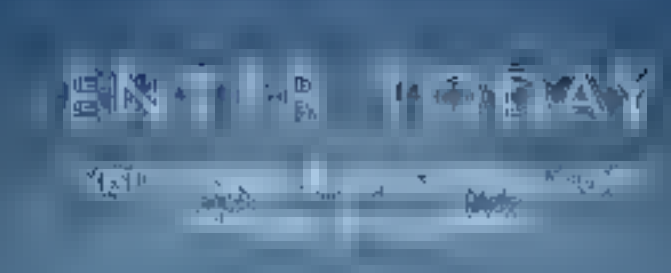

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Julianne Moore and Page in a scene from the civil rights movie *Freeheld*, in theaters next month.

hit very close to home. It was a powerful experience, Page says, made even more emotional because the movie is based on a true story.

"It's an intense experience when you know that it was someone's reality," she says, while taking a tiny break from work to regroup at home in Los Angeles. "In the beginning of the film, Laurel [Hester] is extremely closeted in her work life with the other cops. And Stacie enters the picture and they fall in love, and they're kind of navigating and experiencing that space—and that's the space I'm familiar with, too, so I understand how it feels and understand the complexities of it."

For the first time in her professional life, Page says, her fictional relationships reflected her own life. "It was pretty special for the first time to get to play a role where I fall in love with the actual sex that I'm attracted to," she says. "With a guy, of course, there can still be chemistry and, you know, delight. But I could finally be in a place earlier in the year to be ready to come out—and then after years and years of trying to make that movie, it just finally came together."

Page is also a producer of the film—adapted by Roy Nyswaner, the screenwriter of *Philadelphia*, and directed by Peter Sollett—based on the 2007 Oscar-winning documentary of the same name. Due out October 2, it chronicles Hester and Andree's appeal to the freeholders in Ocean County, New Jersey, to extend benefits to same-sex couples—a fight they eventually won before Hester died of lung cancer in 2006. The case was just one of the battles that helped pave the way for the June 26 landmark Supreme Court decision legalizing gay marriage throughout the United States.

Page says she spent the day of the Supreme Court decision celebrating in New York City with her co-stars on her next film, *Tallulah*. She also made it to the Gay Pride Parade, where she shot footage for her upcoming show planned for the Vice Network called *Gaycation*, about gay culture around the world.

"We've done Japan and Brazil and then I'm about to do another one [in Jamaica], and then we're also doing an American episode, which I'm really excited about," she says. "What was kind of great was that it was the Pride Parade in New York, so we went out and shot a little and it was just a great way to celebrate it. Everyone was so excited, and I'd never been to a Pride Parade, I'm ashamed to admit."

Freeheld is another in a long line of Page's roles in thoughtful indie

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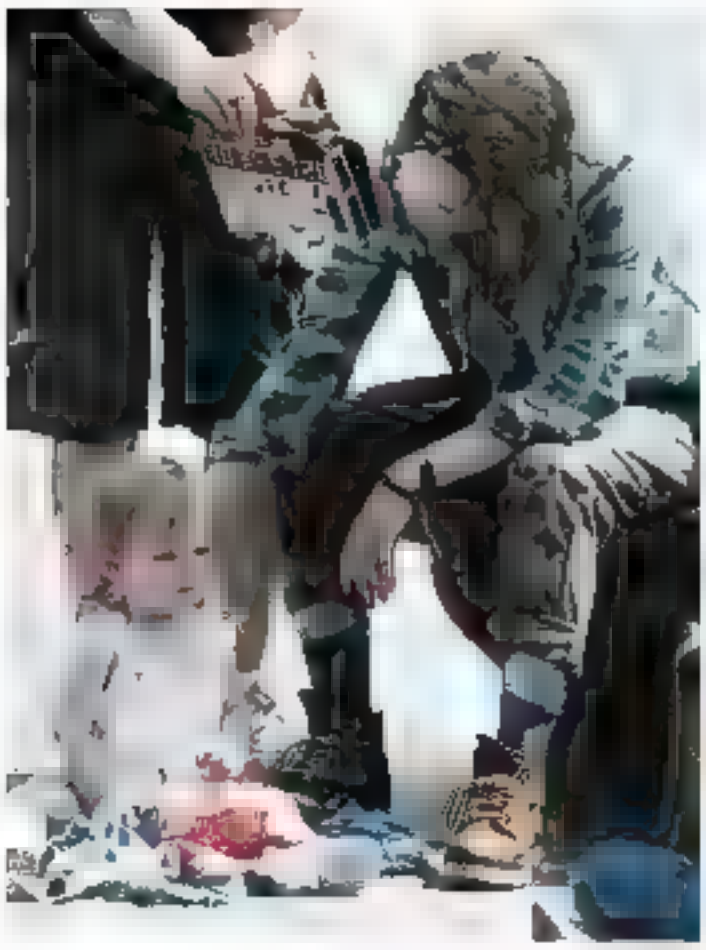


LEFT: Page with a toddler co-star on the set of *Tallulah*. RIGHT: Page talking on a hamburger phone in *Juno*.

films, most notably *Juno*, in which she played a wry pregnant teenager grappling with her (and her baby's) future—a role that earned her an Oscar nomination. Page's more mainstream movies have included several *X Men* films and the 2010 thriller *Inception*.

She raves about many of the directors and actors she's worked with, including Allison Janney, who also starred in *Juno* and will share the screen with her in *Tallulah*. That movie, which just wrapped filming, is about a young, free-spirited woman's attempts to raise the toddler of a wealthy, disinterested mother. And that toddler, played by several look alike youngsters? Some of Page's favorite costars to date (just check out her Instagram account).

Growing up in Halifax, Nova Scotia—a "magical . . . humble place"—was not only a wonderful experience, she says, but it has given her valuable perspective as her career has advanced. "I think there's something about it that potentially helped me to be grounded or understand that the things that have happened in my life and the things that I'm able to do are pretty lovely and precious."

While she does wish that she outed herself earlier, Page says it was a journey she needed to take—and ultimately she wanted to encourage others (especially teens) to take the same step. "I'm so much happier," she says. "There's a certain point where you really do believe that it's impossible; you kind of look at your life and you think, 'This is what my life's gonna be?' And one of the most exciting things about doing it and feeling so happy is thinking that something was so scary and couldn't happen and then having that experience—it is such a freeing thing to have happen in your life."

CHRIS OPHER PETERSON, SP ASHNEWS CORBIS; ALL AH EVERETT COLLECTION; JUNO

WINE FLIGHT

ANDREA ROBINSON, *Master Sommelier*

With back to school season in full swing, how about a mini wine class? If your Delta One flight attendant is sporting a Sky Sommelier pin, it means he or she has passed the rigorous Sky Sommelier video wine course – complete with quizzes and a tough final exam. Here's a peek at part of the course that explains some nice-to-know wine label facts.

The Lowdown on Labels

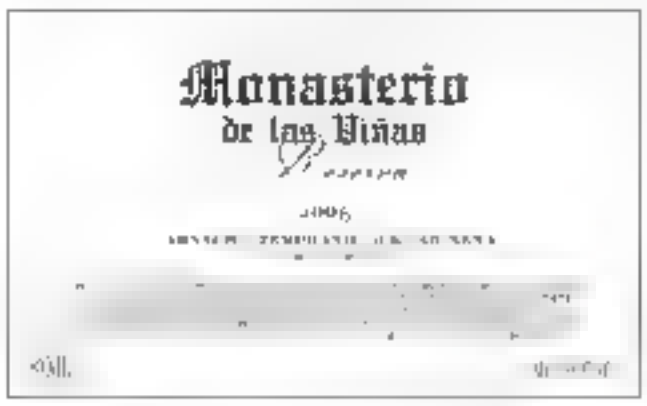
There are two main types of wine labels, varietal and regional, depending on which is more prominent in the wine name. On a varietal label, the wine is named for the main grape variety, such as the Mer Soleil (winery name) chardonnay (varietal) being featured in flagship Sky Clubs right now. An example of a regional label is the Chateau Simard (winery name) Saint-Emilion (growing region) being served on Delta One flights this month. In light of the legendary affinity of Saint Emilion's soil and climate to the merlot and cabernet franc grapes grown there, it's the village name that takes top billing on the label.

Barrel Fermented

Simply put, this means the container used in winemaking for fermentation of the grapes was a barrel, usually made out of oak. Winemakers use a barrel in lieu of a neutral container such as a stainless steel tank or concrete vat when they want the wine to display the pleasing qualities that come from contact with the oak: typically sweet spiciness and toasty richness that you can sense in the bouquet and the flavor. To taste barrel-fermented yumminess yourself, swirl and sip a glass of the buttery, creamy Weste Riva Ranch Chardonnay on Delta One flights this month. (Extra credit if you pegged it as a varietally labeled wine.)

Old Vines

As I tell my students, vines are like people: As they get older, they are less vigorous and productive – perhaps even a bit gnarled and stooped-looking – and yet they possess multi-faceted sophistication that youthful charm can't rival. For this reason, vintners lucky enough to have access to grapes from old vines often proudly tout that fact. In Spain's Carinena region, planted since ancient times, old vines of local varietals such as tempranillo, garnacha and carinena – after which the region is named – are more the rule than the exception. Such extensive old vine plantings are what made it possible for global Delta One flights to begin featuring one of the top reserves – Monasterio de las Viñas – this month. Frequent flyers won't want to miss this quintessential old vines taste experience. This wine packs it to the rafters with intense concentration and layers of smoky, spicy, compote, earth flavors. If this bottle has you budding labelographers scratching your heads, its label is indeed tricky because Carinena is both a place name and grape name – thus, it is a combination regional and varietal label.



I told you it's not easy to be as wine-savvy as a Sky Sommelier but you're off to a good start. If you want more brush-up on your wine wizardry, check out the videos and quizzes at andreawine.com/wine-course. Enjoy!

I'VE FOUND SOMETHING.

YOU CAN TASTE ITS TEMPERAMENT IN THE PASSIONATE ROOTS OF OLD VINES. YOU CAN FEEL ITS STRENGTH AND CHARACTER FROM THE CROSSWINDS. ITS AROMATICS AND FLAVORS BURSTING TO REVEAL THEIR SECRETS. I'VE FOUND GARNACHA, THE NEXT GREAT GRAPE IN CARIÑENA, SPAIN

A TOAST TO THE CENTRAL COAST

The Wine Regions of Central California

California Wine Month is in September, so what better time to set out and visit Central Coast California where wine country destinations have become one of the Golden State's most popular attractions.

Two Nights in Santa Barbara County

Santa Barbara is called the "American Riviera" where cruise ships disembark for the beachside resort community. Unbeknownst to many tourists is that 30 miles north, wine country begins with the Santa Ynez Valley. Miles and miles of vineyards come into view.

There are five wine trails in Santa Barbara County, home to over 200 wineries with exceptional tasting rooms. The region has become famous for Pinot Noir and Chardonnay wines. However, over 20 different types of wine grapes are grown here.

Santa Barbara offers a full range of hotels and accommodations to fit any travel lifestyle. Come to stay in the wine country inns such as the Fess Parker Inn in Los Olivos or the Santa Ynez Inn. The quaint towns of Santa Maria, Buellton, and Solvang are relaxing overnight stopovers.

Two Nights in San Luis Obispo County

With more than 280 wineries, SLO County, as it's called, is California's fastest growing wine region. Congested traffic is rare. That doesn't mean people aren't coming. The tasting rooms are always occupied. It's just undiscovered by some measure, allowing SLO to feel like quintessential, laid-back California.

The SLO Wine Trail is one of the beautiful tours. The 20 wineries boast an average distance of just five miles from the ocean, which in turn yields remarkable wines. On the seafront side of a mountain range you can enjoy stunning views from the tasting rooms.

Paso Robles was discovered as one of the great new wine regions of the world about 40 years ago. That's not a secret to wine drinkers in California who come often to visit the boutique wineries. You almost have to come here to taste their luxury wines.

Popular hotels such as Apple Farm in SLO and La Quinta in Paso Robles act as ambassadors for the region with complimentary wine tastings. Biddle Ranch and Justin are among the wineries that offer accommodations on their property.

Two Nights in Monterey County

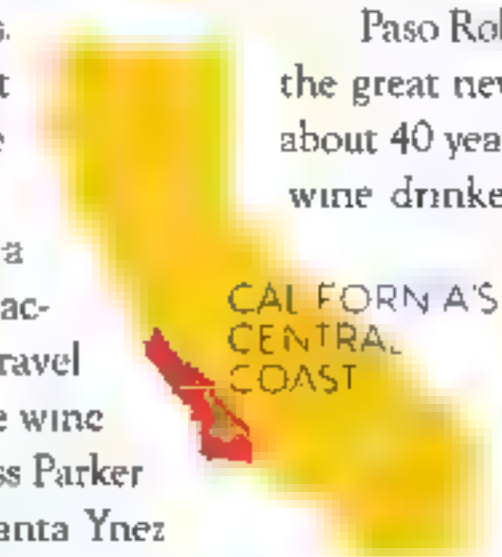
The Monterey coast could be described as "Shangri-La." There are many places of earthly paradise such as Pebble Beach and Big Sur. Monterey County attracts visitors for everything from whale watching to golf. Many visitors include tastings at some of the 80 local wineries during their trip.

Carmel Valley is home to 20 tasting rooms. Cima Collina, Bernardus and Talbott are but a few. Farm-to-table restaurants and art galleries enhance the neighborhood. Carmel-By-The-Sea has luxury inns, art galleries and tasting rooms.

Venturing into the vineyards, Hahn Estate provides a stunning view of the Santa Lucia Highlands from their tasting room. Some of the most well known wineries in California, such as J. Lohr got their start in Monterey.

90+ scores from wine critics are common among the cast of nearly 600 wineries along the central coast. The wines are not the most expensive from California. Tasting room fees along the central coast range from free to $15. During California Wine Month, consider finding a wine from Central Coast California. Better yet, come for a visit and taste and tour for yourself.

Dan Weldy, The Wine Traveler



APPLE FARM

San Luis Obispo

Enjoy this highly rated wine country inn in the heart of San Luis Obispo. The Apple Farm Restaurant & Bakery is worth a visit.
800.700.2775 // **applefarm.com**

SAN ANTONIO WINERY

Paso Robles

The winery was founded in 1917 and is now fourth-generation family owned. Tasting rooms are in Paso Robles, Los Angeles and Ontario.
805.226.2600 // **sanantoniowinery.com**

HALTER RANCH

Paso Robles

A new tasting room under construction will open this September and will quickly become a must-see for visitors to the region.
805.226.9455 // **halterranch.com**

JUSTIN VINEYARDS AND WINERY

Paso Robles

The pastoral setting of Justin's newly renovated tasting room is found deep into Paso Robles wine country. The tasting room offers lunch on weekends and dinner by reservation. Overnight visitors are welcome in luxurious guest rooms. 805.238.6932 // **justinwine.com**

J. LOHR VINEYARDS & WINES

Paso Robles

Named for founder Jerry Lohr and still family-owned today, J. Lohr has become a global ambassador for central coast winegrowing and winemaking for over 40 years. Bring a picnic, sit on the veranda and take in the vineyard views at the wine center. 805.239.8900 // **jlohr.com**

LAETITIA VINEYARD & WINERY

Arroyo Grande

Originally a sparkling wine house, today this winery is toasting over 30 years in the region. Pinot Noir, Chardonnay, Brut Rosé, and Brut Cuvée are enjoyed globally to great critical acclaim. The atmosphere in the tasting room is always friendly. 805.481.1772 // **laetitiawine.com**

WINE & WAVES

Pismo Beach

Half way between Los Angeles and San Francisco, Pismo Beach is a classic California Beach town minutes away from wine country. Look into festivals of all types. This community is known as the wine and waves destination. 805.773.7034 **classiccalifornia.com**

BERNARDUS WINES

Carmel Valley

One of the pleasant stops in Monterey, Bernardus is in the heart of Carmel Valley. The winery produces an Estate Bordeaux, blended Chardonnay, Pinot Noir and Sauvignon Blanc. Charcuterie and cheese pairings are available on the patio. 831.298.8021 // **bernardus.com**

SEXTANT WINERY

Paso Robles/San Luis Obispo

The newest tasting room in Paso Robles joins the original location in Edna Valley to give visitors a sense of the old and new of SLO County. Combining old world varietal selections with its unmatchable terroir, Sextant's wines are considered supreme quality. 866.833.9463 // **sextantwines.com**

Wuethrich

TVC

TRUE NORTH

ORLANDO

THERE'S MORE THAN ONE WAY TO DISCOVER A DESTINATION

MCO

WHAT'S THE FIRST THING THAT COMES TO MIND WHEN YOU THINK OF ORLANDO? A theme park, right? It's true that Disney put Orlando on the map, with other attractions following suit. And it's probably the reason why more than 62 million visitors flocked to the area in 2014, surpassing every other tourist destination in the United States. But the city has so much more to offer those willing to think outside the theme park—a burgeoning culinary scene, trendy downtown hangouts, unique main street district neighborhoods and serene parks with glimpses into old Florida. Here are five ways to explore The City Beautiful.

PHOTOGRAPHY BY PAM MCLEAN

ORLANDO

FOODIE

WHERE TO STAY ▸
The Ritz-Carlton Orlando, Grande Lakes
Epicureans delight in the farm-to-table offerings here, from Southern-inspired dishes at Highball & Harvest to Caribbean fusion at NORMAN'S, headed by James Beard award-winning chef Norman Van Aken. *ritzcarlton.com*

BRUNCH ▸
Cask & Larder
This Southern-style eatery offers seasonal menus sourced by local farms, artisanal cocktails and craft beers brewed in-house. Brunch delicacies may include banana beignets with candied bacon or Nashville hot chicken with cornbread waffles. *caskandlarder.com*

ROMANTIC

◂ WHERE TO STAY
Disney's Polynesian Village Resort
This resort recently debuted 20 South Pacific-inspired bungalows, each with two bedrooms, two baths and a plunge pool. Many even have a view of the nightly fireworks. *disneyworld.disney.go.com*

◂ MORNING
Harry P. Leu Gardens
Meander through the gardens of this 50-acre botanical oasis, showcasing roses, vegetables and even butterflies. Pack a picnic and steal away to a spot near Lake Rowena. *leugardens.org*

FAMILY VACATIONER

WHERE TO STAY
Cabana Bay Beach Resort
The latest addition to Universal Orlando Resort, this retro-themed property channels the days of Frankie and Annette. Opt for a family suite and keep the group entertained with a lazy river, water slide and bowling alley. *loewshotels.com*

◂ BREAKFAST
Chef Mickey's
Disney's Contemporary Resort offers the chance to meet Mickey and Minnie without the cost of park admission. Little ones will love the festive atmosphere at the character breakfast, which may include dancing and sing-alongs. *disneyworld.disney.go.com*

SOPHISTICATE

◂ WHERE TO STAY **Waldorf Astoria Orlando**
This luxury resort near Disney's theme parks features stylish digs, a Rees Jones-designed golf course and an impressive spa. Expect a few of the touches found at the Manhattan icon, including a handcrafted lobby clock and elegant Bull and Bear dining room. *waldorfastoriaorlando.com*

MORNING ▸ **Orlando Premium Outlets**
These two shopping centers on opposite ends of International Drive are the place to score deals on high-end brands such as Coach, Burberry and Michael Kors. The open-air plazas and shops can get packed, so go early to beat the crowds. *premiumoutlets.com*

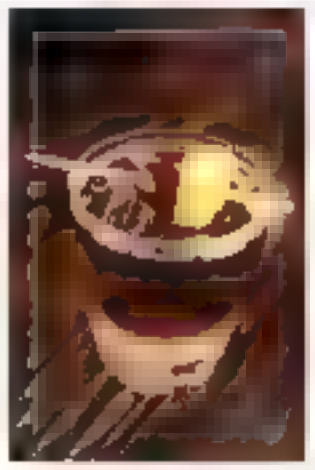
HIPSTER

WHERE TO STAY ▸
Aloft Orlando Downtown
The cool kids love the trendy urban digs and gather at WXYZ Lounge to hear live bands and DJs. Its central location is walkable to bars and nightlife, or you can rent orange wheels from Juice Bike Share to explore the hip districts nearby. *aloftorlandodowntown.com*

◂ BREAKFAST
Se7enbites
The retro mural at this Milk District bakery beckons. "Come on in and let us fill your pie hole." Whether you opt for savory (cheddar-chive grits) or sweet (coffee cake, cream scones), take home your own salted caramel-dark chocolate pecan pie for later.

AFTERNOON ▸
East End Market
Shop for gourmet cheeses, freshly baked goods, single-origin coffees and homemade pasta at this food hall, modeled after Manhattan's Chelsea Market. Sip organic cold-pressed juice in the outdoor garden or try to nab a spot at the seven-seat omakase sushi bar Kappo. *eastendmkt.com*

DINNER ▸
The Ravenous Pig
Sister to Cask & Larder, this classy gastropub highlights Florida's best local fare, with a seasonal menu of comfort food such as Canaveral shrimp and grits or steak frites. Imbibe on craft cocktails, such as the Pig's take on an old-fashioned with bacon-infused bourbon. *theravenouspig.com*



LATE NIGHT
TaKo Cheena
This small, late-night joint in the Mills 50 District slings tasty Asian-Latin fusion. The burritos are huge and taco fillings include Thai peanut chicken, yellow curry tofu or Korean beef. *takocheenaorlando.com*

◂ AFTERNOON
Lake Eola Park
This urban park is the heart of downtown and a prime spot for a sunset stroll. You'll see two types of swans on the lake—feathered and paddle-powered. Rent the latter for a romantic ride around the water. *cityoforlando.net/parks*

DINNER
K Restaurant
A historic house in College Park was converted into this farm-to-table concept with decadent dishes (think lobster mac n' cheese) by chef Kevin Fonzo. *krestaurant.net*

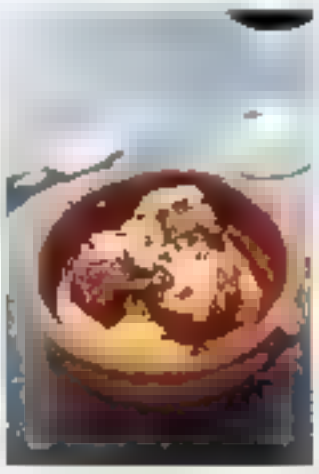
◂ EVENING
Dr. Phillips Center for the Performing Arts
Step out to this shiny new arts center, with performances ranging from Broadway shows to concerts, standup comedians and ballet. *drphillipscenter.org*

◂ MORNING **Orlando Science Center**
A welcome respite on rainy or sweltering days, this indoor playground makes learning fun. Interactive, hands-on exhibits include digging for dinosaur fossils, flight simulators and reptile encounters. *osc.org*

AFTERNOON ▸ **I-Drive 360**
Soaring over International Drive, The Orlando Eye is a 400-foot observation wheel offering a new view of the city. After your ride, take a selfie with the president at Madame Tussauds and check out SEA LIFE Aquarium. *i-drive360.com*

DINNER ▸
T-Rex Cafe
This Downtown Disney Marketplace restaurant will delight your dino-loving kiddos. Giant animatronic dinosaurs come to life along with a "meteor shower" across the ceiling. *trexcafe.com*

◂ AFTERNOON
Park Avenue
The brick main street in Winter Park, just north of Orlando, is lined with sidewalk cafés, art galleries and shops galore. Shop the one-of-a-kind local boutiques alongside national names such as Lilly Pulitzer, Eileen Fisher and Williams Sonoma.



◂ DINNER
Prato
Refuel at this Italian restaurant where chef Brandon McGlamery, a James Beard award semifinalist, puts a fresh twist on classic dishes made from seasonal ingredients. The menu is ever-evolving but features homemade pastas, inventive pizzas and creative main dishes. *prato-wp.com*

AFTER DARK
The Imperial
This wine bar and beer garden is tucked inside Washburn Imports, a shop featuring unique décor—meaning that the amazing, hand-carved Indian daybed you're sitting on is also for sale. *imperialwinebar.com*

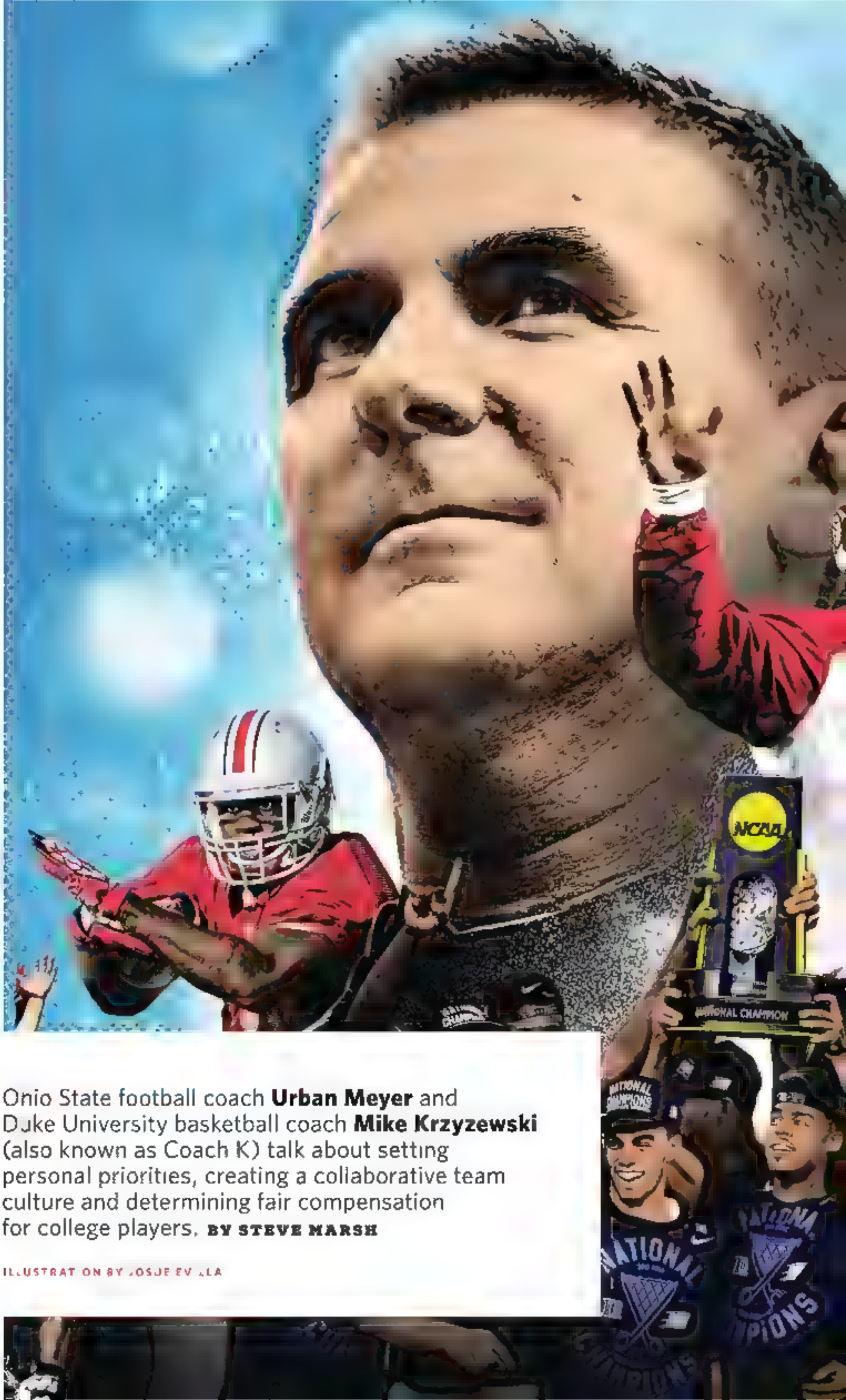
LUNCH
Pig Floyd's Urban Barbakoa
This modern joint in the Mills 50 District fuses the standard barbecue offerings—brisket, ribs, chicken—with Latin, Caribbean and Asian twists. Try the Barbakoa bánh mì with plantains or yucca fries paired with a local craft beer. *pigfloyds.com*

◂ AFTERNOON
Audubon Park Garden District
Head to Corrine Drive for trendy boutiques, quaint bakeries, music staple Park Ave CDs, hipster hang Stardust Video & Coffee and the stellar beer selection at Redlight Redlight.

◂ AFTER DARK
Hanson's Shoe Repair
In true speakeasy style, call ahead to get the nightly password. Enter through NV Art Bar, head upstairs and ring the bell for entry into this rooftop setting with handcrafted cocktails. *407-476-9446*

For more must-see spots in Orlando, visit delta.com/skymagazine.

CREATING CHAMPIONS



Ohio State football coach **Urban Meyer** and Duke University basketball coach **Mike Krzyzewski** (also known as Coach K) talk about setting personal priorities, creating a collaborative team culture and determining fair compensation for college players. **BY STEVE MARSH**

ILLUSTRATION BY JOSUE EVILLA

COLLEGE SPORTS are rapidly evolving—the power conferences are shifting under our feet like tectonic plates, becoming bigger, richer and more competitive than ever. The goals and expectations of elite athletes and their families are shifting, too, as lucrative opportunities to leave school present themselves now after only one or two seasons. The very definition of amateurism seems to be straining under the weight of the billions of dollars these athletes bring to the NCAA and to their schools, with both entities looking for fairer ways to compensate "employees" who are often teenagers. And in the midst of all this, two very familiar names have ascended yet again to the top of their respective industries: Ohio State football coach Urban Meyer and Duke University basketball coach Mike Krzyzewski, who won their third and fifth championships respectively last season. They participated in a conversation with Delta *Sky* to discuss navigating new roads to the top.

Duke basketball coach Mike Krzyzewski watches a tribute with his team after their victory over Wisconsin in the NCAA Final Four championship game this April in Indianapolis.

Your careers eerily mirror each other. Very few people have had the success that you two have achieved—but you both also ran into health problems in your 40s and took medical leaves of absence. In both cases, this happened after your first two national championships, and you both returned to win more. How did these experiences change how you coach?

COACH K: That changed me dramatically. We had gone to seven semifinals in nine years, and that level of success makes seasons longer. You play longer than everybody else and it shortens your off-season. You're not really prepared for that level of success, so I got knocked back. I had a back problem, but I thought I was Superman and came back too quickly. So I reevaluated everything, got counseling and did my program differently from that point on.

What were some of the major changes?

COACH K: I didn't micromanage as much. And I made sure that I got accustomed to having people say no for me when no was the right answer instead of being pressured to say yes.

Coach Meyer, does that ring true for you, too?

COACH MEYER: Well, ironically Coach K was gracious enough to reach out to me when I was in Tampa. I'll never forget that day. To be able to have a guy like that reach out to me and then [retired NFL coach] Dick Vermeil—two guys who are obviously at the height of their profession. It's not uncommon. Mine was all directly related to health. We won two championships and we created this monster. That's [former University of Texas coach] Mack Brown's terminology: you create this beast and then you have to feed it. And I could not shut things off. I'm a workout guy and I lost all that, and a friend of mine passed away [Northwestern football coach Randy Walker] and I was having these chest pains for three years without getting the proper diagnosis. I just started asking why, and when you don't come up with the right answers, that's when you know you've got a problem, and then you just start evaluating: Am I really doing the right thing, the best thing for myself and my family just to try to win another game? A lot like Coach K, I was a micromanager. The piece of advice, Coach K, that you gave me—and that to this day I remind our staff of—is: If it doesn't help your family or your coaches or your players or recruiting, you don't have to do it.

How have your athletes changed?

COACH K: You know, cultures change. I've been a head coach for 40 years and you have to adapt to the current culture that these youngsters are in. I'm 50 years older than the kids I coach. Now, what you don't change are the values you try to teach, whether they be trust, courage, loyalty, honesty, all those things. You look for kids who will identify with those values, but you try to communicate those values in how you teach them, according to the culture that they're accustomed to. And they need to adapt to your culture, too, and so adapting is huge.

What's most different about the culture? Is it the fact that so many athletes are devoted to only one sport?

COACH K: Not all the kids are devoted to one sport. If they are devoted to one sport, they aren't just devoted to one thing—in other words, [there is also] their academics, their social life, music or whatever it is. Don't be a silo of just athletic ability. The great players that I've coached are good people. They're smart, they get along with others, they get it. So if you're just doing your sport, you're not gonna get it.

Coach Meyer, I know you make it a priority to recruit multiple-sport athletes.

COACH MEYER: On an even more personal level, my girls were both college volleyball players and they took on a year-round sport. I was not in favor of it, but it worked out. They had great careers and they moved on. My son plays baseball and football and he played grade school basketball. I'm a big proponent of that. I do see burnout at times. By the time they get to high school, year-round players can be a little burnt, so you watch that carefully. But in recruiting, we want to recruit the best player possible. If he's a one-sport guy, I don't look at that too much, but a great way to evaluate a guy in January is to go watch him play basketball, watch him compete. When I was first sold on [Philadelphia Eagles quarterback] Tim Tebow, it was the end of his junior year in high school. I had just gotten hired in Florida and I went and watched him play a baseball game. He was playing right field and he was the most competitive individual I've ever seen. It was done by the third inning.

The business of sport changes, as well. Coach K, one of the things you used to expect is that all of your players would graduate, and now you've won a national championship with players who will go immediately to the National Basketball Association draft after their freshman season.

COACH K: You'll find that in many of the really good universities, not every kid graduates anymore. There are people who start companies after their sophomore year. So it's not just sports that have changed, its our society. Success for younger people at a high level is more prevalent than it

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was before. The established road to success was four years in college and a degree. It's still a great road, but there are other roads. And as long as they're doing their academic work and being good kids while they're here—and that expectation of success has never changed—there have been roads that have been added and we'll try to lead them down those roads.

Coach Meyer, have your expectations changed for your athletes?

COACH MEYER: Not at all. What has changed is that I want to make sure all the resources are out there for them to make an educated, quality decision, and that's where I spend all my time. I hope every player we have has that decision to make, because that means we're really good. But I also see guys make mistakes, because I see them listen to, you know, I call them "third uncles." Those people who have no business giving insight or opinion but they do anyway. So the good thing is that if it's a good person from a good family, they're gonna call a general manager, and we're gonna call a couple coaches I know and we're going to help this young man make a right decision.

You mentioned the third uncles. There's a cottage industry of camps and consultants and shoe salesmen that has sprung up around both of your sports. As you two have become so successful at the top level, do you feel at all complicit in the industry that has grown up around your sports?

COACH MEYER: I don't see a lot of that. We did for a minute with 7 on 7 [Amateur Athletic Union leagues]. And people were awful critical of the 7 on 7 coaches. I'm all in it for the people that want to help, and when we get in a situation with something like that, then we move in another direction immediately. I don't deal with that very much—I did for a little bit in my early years in Florida, but the third uncle people, we're just not really about it now.

COACH K: For me, I just think that there are more opportunities for kids once they do become professional. You know, in our sport, it's really a lot, but that's not a bother while they're playing for us. I like the fact that there are more opportunities with marketing, shoe companies, stuff like that. I think we both have to understand that for our athletes, if they become pros, it's a quick life. You know, they are high income-producing years, but they're not going to go into their 40s. It's gonna be for 10, 12, hopefully 15 years, but to make the most of those opportunities, you have to be around good people and to invest well and to understand that you don't have to take care of all those third uncles.

The ideal of amateurism is evolving rapidly. Do you think college players deserve to be compensated in a more direct way than just a scholarship and room and board?

COACH K: They are being compensated with more than that now. In the last couple of years—especially since the five power conferences have taken a much more prominent role in the decision-making—you are able to provide a lot more than that for NCAA players. It's moved in the right direction with things like cost of attendance [a new NCAA provision where athletes can receive either a $2,000 or $4,000 stipend in addition to their scholarship]. And what is the definition of amateurism? You know, if you use the 1950s definition, it's outdated and it's been outdated for a while.

COACH MEYER: Coach K and I have different dilemmas here. I think the cost of attendance rule is something that is intriguing. But there should be a flat rate. You know what's happening, as you say, with the typical recruiting nonsense going on. One school is going to give $5,500 and one school is going to give $2,000. There needs to be a standardized rate. Amateurism is what a lot of people love about college sports, and I do not believe in shoe contracts for players, but they need to take care of themselves. I am in favor of cost of attendance—it should be a significant one, they should just standardize it.

Ohio State football coach Urban Meyer celebrates after defeating the Oregon Ducks in the College Football Playoff National Championship game in Arlington, Texas, in January.

AP PHOTO/R.C. APIA

Parents have changed as well. Have your recruiting pitches changed as parents have changed?

COACH MEYER: I don't think the parents have changed that much. I think the thing that has really changed in our mind and in the world of recruiting is the social media and sensationalization of recruiting—the kid who is in high school and is being told he is going to be a great NFL player. Those types of things. That's what's changed. If parents have changed, it's probably just reacting to those silly conversations, and you're talking to 16- and 17-year-olds. There is nothing greater than to recruit a great kid from a great family who has the right priorities, and there is probably nothing quite as horrible as the other situation that you walk into.

COACH K: I agree, especially with the social media. We try to recruit kids who have a good guardian, a good parent or good parents, they come from a good family, they've accepted responsibility in being a part of the team already. A big thing in our sport is AAU, and now when we go and visit youngsters, the high school coach is not involved as much. The kids playing basketball in high school will play maybe 30 games a year. From April until September, they might play 80 to 90 AAU games. So our sport has changed dramatically in that regard. The parents take an even more active role than before, and many times you don't even deal with the high school coach. We contact them and it used to be that they would sit in on a meeting that you would have at the home, and that hardly ever happens [now].

How has social media affected your players? How do you teach them to deal with it? How have you gotten more comfortable with it yourselves?

COACH MEYER: It's just something we do monitor. You know, I've been asked, do you just eliminate it? I've decided not to [CONTINUED ON PAGE 128

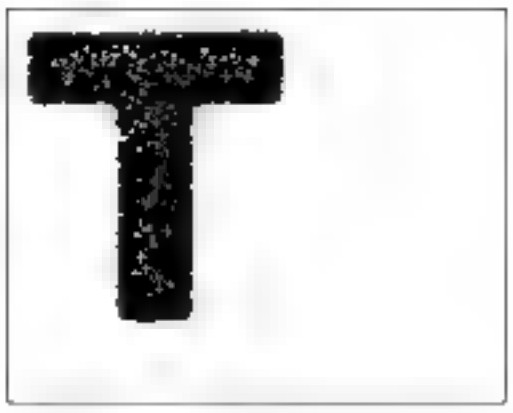
LEFT: Ryuichi Uneda of Bar Quinry in Osaka, Japan, sports. The storage room at the Chiyoda distillery in Saitama Prefecture.

STRAIGHT TO THE SOURCE

Our round-the-world distillery tour begins in Japan, where STEPHANIE MARCH traces the country's burgeoning whisky industry from Osaka to the Hokkaido region to Tokyo and back.

PHOTOGRAPHS BY ELIESA JOHNSON

YAMAZAKI



Those of us initiated in the wonders of Japanese whisky are not often surprised when someone says, "Japan has whisky?" Oh, yeah, Japan has whisky. It has international award winning bottles that, in recent years, have outstripped the Scots for medals and become a bit of a global fascination. Not surprising when you consider it is also the home of Suntory, the world's third-largest spirits company (owner of Jim Beam, Maker's Mark, the Macallan and so many other brands), which traces its domination back to Japan's first whisky distillery in a humble town just outside of Osaka. Though it can't claim centuries of heritage as other whisky cultures in the world, it does claim as its driving force a cultivated passion rooted in that beautiful push to create perfection.

Once you dip into the idea of Japanese whisky, you could track down all of the hard-to-find brands and curate your home bar with boutique bottles from auction sites—and, of course, you could sip your way through many bars stateside (where you might find bartenders who call it "fake Scotch"), but I found the best way to understand Japanese whisky is to visit the distilleries themselves.

Begin at the beginning. Yamazaki is the first whisky distillery in Japan, built in 1923. The train from Osaka let us off in a town square of a small village. There's no hint that Suntory's prime distillery is a short walk down the small residential road. And the grandeur that hits you when you arrive really comes more from towering green hills rolling with misty clouds and graceful bamboo than any corporate company swag.

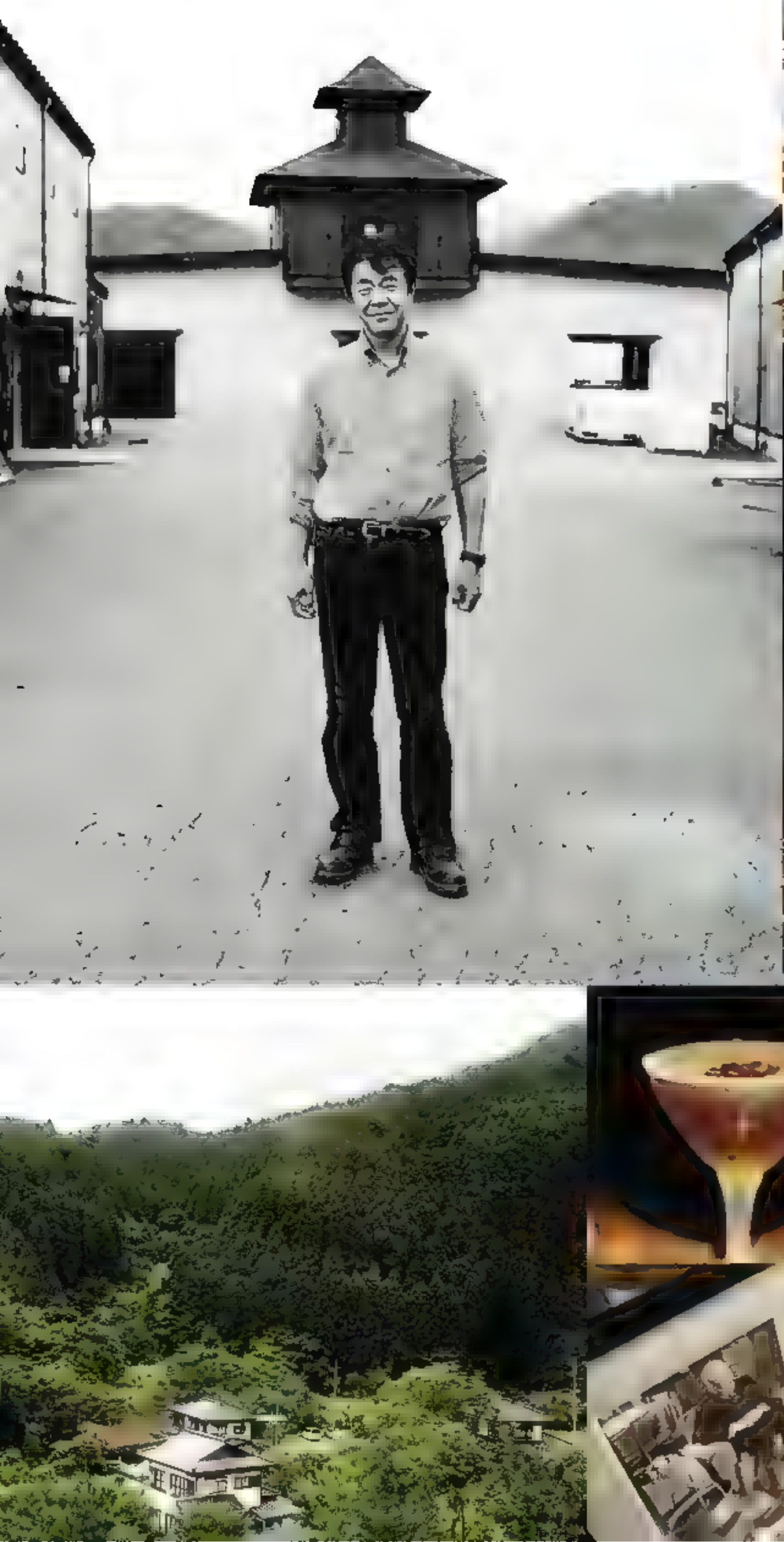
Yamazaki's 2013 Single Malt Sherry Cask whisky was named the best in the world last year, and our tour was a lesson in the innovations and techniques that the brand has cultivated over the years to become the finest. We were led past copper pot stills of all different shapes and sizes—a variance that produces diverse flavors that are tasted, tested and blended by the masters of the brand. We stepped into a massive barrel room with thousands of aging casks made of Spanish, American and Japanese oak. Heading back to the tasting room, we walked through the deeply lush grounds that share space with a Shinto temple and learned that this site was chosen back in the 1920s because of the water: The confluence of three rivers, combined with the natural balance of humidity and mist, makes beautiful whisky. What Yamazaki wants you to understand is that though it is relatively young and often compared to Scotch whisky, its bottles are of this place and utterly themselves: Singular, unsmoky, elegant, bold whiskies of Japan.

Our next stop was the Nikka Yoichi distillery in the north, just outside of Sapporo. Masataka Taketsuru, the man who founded Nikka, is generally thought of as the father of Japanese whisky. In fact, there has been a nationally televised miniseries called *Massan*, which dramatically tells the story of how Taketsuru went to Scotland in 1918 to learn the craft, fell in love with a stately woman named Rita and returned to Japan with her to bring Scottish whisky traditions to his homeland.

Taketsuru was part of the original team at Yamazaki, but he left to build this distillery in Yoichi because he believed that the climate and environmental conditions of the Hokkaido region were similar to Scotland and the most ideal for crafting the kinds of traditional whiskies he wanted to make. This distillery now primarily tells the story of Taketsuru and Rita, and it's flooded with tourists seeking a piece of the great

PREVIOUS PAGE: Whisky tasting at Suntory's Yamazaki distillery. BELOW: Makoto Sumita at the Yamazaki distillery.

PURE MALT
PRODUCT OF JAPAN
NIKKA WHISKY
FROM
THE BARREL



PREVIOUS PAGE, TOP ROW: A chef in Tokyo; Crab ramen from Sapporo's Ramen Alley; Suntory's Yamazaki distillery; Monument of Yamazaki founder Shinjiro Torii. MIDDLE ROW: Bottles of test batches at Yamazaki; Baby octopus at Kuroman Ichiba Market in Osaka; Unaged whisky at Yamazaki. BOTTOM ROW: Whisky testers at the Chichibu distillery; Bar Whisky in Osaka. THIS PAGE, CLOCKWISE FROM TOP LEFT: Chichibu founder Ichiro Akuto at his distillery; Test bottles of small-batch whisky at Chichibu; Osaka street scene; Mount Fuji from a train out of Tokyo; Barrels aging at Nikka's Yoichi distillery; A portrait of Nikka Whisky founder Masataka Taketsuru; A rural village in Japan; A whisky cocktail at Shot Bar Zoetrope in Tokyo.

saga. The Nikka brands from the Yoichi distillery tend to be rich and smoky, like many Scottish whiskies. It's very clear that their goal is to hold fast to the traditions of their forefather and produce the robust whisky that has made them a beloved name across the country and world.

For a look at the new generation of distilling, we made our way from Tokyo into the mountains for a private look at the Chichibu distillery, where the distinguished Ichiro's Malt is made. Small and quiet, this distillery has a different manner than the others. There were 10 total people in the employ of the distillery when we were there. Instead of video screens and historical placards, we walked through the entire process with Yumi Yoshikawa, who has spent her life chasing whisky from Japan to Scotland before landing here. We had our hands in the grains that were about to be malted, we climbed ladders to peer into the tanks as the wort fermented, we sipped with the young distillers who were pulling samples from the still, looking for the head, the heart and the tail of the whisky. It spoke to me of the farm to table movement we see at home, of the personal intention in every element of the process. And yet, even as the distillery is pushing boundaries in the whisky-making process, it was the first one that asked us to honor the Japanese tradition of removing our shoes before entering a building.

Though our whisky tour took us all across the country, one of our most memorable nights occurred in Osaka when we happened upon a slip of a watering hole, Bar Country, tucked away in the Dotonburi district. Owner Ryoichi Uneda has a thousand bottles of whisky from all over the world stacked behind the bar, in front of the bar, on the bar, on the floor behind the stools, on tables by the door (and more, he said, in his apartment above). He hasn't really decided if his bar is a business or a habit. We spent an unforgettable evening taking sips from bottles I'd never seen and discussing the history and future of Japanese whisky. As much as the distilleries can teach you about the stories and theories behind why Japanese whisky has risen to the top of the field, there's also something to be said for the lessons learned from a full glass.

KANPAI! SANTÉ! SAÚDE! SKÅL! CHEERS! SALUD! SLÁINTE!

We rounded up 20 of the best distilleries to visit around the world, with fascinating amenities and world-class liquor to make your trip complete.

Ketel One Vodka

SCHIEDAM, HOLLAND

The Nolet family, which started distilling in this fishing village in 1691, is still going strong today with one of the finest vodka brands in the world. The distillery is utterly Dutch, with an electric power-generating windmill known as *De Nolet* and copper pot stills, one of which is the namesake 19th-century coal-fired still known as Distilleerketel #1. *ketelone.com*

Old Jameson Whiskey

DUBLIN, IRELAND

There are two ways to get to the heart of Jameson Irish whiskey. In Dublin's Old Jameson Distillery, you can take a guided tour through a re-created scene that lasts less than an hour. At the end, you partake in a comparative tasting and get a free drink. At the Jameson Experience in Cork, the guided tour takes you through the actual old distillery, including Warehouse A1, which was built in the 1800s and still houses thousands of casks full of whiskey. *jamesonwhiskey.com*

Herradura Tequila

JALISCO, MEXICO

On Jalisco's famed Tequila Trail, one of the best stops is Casa Herradura, the only regional tequila distillery still in its original location. Founded in 1870, this distillery is a spellbinding blend of new- and old-world techniques. Watch workers crawl through ancient oven doors, stacking giant agave plants that are cooked for up to 26 hours before being crushed and fermented. Tours end with a tequila tasting in the courtyard of the historic hacienda. *herradura.com*

Grey Goose Vodka

PICARDY, FRANCE

Maybe it does take a great Cognac cellar master such as Francois Thibault to make a world-class French vodka. The distillery in Picardy is intentionally close to the wheat fields, while the blending and bottling location in Cognac is nearest to the special waters of the region. The company has meticulously restored a grand 14-room château, Logis du Fresne, as its luxury hospitality headquarters. *greygoose.com*

Plymouth Gin

PLYMOUTH

Plymouth gin is the only gin that (until last year) had its own "appellation controllee" (like Champagne is only from Champagne, France) and it has been made with same family recipe since 1793. Tours of this distillery, which survived World War II and boasts sections that date back to 1431, are offered by interest. Beyond the basic tour, there's a connoisseur's tour with a tutored comparative tasting and a master distiller's tour that lasts two hours and includes the chance to create and distill your own gin. *plymouthdistillery.com*

Camus Cognac

COGNAC, FRANCE

Through five generations, the Camus family has been deeply rooted to the land; today they are the largest landowners in the Cognac Borderies appellation. You don't just visit Camus, you workshop it. After historical discussions of the area and the company, you embark on various sensory tasting sessions to appreciate the long Cognac-making process. After about an hour, you'll get to the sipping. Choose the "rarissimes" level to taste rare bottles and vintages. *camus.fr*

Poli Grappa

VENETO, ITALY

Having lived on the same land in the heart of Veneto for more than 600 years, the

Poli family knows a thing or two about grappa, wine's complex sibling. Using only the finest grape marc from the surrounding vineyards, this family is almost as passionate about sharing grappa as it is about making it. On tour, you'll see everything in production—the four types of stills and perhaps even a distiller who salutes them. To really understand grappa, try a young one, an aged one and a flavored one. *poligrappa.com/ita*

Absolut Vodka

ÅHUS, SWEDEN

There's nothing quaint about this distillery, which produces about 600,000 liters of vodka a day. How can there be? But there is astounding efficiency and commitment to quality that makes this giant a master of seed-to-glass distilling. Every aspect of production happens within a 75-mile radius, which speaks to the motto in the bottling house: "Onödigt Bra (Unnecessarily Good)." *absolut.com*

Woodford Reserve Bourbon

VERSAILLES, KENTUCKY

Bardstown may be the center of bourbon country, with plenty of big distilleries to tour, but head east of Louisville through the rolling green hills of horse country and you'll land at one of the more idyllic and historic distilleries in the commonwealth. Limestone buildings sit among lush grounds, and though the visitor center was recently renovated, they didn't mess with the original steel tracks that are still used to roll the barrels from the distillery to the warehouse. Basic tours are first come, first served, but call ahead if you want to experience the two-hour Corn to Cork Tour that dives into the sensory aspects of bourbon or the National Landmark Tour for a discussion of bourbon's historical and cultural impact on Kentucky heritage. *woodfordreserve.com*

Linie Aquavit

OSLO, NORWAY

For more than 200 years, every drop of Linie aquavit has been sent on a sea voyage—say, from Oslo to Boston and back—which accelerates the maturation of the liquid through weather and circumstance. Crossing the Equator at least twice, with changing temperatures and humidity fluctuations, lends a unique smoothness to the potato-based spirit. You can even trace your aquavit's journey online based on the date inside the bottle. *linie.com*

St. George Absinthe

ALAMEDA, CALIFORNIA

One of the new breed of American craft distilleries, St. George was founded in 1982, at the forefront of the movement. Small-batch whiskies, gins, vodkas and rums are all made here, as well as liqueurs and the first legal American absinthe. The distillery sits in a 65,000-square-foot airplane hangar on a former navy base across the bay from San Francisco. Take the tour and land in the tasting room, where you can choose a sample flight of six different brands from the tasting menu, which rotates regularly. *stgeorgespirits.com*

Appleton Estate Rum

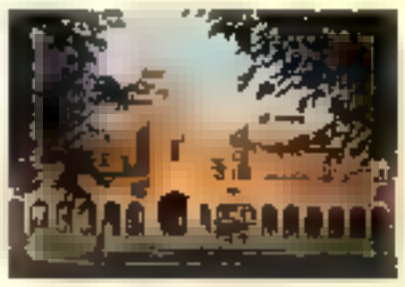
JAMAICA

In the Nassau Valley, in southwestern Jamaica, Appleton Estate rum tours are a popular pastime for vacationers and tourists. Maybe that's because, unlike other distilleries, your tour *begins* with a welcome glass of rum punch. On the walking tour, you'll learn how rum was produced on the islands more than 200 years ago, then see the modern production that leads to the fine spirits in the tasting session. Lunch is an option if you call ahead. *appletonrumtour.com*

Rochinha Cachaça

BARRA MANSA, BRAZIL

The national distillate of Brazil, cachaça (ka-SHA-sa) is produced from freshly harvested and pressed sugar cane. The liquid is distilled in copper pot stills and traditionally aged in wood. The Rochinha (ho-CHEEN-yah) brand is a fine single-barrel spirit from the historic Cachoeira farm distillery in a beautiful mountain valley between Rio and São Paulo. Originally a coffee plantation built in the 1700s, the farm not only produces cachaça but breeds cattle and mills molasses and guava. *rochinha.com.br*



Pisco Portón

ICA, PERU

Hacienda La Caravedo, established in 1684, is thought to be the oldest distillery in the Americas. In response to the Spanish king's high taxes on wine production in Peru, the colonists decided to distill the grape harvest, resulting in a new clear spirit called pisco. It can only come from the southwestern coast of Peru, it must be made from eight specific grape varietals and it has to be unaged. The original distilling process, still shown on the property, was completed using only gravity. *piscoporton.com*

Moscow Distillery Cristall Vodka

MOSCOW

Though this Moscow site has been producing beverages since 1901, it has only been known as Cristall since 1987. While it took turns as a winery and even a military hospital, it's most-known as the home of Stolichnaya vodka, which arrived in 1953 and promptly unseated Smirnoff as the national brand. Of course, today it is a modern facility with the highest quality controls, but the tour will lead you on an exploration of what vodka has meant to the nation and its culture dating back to the Middle Ages. *eng.kristall.ru*

Archie Rose Gin

SYDNEY, AUSTRALIA

Archie Rose Distilling Co. was created by a young buck who epitomizes the future of distilling. He designed his own copper stills and had them handcrafted to their specs. The in-depth guided tour is best for those who want to geek out on grain selection, mash, wort, wash distillation, botanical selection (the Signature Dry Gin, for example, includes 14 carefully selected botanicals) and more. Others can happily gather at the full bar and perhaps score some tastes of unreleased products. *archierose.com.au*

High West Bourbon

PARK CITY, UTAH

Since bourbon can now be made almost anywhere in America, it is. New distillers are proving that American whiskey can come from the desert, the plains or the mountains. High West, which focuses on whiskies, may be the first "ski-in gastro-distillery," located as it is at the bottom of a ski run in Old Town Park City. Pop in for a tour, then grab a seat at the bar or stay for dinner. The saloon pays homage to Old West ways, but the food is thoroughly modern and accomplished. *highwest.com*

Brettos Ouzo

ATHENS, GREECE

Brettos is one of Athens' oldest distilleries, but it's really more of a bar, join an international consortium of drinkers who mingle among the colorful bottles and barrels for a taste of some house-made spirits. It's a great place to start your ouzo habit, and the staff will happily drill down on the history and nuance of the anisette spirit—but don't overlook the more than 40 other hard-to-find liqueurs and wines. *facebook.com/brettos.plaka*

Mount Gay Rum

BARBADOS

Pull yourself off the beach and head to this distillery in Barbados. The lush island seems made for producing the natural resources that go into a fine rum, and the comprehensive tour highlights the history and cultural impact of the 312-year-old distillery. On the cocktail tour, you'll end with a mixologist who will guide you in the nuances and creation of rum drinks, then set you free to make your own. Or choose the Bajan lunch tour that ends on the deck with a buffet of local specialties and a glass of rum punch. *mountgayrum.com*

64° Reykjavik Schnapps

REYKJAVIK, ICELAND

Icelanders have long been kept warm through the bitter months with high-test spirits. The tradition has evolved at 64° Reykjavik distillery, Iceland's first microdistillery that makes handcrafted small batches of schnapps and liqueurs with foraged berries and botanicals. Following new Nordic ideals, this distillery uses renewable energy, pure glacial waters and wholesome ingredients to create juniper schnapps and rhubarb spirits. *reykjavikdistillery.is*

SEE PAGE 5 FOR PHOTO LEDGE

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COSTA RICA

IN THE LAND OF *PURA VIDA*, JUNGLES, BEACHES AND EVEN CITIES PROMISE THE ECOFRIENDLY ADVENTURE OF A LIFETIME.

BY JENNIFER BARGER

FAMILY-FRIENDLY ADVENTURES / LUSH CLOUD FOREST LANDSCAPES / SURF AND SUN / SECLUDED, STYLISH ECOLODGES

Maybe it's not your phone that needs a recharge.

Costa Rica offers a perfect year-round escape. Whether you [illegible] looking for a zip-line through the rainforest, get lost [illegible] or soak up the Pura Vida culture, anytim[illegible]

SAVETHEAMERICANS.ORG

essential COSTA RICA

[With] jungles, golden beaches and dry forests, plus a perpetually mild climate . . . it's no surprise that the country boasts 5 percent of the world's existing biodiversity.

Within seconds of arriving in Costa Rica, you'll hear or see the phrase "pura vida," whether it's on a T-shirt or spoken by a local. The words translate directly as "pure life." A more apt translation, though, is "full of life," which captures the spirit of the rugged, rain-forested Central American country famed for its abundant wildlife, beautiful Caribbean and Pacific beaches and the sort of adventure tourism that such a diverse landscape supports. The people, who call themselves "Ticos" and "Ticas," have a deserved reputation as one of the friendliest, most welcoming populaces in the world. No wonder couples, families and adventure travelers all come here seeking sun, serenity and back-to-nature escapes. Add in the fact that all this goes down in a country committed to ecotourism and sustainability, and you've got the makings of a truly memorable journey.

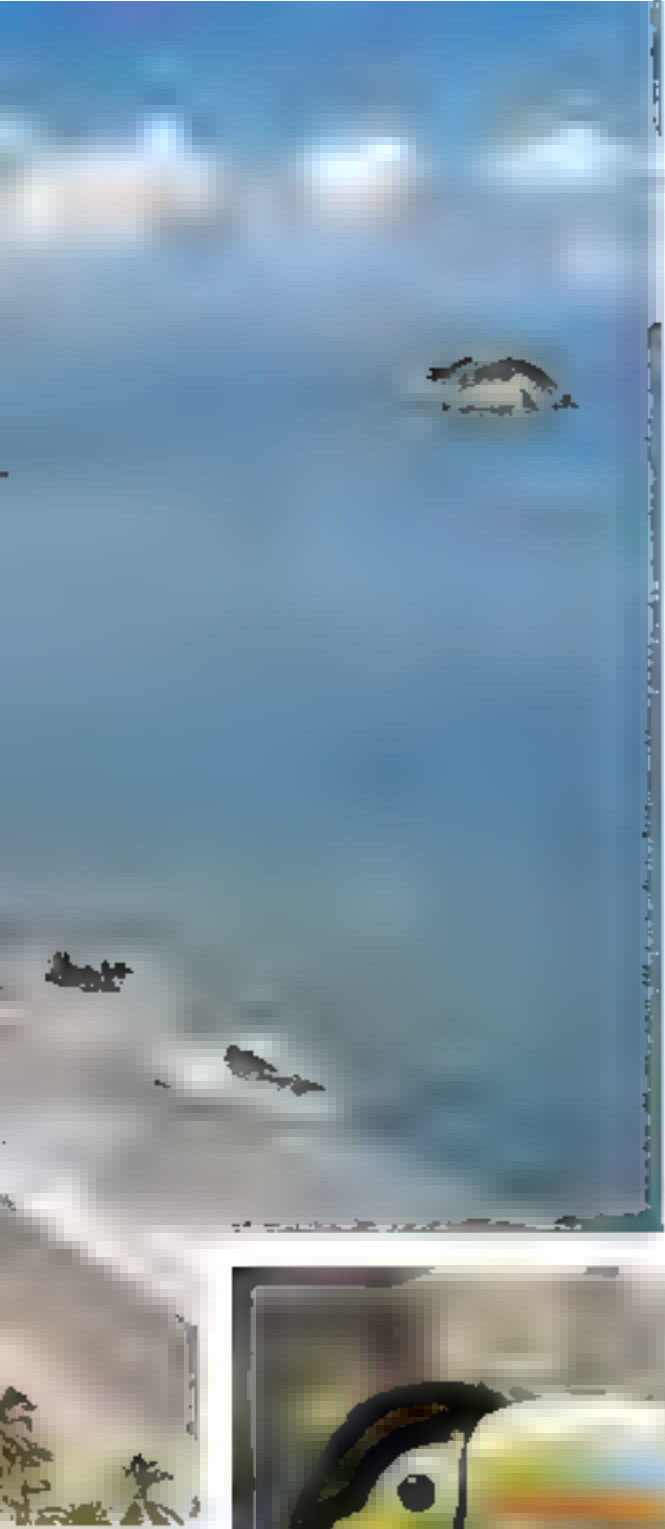
Before heading into the lush landscape, many visitors start out in the capital city of San José (locals call it "Chepe"), where the colonial mansions of the Barrio Amón neighborhood mix with more contemporary architecture downtown. It's a good place to get grounded in Costa Rican history via the family-friendly National Museum, located inside the old Bellavista fortress, which details the country's civil war, nonmilitary stance and environmental stewardship. The Pre-Columbian Gold Museum shows off a dazzling trove of historic treasures, contemporary art and historical currency in a vaultlike space. Other attractions include the 1897 National Theatre, with its columned, neoclassic façade and lush marble-clad lobby, and an interactive Children's Museum, featuring exhibits on science, music and more.

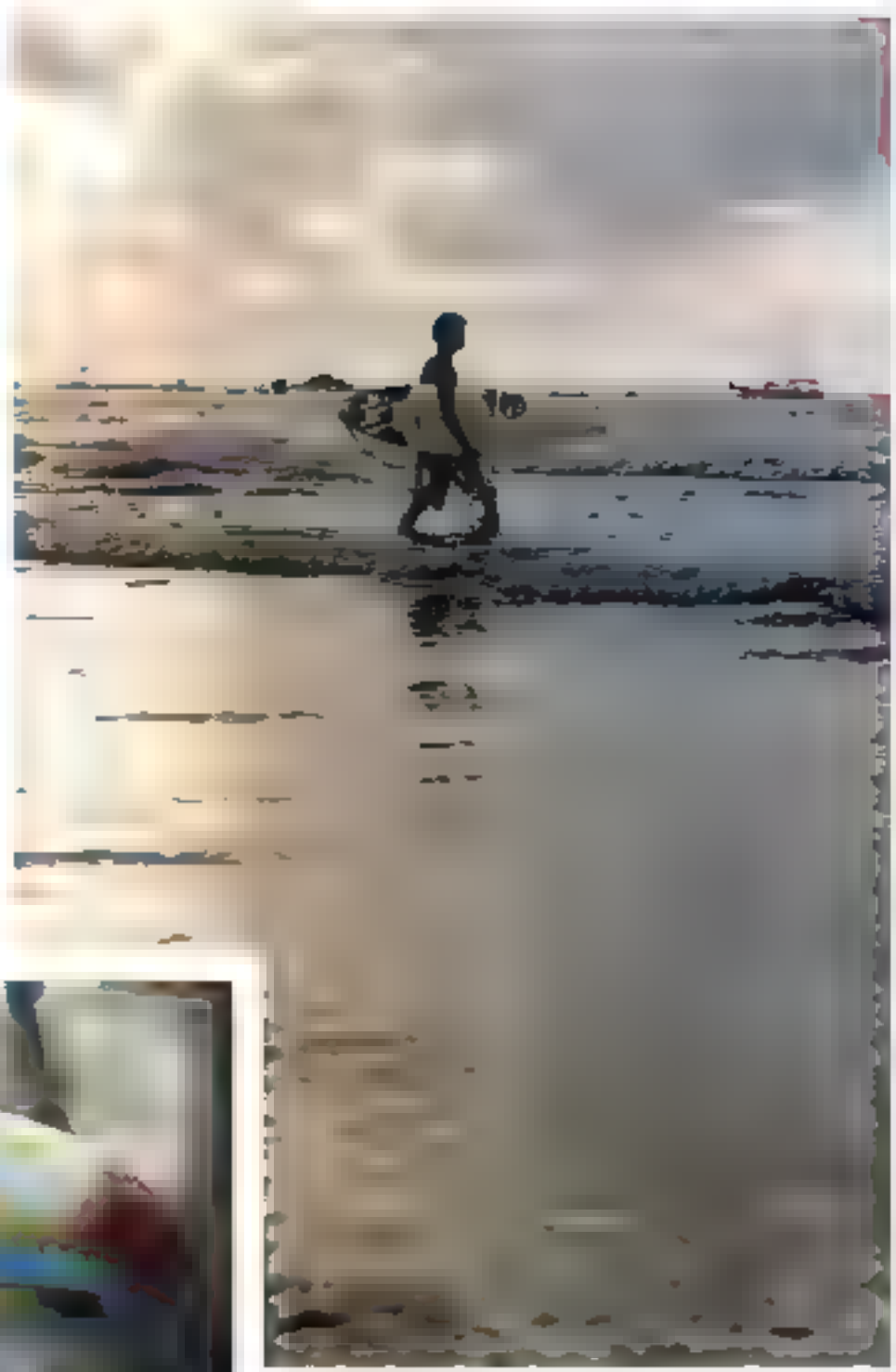
But the nature beyond the urban bustle is what lures most visitors to this happy place. Costa Rica's 12 microclimates vary from volcanic zones such as Arenal to the cool cloud forests of Monteverde and bird-rich San Gerardo de Dota. Add jungles, golden beaches and dry forests plus a perpetually mild climate, and it's no surprise that the country boasts 5 percent of the world's existing biodiversity. You'll discover it via protected wetlands, biological reserves and refuges, plus a whopping 26 national parks. Top parks include Corcovado National Park, the last great tract of tropical rain forest in Pacific Central America, home to scarlet macaws, giant anteaters and Baird's tapirs, and remote Tortuguero National Park, where turtles (including the endangered green turtle) nest on golden beaches and birds, otters and fish can be spotted in an extensive network of freshwater creeks and lagoons.

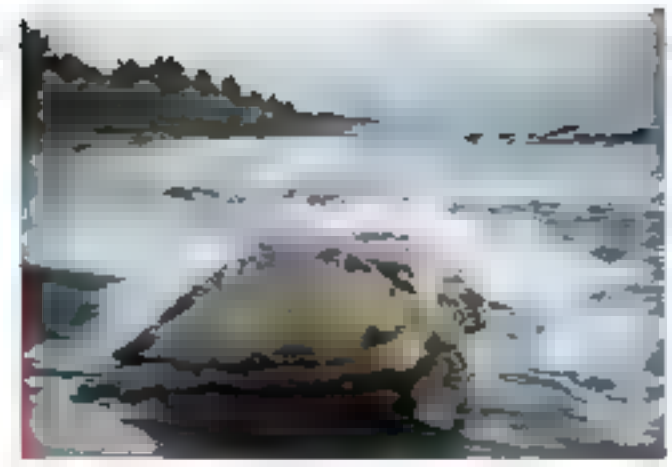
An array of ecolodges, high-end hotels and guesthouses cater to couples and families. Options range from beachfront luxury, such as the Four Seasons Resort Costa Rica at Península Papagayo in Guanacaste to high-in-the-mist getaway Monteverde Cloud Forest Lodge. They're all great jumping-off points—sometimes quite literally—for thrill-seeking activities that are as varied as the terrain.

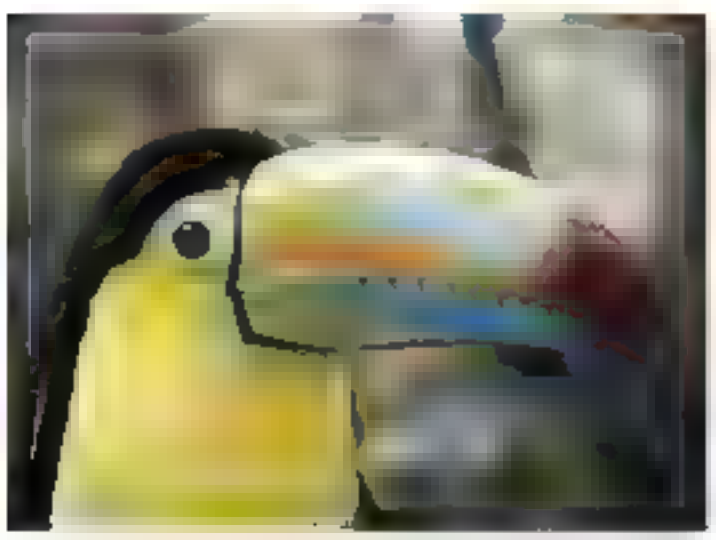
One of the most heart-pumping experiences? Zip-lining through forest canopies, safely strapped in and armed with a camera for awesome photo ops. Other thrills include paraglid

PHOTOS COURTESY OF THE COSTA RICA TOURISM BOARD









CLOCKWISE FROM LEFT: Dolphin at Cano Island; Manuel Antonio National Park; Surfer at Tamarindo; Sea turtle at Tortuguero National Park; San José's central market; Keel-billed toucan; The National Theatre of Costa Rica.

ing in areas such as Manuel Antonio National Park, Papagayo and the Nicoya Peninsula. On glides near the Pacific coast, there's potential for views of marine life such as dolphins and whales.

Pristine rivers and coastlines on the Caribbean and Pacific assure diverse water sports, from snorkeling and diving (watch for sea turtles and jumbo schools of fish) to boating and kayaking. The beaches of the northwestern Guanacaste region—Playa Naranjo, Playa Nosara, Playa Langosta and others—boast ideal surfing waves and classes to teach you how to master them. For less-daring travelers and families, kayaking, swimming, snorkeling and simply soaking up rays on the sand are other options. And on Costa Rica's 20 rivers, travelers can partake in lazy floats or action-packed trips through rapids, particularly on the Pacuare River, which winds its way through a rain forest region full of toucans, sloths and hauntingly beautiful blue morpho butterflies.

Backroads, mountain trails and cattle paths throughout the country attract bikers, hikers and trekkers. Cyclists can book multiday trips through tour operators; it's also easy to rent bikes in regions such as Guanacaste and Arenal, where many paths are easy enough for kids to come along for the view-filled ride. Mountain bikers can explore the soaring mountains of Talamanca and there are less-strenuous routes in the valleys and plains along the Caribbean and Pacific coasts.

Hikers and climbers also find terrain ranging in difficulty from kid-friendly to challenging. Caribbean-fronted Cahuita National Park boasts flat, well-kept trails through lowland forests where you'll encounter howler monkeys; Corcovado National Park offers more challenging territory, but the rewards for getting your boots dirty include old-growth wet forests, mangrove swamps and potential views of harpy eagles, macaws and even jaguars. A variety of guiding companies lead multiday trips that incorporate hiking and other outdoor recreation.

Costa Rica's rivers can sometimes be wild and its mountains high, but families still discover good-for-all-ages fun. Besides zip-lining and hiking, other options include horseback riding, river fishing and nature trails where you can get face to face with the country's four monkey species: howler, spider, squirrel and white-faced capuchin (just hold onto your picnic!). You can also spot nesting turtles—from a safe distance—in July and August, when you'll have an 85 percent chance of witnessing a nesting. These kinds of up-close-and-personal experiences with wildlife prove to be the stuff memories—and great vacation pics—are made of.

Behind all the exploring and natural glory, Costa Rica remains firmly committed to ecotourism and the environment, a major commitment in a small country with such rich biodiversity and marine life. Costa Rica's goal to be the first carbon-neutral country in the world by 2021 means sustainable practices are embedded in everything from hotels to the local cuisine (lots of local fruit at breakfast and home-raised chicken in the national dish of *gallo pinto*). It's a recipe for a vacation that's both a good time and good for the planet.

Des Moines

Nationally recognized for its politics, people and places

Forbes has ranked Des Moines [illegible]

Best Place to Raise a Family

Best Cities for Young Professionals

Best Place for Business and Careers

Best Cities for [illegible]

Live, Work and Play!

Among [illegible] Des Moines [illegible] to business, [illegible] events. [illegible] Des Moines [illegible] the [illegible] Des Moines [illegible] rapidly becoming [illegible] trendy, [illegible] as Des Moines [illegible] other [illegible] nowhere [illegible]

Des Moines

The New Pulse of the Heartland

DES MOINES' VIBRANT BUSINESS ENVIRONMENT IS MATCHED BY ITS GROWING CULTURAL CACHET

by **JENNIFER MILLER**

A view from the Greater Des Moines Botanical Garden.

▶ As recently as 20 years ago, it's fair to say that Des Moines, Iowa, was part of that vast green blur known as "flyover land" to coastal big-city dwellers. You know, the place with all the corn and those green and yellow tractors. And even though Des Moines was then, as it is now, a city with thriving private-sector specialties such as insurance and finance, its low-key reputation was not entirely unearned.

These days, though, you can't swing a corn stalk in Des Moines without hitting a national accolade. For its business climate. For its arts scene and farmers market and chefs. For its affordability. For, really, just its sheer coolness.

Influential list makers, from *Forbes* to

My Des Moines

FRANK COWNIE

MAYOR OF DES MOINES

LOCAL ROOTS: I was born and raised in Des Moines, and I am a second-generation family business owner.

FAVORITE EATS: Des Moines has evolved into a vibrant culinary scene with a variety of cuisine from around the world.

MUST-SEE: John and Mary Pappajohn Sculpture Park and the Principal Riverwalk.

TRAVEL ADVICE: I always use the Des Moines International Airport—they provide great amenities for business travelers. Bring a good pair of walking shoes; Des Moines is a walkable city with lots to do and see within walking distance of most downtown hotels. The summer festival season celebrates everything American—food, art, culture; and it is paired with the marathon and running events that extend into the fall season.

MUST-DO: After you arrive, hit the recreation trails for miles of outdoor fun, making sure to stop by one of our many cultural districts. No bike? No problem. Des Moines B Cycle has you covered.

FROM LEFT TO RIGHT: Street painting is a colorful annual tradition at Drake University; Research at Kemin Industries.

DRAFT (a beer aficionados' magazine) have flung laurels in Des Moines' direction. The city—often considered the crossroads of the country because of its locale right where I 80 and I 35 meet—has garnered a collection of national nods and its many spots on many "best of" lists are impressive and growing.

That's no accident, according to Des Moines mayor Frank Cownie. Starting about a decade ago, he says, "the city said, 'What do we need to do in Des Moines to make it better?'" The answer boiled down to one basic tenet: collaboration.

The city's main question was, Cownie says, "How can we collaborate with the business community and focus our efforts *together* to figure out how to make it a good place for businesses and keep it attractive for young people? That collaboration has made Des Moines what it is."

And what it is, is a thriving, growing business climate with enough quality-of-life amenities to attract and keep a productive workforce. Since 2011, Des Moines has been included in 12 of *Forbes'* lists of best-of rankings, including spots as the No. 2 city for business and careers and one of the three best cities in which to start a business.

Des Moines also got a nod from *Forbes* as the No. 1 city for young professionals. "Greater Des Moines' population is growing at a faster rate than other Midwest metro areas," says Jay Byers, CEO of the Greater Des Moines Partnership, which works across industries and municipal boundaries. "A large part of that growth has stemmed from our ability to attract and retain young professionals. In fact, the average age in Greater Des Moines is actually younger than in Silicon Valley. Even the *National Journal* has recognized our evolving reputation by stating, "Do the most hipster thing possible—move to Des Moines."

That's not to say the city lacks gravitas. It's famous as an insurance, financial and bioscience hub, but the metropolitan area is also home to media giant Meredith Corporation; Hy-Vee, a home-grown chain of more than 235 grocery stores in eight states; and manufacturing facilities such as John Deere.

For travelers coming to do business (as well as casual visitors), the Des Moines International Airport offers easy ins and outs, with 19 nonstop destinations. Starting September 1, Delta Air Lines will offer a nonstop flight from Des Moines to Salt Lake City. Most passengers leaving Des Moines head west, according to the airport's executive director, Kevin Foley, and the new route will help streamline their travel.

Assistant city manager Matt Anderson says these kinds of quality-of-life features are part of what makes Des Moines a great city for business and for millennials.

"We have world-class architecture, art and cultural amenities that attract workers. And the workforce here is recognized as hard working, educated and productive," he says. "Whatever it is you want to do, you can do more of it here. You get a lot for your money."

An Insurance Hub

As the second-largest insurance hub in the nation, Des Moines and environs are home not

DRAKE: JONATHAN CHAPMAN FOR DRAKE UNIVERSITY

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"WE HAVE WORLD-CLASS ARCHITECTURE, ART AND CULTURAL AMENITIES THAT ATTRACT WORKERS AND THE WORKFORCE HERE IS RECOGNIZED AS HARD-WORKING, EDUCATED AND PRODUCTIVE."

— MATT ANDERSON, ASSISTANT CITY MANAGER

only to insurance giants such as Nationwide and The Principal Financial Group, but to long-lived smaller companies such as EMC Insurance, founded in 1911, and Grinnell Mutual Reinsurance Company, started in 1909. Based in Grinnell, Iowa, about 50 miles east of the Des Moines metro area, Grinnell Mutual operates in 12 states and employs about 750, about 10 percent of whom commute from Des Moines.

Larry Jansen, the president and CEO of Grinnell Mutual, counts his employees as the company's most valuable asset and the headquarters features an on-site cafeteria, fitness facility and a free medical clinic, which saw 5,000 visits last year and saved the company between $250,000 and $500,000 in insurance costs and lost work hours. And employees love one other perk: "It's the only antihealth thing I do," Jansen says, laughing. "Free ice cream at lunch."

Jansen says the company is primed for growth. "There are a lot of great things happening here and we're a growing company with a great future. Our best financial years have been the last two. Right now, we have half a billion dollars in total annual premiums and my vision is to double that. We are really growing our commercial business in the Des Moines metro area."

Though The Principal Financial Group has nearly nine times the number of employees in Des Moines—6,472—as Grinnell Mutual, it, too, prides itself on employee satisfaction. *Forbes* recognized The Principal as one of "America's Best Employers," ranking 63rd out of 503 companies and fourth among banking and financial services companies.

The Principal's CEO and chairman, Larry Zimpleman, says he considers the company one of the "legacy" businesses in Des Moines. "There's no doubt that being located in Des Moines has been a big part of our success," he says. "The quality of the workforce—that access to highly talented employees—has been key."

Focused on Finance

The Principal Financial Group is also a large provider of financial services, a major industry in Des Moines, in employment terms. Financial services companies such as The Principal, as well as other big players including Wells Fargo, employ 16 percent of the area's workers.

Another fixture in the finance sector, Banker's Trust—a full-service bank for both consumer and commercial accounts—has been in Des Moines since 1917. It employs about 500 people and 99 percent of its holdings are locally funded. It is Iowa's largest independently owned bank.

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My Des Moines

ANGELA FRANKLIN

PRESIDENT AND CEO, DES MOINES UNIVERSITY

LOCAL ROOTS: I am originally from South Carolina. I completed graduate school in Atlanta and worked there for approximately 20 years prior to moving to Nashville. Three years after arriving in Nashville, I was recruited to Des Moines, where I have served as president and CEO of Des Moines University for four years.

MY FAVE: I really enjoy La Mie and all of their omelettes and quiches.

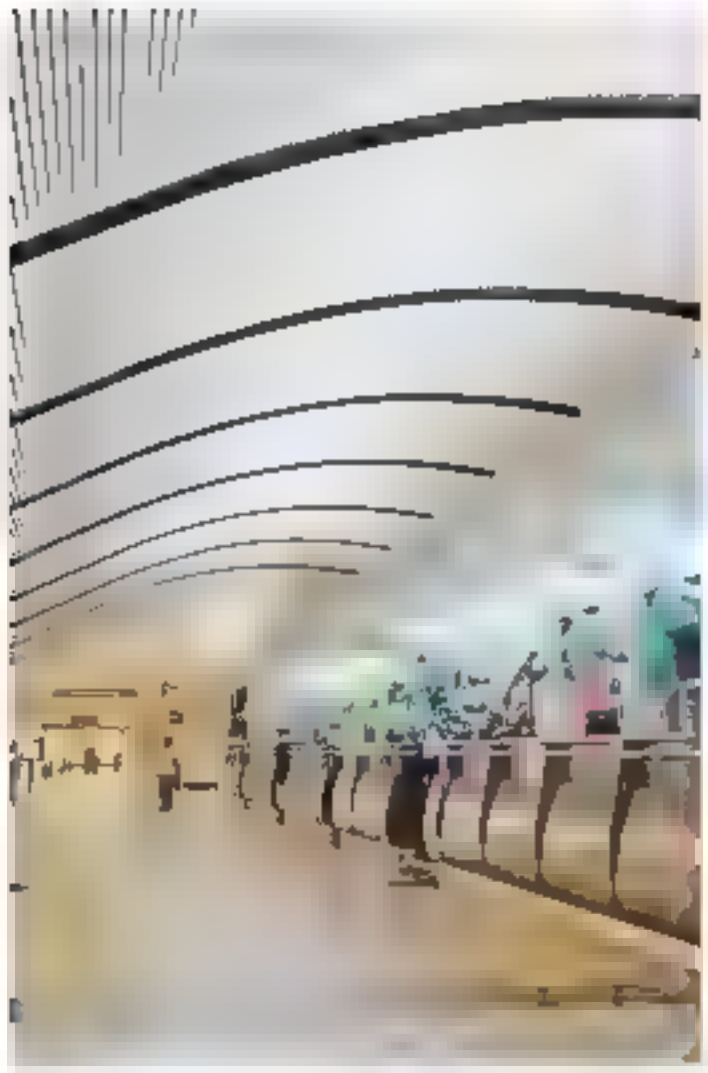
MUST-SEE: The World Food Prize Hall of Laureates and the State Capitol.

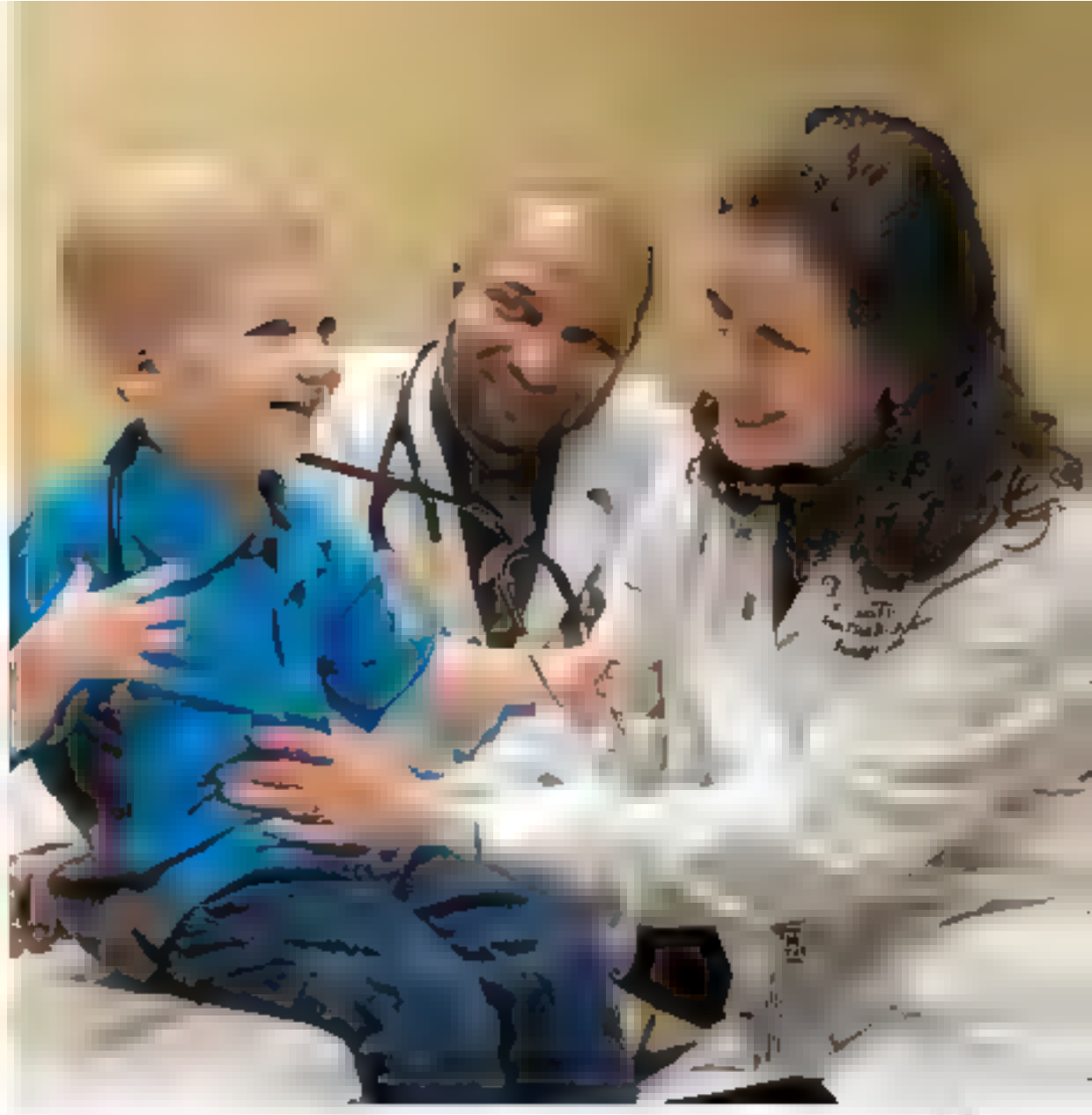
ONLY HERE: The best farmers market in downtown Des Moines

TRAVEL ADVICE: You need to bring your bike or your walking shoes to experience all the many trails around the area.

MUST-DO: You have to experience the Iowa State Fair. My guilty pleasure is the pork chop on a stick

PERFECT NIGHT: A bike ride on the High Trestle Trail bridge to see the amazing light display





FROM LEFT TO RIGHT: Des Moines International Airport; Doctors with a young patient at Des Moines University.

ASON BADWEL... DES MOINES INTERNATIONAL AIRPORT; R... H SANDERS, DES MOINES UNIVERSITY.

The Sophistication of Science

Though it's true that Iowa is inextricably tied to agriculture and its rural heritage, the uninitiated might be surprised at the sophisticated research and development in bioscience happening in and around its capital city.

Kemin Industries is a bioscience company that makes nutrition-boosting ingredients for both animals and people. Five hundred employees in Iowa help create more than 500 products that are used in 90 countries. Kemin's president and CEO, Chris Nelson, says the company is trying to meet the future head-on with its research and development. "A lot of basic science development in feeding the world is done here," he says, adding that there are three key driving factors.

"One: By 2050, the world will have 9 billion people to feed. Current levels of production won't feed that many. Two: Climate change. The ag and farming communities recognize it as a reality and they need new technologies to deal with it. And three: Sustainability. We need to deal with the things that affect climate change.

"That's the challenge we put in front of ourselves," he says. "My vision is to touch one half of the people in the world every day with our products."

Another major bioscience business headquartered in the Des Moines metro area is DuPont Pioneer, which produces advanced seeds for agriculture. "The essence of what we do is to develop seed products and services, locally adapted for farmers around the world, to increase global grain production," says DuPont Pioneer president Paul Schickler.

The Education Foundation

Des Moines' hard-working and well-educated workforce is widely appreciated by CEOs, and the city's higher education institutions deserve a lot of credit for that

Drake University, founded in 1881, just hired a new president, Marty Martin, who took up his post July 1. He has already discovered the allure of the school's hometown. "I've lived all over the country and in two cities outside the country and Des Moines is as vibrant and civic-minded a city as any I've encountered," he says.

His students are also civic-minded. Martin says that during the 2013-14 school year alone, they gave 233,000 hours of service to the community. The school is also a major economic player—to the tune of about $267 million of economic impact annually. The school draws most of its students from out of state, and though 30 percent of them are from Iowa, many stay in state after graduating—55 percent of the 2013 graduating class stayed put. "That's a huge influx of talent and skill," Martin says, "and a lot of the credit goes to the vibrancy of this community."

Drake's board of trustees has also impressed Martin. "We have so many business leaders and it's clear that they are *all in* for this city. They all understand that their success is tied into Des Moines' success." A newly launched certificate program for private-sector executives will imbue new generations of leaders with the same knowledge; the first program cohort started in August.

A unique presence among the city's higher ed institutions is Des Moines University, a medical and health sciences university with a worldly

NOT ANOTHER WALK IN THE PARK

JOHN AND MARY PAPPAJOHN SCULPTURE PARK

Des Moines downtown visitors and residents are introduced to a pristine display of world class art…. the John and Mary Pappajohn Sculpture Park. The Pappajohn's generosity has created what has become the iconic symbol of Des Moines; beautiful, inviting and thought provoking. The Park's 28 sculptures by 22 of the world's premier artists are gracefully displayed on 4.4 acres designed by renowned New York landscape architects Mario Gondelsonas and Diana Agrest under the direction of Jeff Fleming, Director of the Des Moines Art Center.

"Mary and I wanted to share the wonderful sculptures we had acquired. Art has brought us great joy. We wanted to create a unique experience to touch the minds and hearts of those that take in its beauty day or night; 365 days a year. As a result, we entered into a partnership with the City of Des Moines which donated the use of a premier parcel of land and the internationally acclaimed Des Moines Art Center which oversees the collection to provide an exciting and enjoyable art experience for everyone," said John Pappajohn one of America's foremost venture capitalists.

THE JOHN AND MARY PAPPAJOHN SCULPTURE PARK DELIVERS A MEMORABLE WALK THROUGH THE PARK.

My Des Moines

CHRIS NELSON

PRESIDENT AND CEO, KEM N INDUSTRIES

LOCAL ROOTS: I have deep roots in Des Moines. Our family-owned business is here, was born in Des Moines and it's been my home for 52 of my 61 years.

FAVOR. TE EATS: Hands down, the place to go is Barn, 66. The chef is excellent and you'll have a dining experience you'll long remember.

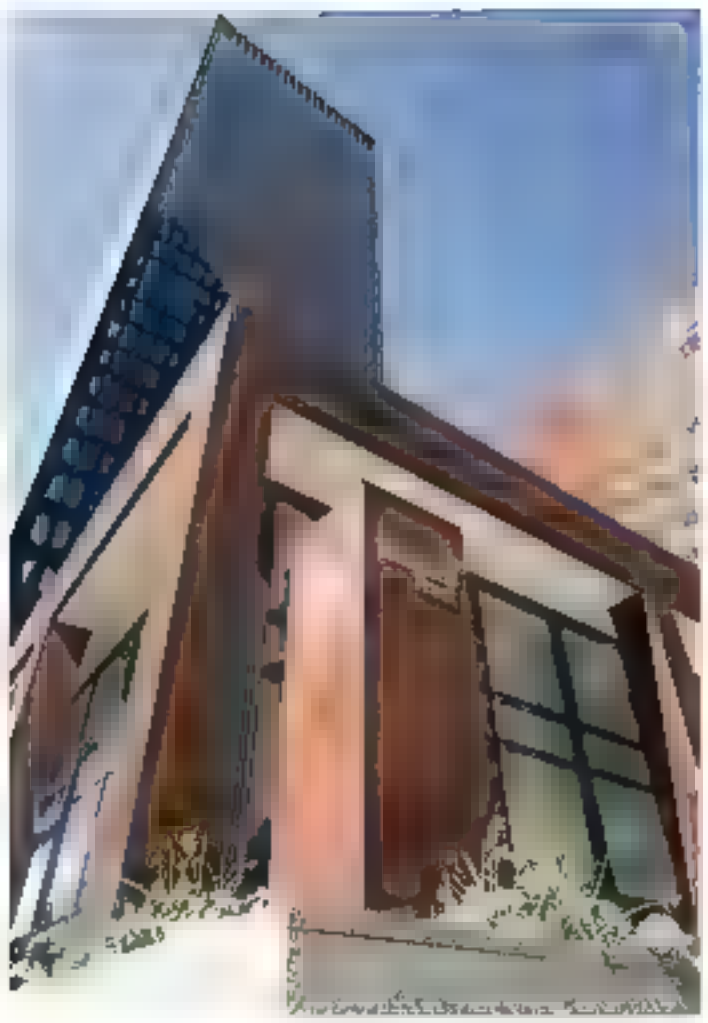
MUST-SEE: Definitely the Science Center of Iowa and the Iowa State Capitol. People of all ages will enjoy visiting these great venues.

ONLY HERE: Visit the Iowa State Fair and mark one item off your list of "1,000 Places to See Before You Die."

TRAVEL ADVICE: If you love presidential politics, Des Moines will be the place to be in January!

MUST-DO: The World Food Prize Hall of Laureates. In addition to the Hall of Laureates, visit the "40 Chances" photography exhibit.

PERFECT NIGHT: Dinner at the Des Moines Embassy Club and a night at the symphony.



CLOCKWISE FROM LEFT: Banker's Trust offices at Ruan Center; Meeting at The Principal Financial Group; Seedlings at DuPont Pioneer.

point of view. Its nine graduate degree programs are informed by the school's mission of improving lives in the global community. Among all the medical schools in the nation, DMU has one of the most active global health programs, and it is the second-oldest school of osteopathic medicine in the country.

DMU president and CEO Angela Franklin is the school's first president of color and its first female president, part of her mission has been to improve graduates' cultural competency. "Diversity is one of our core values," Franklin says, "and we want to prepare students for the world as it's evolving."

One example is the school's La Clínica de la Esperanza, which is a UnityPoint Health Clinic. Under Franklin, the clinic moved from an outdated building to the Des Moines University Clinic, where it now has a state-of-the-art floor to itself.

From the Ground Up

Headquartered in Des Moines, MidAmerican Energy Company provides service to nearly 1.5 million customers in a 10,600-square-mile area that includes much of the state of Iowa and parts of Illinois, South Dakota and Nebraska.

The company is known in the industry as a leader in the development of renewable sources of energy, particularly wind generation, and it now owns more wind-powered generation capacity than any other regulated, investor-owned utility in the United States.

It makes sense that in an agricultural state such as Iowa, bioscience and the technology and research needed for the field are top priorities.

To address those needs and to position Iowa at the forefront of ag-based bioscience and technology, the Cultivation Corridor, an economic development initiative focused on growing those areas, was launched in April 2014.

Brent Willett is the executive director the of the corridor, which represents 11 counties in Central Iowa and is anchored in Ames, the home of Iowa State University, and Des Moines. "The goal is having a united message," Willett says, to join business and government leaders from Des Moines, Ames and Iowa State and "make the group more than the sum of its parts. It provides a new brand identity so we can gather people to move the whole region forward."

Top of the Lists

Business leaders around the metro all agree they value Des Moines' business climate, its laid-back lifestyle and its cultural amenities. To a person, they cite civic pride and the area's spirit of collaboration. The City of Des Moines' Anderson adds that the cherry on top of this municipal sundae is something more elusive: access. "There are not too many cities where you can get a meeting with the mayor next week. You have a voice here; you can get plugged in and make a difference."

GDMP's Byers sums up Des Moines' charms. "I often get asked why Greater Des Moines continues to land on all of these top 10 rankings lists," he says. "My answer is always the same: The secret sauce that enables us to continually fight above our weight includes strategic public/private partnerships, regional collaboration, strong community leadership and focused visioning."

PHOTO: BANKER'S TRUST OFFICES

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by **SHAWN GILLIAM**

▶ Every four years, just as the presidential campaign season picks up, Des Moines primes itself for the national spotlight. After all, this is where candidates and the media base themselves as they canvas Iowa in advance of the Iowa caucuses, the country's first real reading of the presidential race. But Des Moines is so much more than a political testing ground: It has a culture of creativity that'll stick around long after the last candidates leave—and it's never been stronger.

Artful Environs

Easily the top city sight on the Instagram charts, the world-class **John and Mary Pappajohn Sculpture Park** packs a major punch with pieces by 22 renowned artists, all donated by the Pappajohns, including the nearly three-story-high *Nomade* by Jaume Plensa. That sculpture's commanding presence has made it an icon for the city; meandering paths connect it with other crowd favorites by Louise Bourgeois, Willem de Kooning and Yoshitomo Nara. The park was created in a partnership between the Pappajohns, the city and the **Des Moines Art Center,** located just west of downtown in verdant Greenwood Park. The center's focus on art from the 20th century through today has helped it build a beautifully curated collection.

"Des Moines has a history of expecting excellence and participating on a global level, whether in business or education or the arts," says Jeff Fleming, director of the Des Moines Art Center. "And it's made this city a great place to live, work and visit."

Initially founded by the center but now a standalone production, the **Des Moines Art Festival,** the single-largest art event in town, brings some 200 artists and 200,000-plus visitors to the city every June. It sets up shop in Western Gateway Park, right next to the sculpture park, and last year landed the International Festivals & Events Association's coveted Gold Grand Pinnacle Award, an honor bestowed on the best festivals in the world.

Visitors and residents alike converge daily on the innovative **Des Moines Social Club** downtown. The club's wide-ranging programming brings theater, live music, art courses for kids, trivia competitions and the like together, often simultaneously. National touring productions, on the other hand, call on the **Des Moines Civic Center.** The adjacent plaza, completely

BEN EASTER JOHN AND MARY PAPPAJOHN SCULPTURE PARK KAHLA ONRAD DOWNTOWN FARMERS' MARKET

overhauled and rechristened in 2015 as **Cowles Commons,** hosts concerts and events amid art—namely *Crusoe Umbrella* by Claes Oldenburg and Coosje van Bruggen as well as a new suspended LED sculpture by Jim Campbell. Activities take to the Walnut Street Bridge a block away for the 11th Annual **World Food & Music Festival** September 18 to 20.

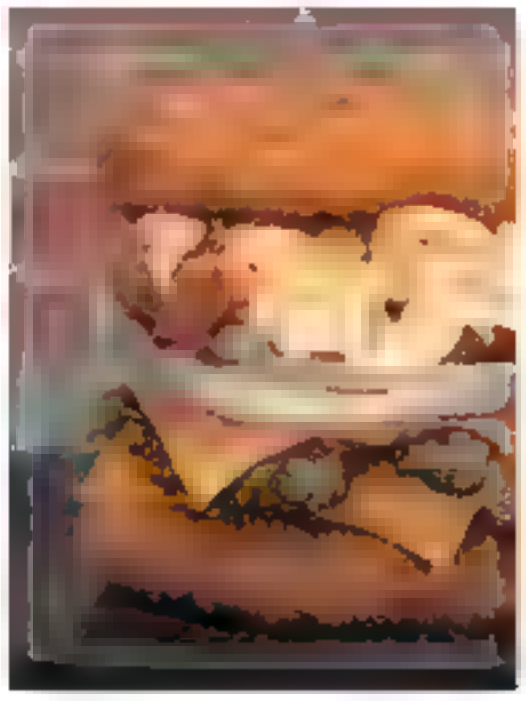
Shop Local

The quirky, hotter-than-ever **East Village** near the State Capitol has in recent years reinvented itself as a destination for shopping. Among the 60 or so independent boutiques, find the lofty design studio/shop **Raygun,** which has built quite the fan base for its graphic tees (with slogans such as "Des Moines: French for The Moines" and "Iowa: 75% Vowels, 100% Awesome"). Close by, expert advice and a spirit of adventure have attracted a robust customer base at **Ichi Bike,** which specializes in one-of-a-kind custom bikes. For handmade home decor, including Des Moines souvenirs with an Etsy spin, hit **Domestica.**

Food Culture

Considering Iowa's rich agricultural economy, it's no surprise that the **Downtown Farmers' Market,** now in its 40th year, ranks as one of the country's top farmers markets (last year, *The Daily Meal* ranked it No. 15 on its list of 101 top markets). Held every Saturday from May through October, the market's 300 vendors come from more than 50 of Iowa's counties to sell fresh produce, meats, baked goods and crafts. Agriculture is also at the heart of the **Iowa State Fair,** held every August at the historic State Fairgrounds in Des Moines, where this year's new food-on-a-stick options included apple pie and fried peanut butter and jelly.

Pastries of a more European variety draw



FROM LEFT TO RIGHT: The John and Mary Pappajohn Sculpture Park; Shopping in the East Village; The Walking Ched burger at Zombie Burger + Drink Lab; Fresh produce at the Downtown Farmers' Market.

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Recognized by international art critics as a world-class museum, the Des Moines Art Center has an important collection with an emphasis on contemporary art. The collection is housed in three buildings, each designed by a world-renowned architect—Eliel Saarinen, I. M. Pei, and Richard Meier. In 2009, the Pappajohn Sculpture Park opened in downtown Des Moines.

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DES LUX HOTEL

My Des Moines

JOHN PAPPAJOHN

FOUNDER, CHAIRMAN AND CEO OF EQUITY DYNAMICS AND PAPPAJOHN CAPITAL RESOURCES

LOCAL ROOTS: I was 9 months old when my parents emigrated from Greece. We lived in Mason City, where my father opened a grocery store, and I graduated from the University of Iowa in 1952. More than 50 years ago, I asked my wife, Mary, where she wanted to live. She decided on Des Moines because of its sophistication and friendliness, and it's been our home ever since.

FAVORITE EATS: Des Moines offers cuisine to satisfy the most discerning diner. Some of our favorites include Centro, Trellis and 801 Chophouse.

MUST-SEE: Art gives Mary and I great joy and we have collected many wonderful artworks. We wanted to share that joy with the public. In 2009 we entered into a partnership with the city of Des Moines and the Des Moines Art Center to create the John and Mary Pappajohn Sculpture Park, which now displays 28 works by 22 celebrated artists.

CLOCKWISE FROM LEFT: Shopping at Raygun; The Principal Charity Classic at the Wakonda Club; Coffee and pastries at La Mie Bakery.

lines of customers to the bright **La Mie Bakery.** It's housed in an unassuming midcentury shopping center along with **The Cheese Shop,** a hugely popular destination for lunch, early dinner and a selection of more than 100 artisan and farmhouse cheeses. Close by, crowds have been packing **Eatery A** since its opening day last year—they come for exceptional wood-fired pizza and other Mediterranean cuisine. And three-time James Beard Foundation Award-nominee Sean Wilson pushes the envelope at **Proof,** using local ingredients in a range of worldly dishes.

Classic Havana cocktails and fun Latin fare give the new **Malo** (housed in same building as the Des Moines Social Club) its twist. Find similarly inventive takes on dishes at other hot restaurants, too, including **Zombie Burger + Drink Lab** and **Fong's Pizza.**

Get in on local craft beer at **Exile Brewing Co.,** a lofty beer hall and restaurant run by the Tursis, longtime Des Moines restaurateurs. Another hit: **Confluence Brewing Co.,** close to downtown and just off a bike trail.

Good Nights

The movement to creatively redevelop historic buildings as hotels comes to beautiful fruition at the boutique **Des Lux Hotel** (a graceful update of a 103-year-old building) and the smart **Hyatt Place** (part of an upscale residential redo of the 1923 Liberty Building). They join the venerable **Renaissance Des Moines Savery Hotel,** a longtime favorite of presidential candidates and journalists, and the 33-story **Des Moines Marriott Downtown,** the city's largest hotel.

On the Trail

The newly revitalized downtown span of the Des Moines River has emerged as the **Principal Riverwalk,** a 1.2-mile trail punctuated by two dramatic pedestrian bridges, the skyline-facing **Simon Estes Amphitheater** and the sleek **Brenton Skating Plaza,** which switches between concerts and ice skating, depending on the season.

The riverwalk connects with more than 300 miles of trails, including a link to **Gray's Lake,** the city's most popular recreation area, just south of downtown. Even here on the lake, the nearly 2-mile perimeter trail includes a pedestrian bridge with an artistic twist—come nightfall, lighting reflects off its glass-panel railings, bathing the 1,400-foot span in rainbow colors.

Sporting Life

Des Moines' network of parks and trails makes it ideal for sporting events, including the **Des Moines Triathlon** this month, which is attracting athletes from 37 states and 23 countries, and the **IMT Des Moines Marathon** next month, which is set to welcome more than 9,000 athletes.

The **Principal Charity Classic,** part of the PGA Champions Tour, brings golfers and spectators to the city's **Wakonda Club** every year in May or June. And though it's two years away, there is eager anticipation for the 15th playing of LPGA's **Solheim Cup,** a biennial golf tournament matching the best women golfers from the United States with the best from Europe. Easily the biggest golf tournament ever held in Des Moines—and a well-deserved coup for the city—it will bring international attention to the **Des Moines Golf and Country Club.**

STEVE DYKES/GETTY IMAGES; PRINCIPAL CHARITY CLASSIC; MARY KEGANS LA MIE BAKERY

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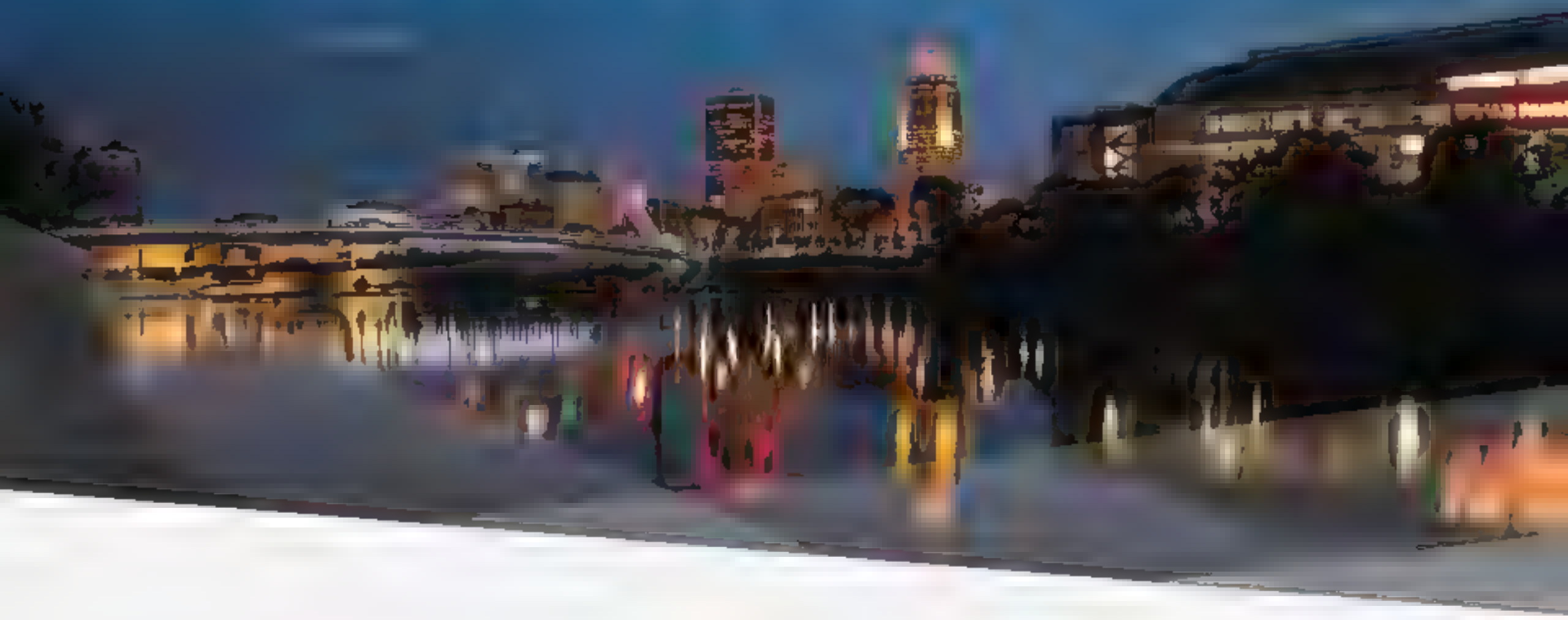

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Your MBA: Specialized

Students, universities and employers have all contributed to the rise and continued popularity of specialized MBAs. BY SARAH ASP OLSON

The MBA, that solid standby of strategists and CEOs, still remains one of the most popular master's degrees on the market. According to the most recent data from the National Center for Education Statistics, 191,571 people graduated from schools in the United States with master's degrees in business in 2011-12. That makes up 25.4 percent of all master's degrees conferred that year.

More recently, the Graduate Management Admissions Council, the organization that owns and administers the GMAT, found that 61 percent of full-time, two-year MBA programs reported increased application volume between 2013 and 2014. And GMAC's corporate recruiters survey found that 84 percent of employers worldwide plan to hire MBA graduates in 2015, up 10 percent from last year.

And while the generalist degree's popularity has

ILLUSTRATION BY SÉBASTIEN THIBAULT

head strong, a growing number of schools are adding a narrower focus—in the form of specializations—to the traditional graduate management degree.

"It's definitely one of the major trends we've seen over the last decade or so," says Alex Chisholm, director of statistical analysis for the GMAC. "I use data to help schools understand what's going on in the marketplace and one thing that we've noticed is definitely this rise in specialized MBAs."

The specializations that business schools offer and the way in which they're offered, vary. Some schools award a traditional MBA with customizable options—something akin to majors at an undergraduate level. Others opt for a heavier concentration in a single discipline or even dual degree programs, combining the MBA with MS, MD, or JD degrees.

Which MBA Specializations Offer the Best ROI?
According to a 2014 PayScale survey of 180,000 MBA graduates, it's these five concentrations as represented by midcareer salary.

1. Strategy—$145,000
2. General MBA in Strategic Management—$140,700
3. Entrepreneurship—$138,300
4. Marketing Management—$135,300
5. Economics—$131,800

Chisholm points to three coinciding factors that have contributed to the rise in specialized programs in recent years: student demand, the need for universities to differentiate themselves and employer need

The MBA continues to provide a solid return on investment and the perceived and real value of the degree remains high. It seems, though, that there is a change in students' interest in studying the core courses that are the hallmark of the degree.

In 2014, QS Intelligence Unit surveyed 5,604 MBA applicants for TopMBA.com. The survey found that, while core MBA subjects such as finance and strategy remain popular, both have declined in popularity (5.2 percent and 7.2 percent, respectively) since 2012.

Taking into consideration the business paradigm of the 21st century and the increasingly diverse MBA applicant pool, the study concludes that the results aren't surprising.

"The knowledge economy is creating outsized demand for those with hard-to-replicate skills," says Mark Chun, interim associate dean for executive programs and executive education at the Pepperdine University Graziadio School of Business and Management, which offers students opportunities to specialize in various disciplines across a spectrum of programs, from MBAs and EMBAs to nondegree programs for experienced executives. "Like a utility player in baseball who can cover many positions, generalists have an important role within any organization. However, there are professionals with prized skills whose specialized expertise makes them invaluable."

At Purdue University's Krannert School of Management, students can choose to pursue a traditional MBA with added areas of concentrations—called options. Michelle Hadley, associate director of MBA and MS student recruiting, sees specializing as a way for students to stand out, something to set themselves apart from the pack.

"[There's] student demand for personalization," she says. "Students are looking for a way to make themselves a more attractive commodity within their marketplace."

Getting hired fresh out of an MBA program is great (63 percent of full-time, two-year graduates received an offer prior to graduation, according to GMAC), but today's future business leaders aren't solely focused on the hire.

Terry Neldov is managing director at the University of Michigan's Erb Institute for Global Sustainable Enterprise. The institute boasts the world's second-oldest dual degree in sustainability in partnership with Michigan's Ross School of Business and the School of Natural Resources and Environment.

The Erb Institute's mission is to use the power of business to create a sustainable world. The institute has been successful in this for nearly two decades, though in recent years Neldov has noted a shift in business and student culture as the current generation of would-be business leaders filters through Erb.

"You hear a lot of discussion of the millennials now," he says. "It's the first generation entering the professional world demanding sustainability in their work."

Millennials, he notes, crave work with purpose. They want more than just a job, they want to positively influence their world; they crave community at work and want to see a rapid and direct link between what they do and real social change.

"It's no longer enough for them to have a traditional MBA," says Neldov. "They want an MBA with impact."

Consider Marianna Kerppola. The 30-year-old, who will graduate from the Erb Institute in 2016, worked at Nationwide Insurance and Google before she opted to enroll in Michigan's dual MBA/MS in sustainability.

"It seemed like it was more than just getting the degree, it was truly gaining an expertise—and more importantly, a personal brand for dealing with the complex problems in our society today," she says.

In her first two years at Erb, Kerppola launched an online marketplace for clothing made with dignity and started a campus organization aimed at female entrepreneurs. In her final year, she plans to dive deeper into sectors outside of retail in her search for sustainable solutions to what she calls "the tough issues in business."

"On paper, none of these things seems connected, but I'm not unique in the Erb program," she says. "We're all extraordinarily curious and have a broad range of ideas about how we might make an impact in the world."

In the vast landscape of graduate-level business programs worldwide, universities also are trying to set themselves apart and attract top students by offering the personalization they crave.

New York University's Stern School of Business has one of the largest menus of MBA specializations among the top MBA programs. Students can select from a list of more than 20 specializations that includes everything from business analytics to luxury marketing to global business.

"What we emphasize with our academic approach is flexibility," says Isser Gallogly, assistant dean of MBA admissions at New York University. "We're really about letting the student customize the program to exactly what they want to achieve."

At Stern, full-time students primarily take required core MBA courses in their first year (though there is flexibility to take electives). During year two, students can choose to add up to three specializations to dive deeper into particular subject areas of interest.

Gallogly notes that Stern's specialization options ensure that students are prepared for more traditional careers in finance, but also can easily move into specialized sectors—some that didn't even exist a decade ago.

"Being in the center of world business here in New

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York, our educational offerings and students are at the pulse of what's happening now and trending with what's going on in the near future," he says. "We've definitely seen a diversification of student interests and have met that with a diversification of our educational offerings."

Purdue's Krannert also has capitalized on the university's reputation and expertise in the world of science, technology, engineering and mathematics in the creation of its one-year STEM MBA.

Students enter Krannert's program with significant work experience in STEM-related fields. Over the summer and subsequent semester, they take core and elective business courses and participate in projects designed to hone technical aptitude as well as leadership and entrepreneurial skills.

"The program is really market driven," says Suresh Chand, professor, Louis A. Weil Jr. Chair of Management and associate dean of graduate studies at Krannert. "We got a sense from the recruiters and students and we also looked at what's happening in Europe—where most programs are one-year MBAs—and we really wanted to be in that space. It also really fits with the STEM focus that is our strength."

MBA concentrations always have been part of the plan at the Joseph M. Katz Graduate School of Business at the University of Pittsburgh. But in 2012, the school started offering a range of specialized certificates—including business analytics, corporate finance and global supply chain management—and a majority of students pursue at least one certificate.

Bill Valenta, assistant dean of MBA and executive programs at Katz, says that the offerings are reflective of a business world that is constantly in flux. "The adaptation of the concentrations and certificates are constantly evolving as we adapt our program to the changing needs of the business environment."

WE'VE DEFINITELY SEEN A DIVERSIFICATION OF STUDENT INTERESTS AND HAVE MET THAT WITH A DIVERSIFICATION OF OUR EDUCATIONAL OFFERINGS

— ISSER GALLOGLY, ASSISTANT DEAN OF MBA ADMISSIONS AT NYU STERN SCHOOL OF BUSINESS

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Opus College of Business

It's not just diversification within financial sectors or tech markets that is attracting students to business schools with specialized offerings. Students are following their passions and looking to carve out careers, and institutions are happy to oblige.

"We keep talking about millennials," says Chisholm "They're after passion and they don't want to give it up because they can get a higher paycheck elsewhere. They want to take the benefits they can learn in an MBA classroom and apply it to what they love."

This is especially true for students in the arts. The University of Wisconsin, Madison's MBA in arts administration is the oldest continuously running graduate management program of its kind in the country.

Wisconsin's specialization model revolves around knowledge centers where students are immersed in their area of specialization—and connected to industry personnel for the entire length of the program.

"All students take the same core curriculum, so everybody is getting a standard MBA. But what makes the difference is the electives they're taking, in addition to the industry connection," says Sherry Wagner-Henry, director of the Bolz Center for Arts Administration. Wagner Henry notes that graduates have gone on to work as executives in symphony orchestras, theaters and arts-related foundations.

"The MBA carries a cachet and understanding of what you're capable of doing," says Wagner-Henry. "Our students have the capacity to think and work across sectors and they have the robust business training that any other MBA might have."

MARKET-DRIVEN SPECIALIZATION

One of Stern's most popular specializations, digital marketing, didn't exist a decade ago, "because digital

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Wired Differently: How to Spark Better Results with a Cooperative Business Model, Servant Leadership and Shared Values

By Vern Dosch

A look at how National Information Solutions Cooperative, a tech business serving hundreds of rural cooperatives, uses a cooperative model to foster a strong culture of service

Work Rules!: Insights from Inside Google That Will Transform How You Live and Lead

By Laszlo Bock

Bock, SVP of people operations at Google, pulls back the curtain on the place where everyone wants to work. Using fascinating data, he reveals insights into management, leadership and nurturing an enthusiastic workforce.

Elon Musk: Tesla, SpaceX, and the Quest for a Fantastic Future

By Ashlee Vance

Entrepreneur, visionary iconoclast Elon Musk is all of these and more, and Vance delivers a deeply reported portrait in this biography While Musk's mind is one of a kind, there are plenty of lessons to be learned from his drive, persistence and no-boundaries approach to business.

Clay Water Brick: Finding Inspiration from Entrepreneurs Who Do the Most with the Least

By Jessica Jackley

As one of the founders of microlending platform kiva.org, Jackley has long been in the vanguard of socially conscious entrepreneurship Her book showcases the power of resourcefulness even when resources are scarce

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University of Pittsburgh

marketing didn't exist a decade ago," says Galloglу.

As the marketplace continues to drive innovation and diversification, businesses are looking for workers specifically trained to meet new and emerging demands.

"As good as the general management skills are, there are sometimes these macroshifts that occur where core skills are perceived to help businesses the most," says Chisholm. "You have these trendy things that keep coming up. In some ways, [specialized MBA programs] have been responses to that."

This is particularly evident in healthcare. In 1993, there were just six dual MD/MBA programs in the country. By 2013 that number had grown to 65.

"For a long time, physicians adhered to a medical sense of professionalism, which was that you serve your specialty, you serve your patients and everything is going to work out fine because the system will ultimately treat you fairly," says Dr. Howard P. Forman, professor of diagnostic radiology and public health and director of the MD/MBA program at Yale.

Today's physicians are required to think more broadly about how to care for patients in a way that is cost effective, but that also will not leave practices "bankrupt or unsustainable," notes Forman. "The average physician is undereducated in things like economics and finance and yet they're placed into an environment where that's what they're talking about and making decisions about. By empowering physicians in being able to help in that process, they're able to make an enormous difference."

When an MBA is paired with traditional medical school training, Forman has observed that graduates are more adept at facing the ever-increasing complexity of the health care system.

THE FUTURE OF THE MBA

Changing student and market demands indicate that MBA degrees with some type of specialization are likely to continue evolving.

"Around the world, millions of students engage with graduate management education each year," says Chisholm. "We need to have degree options out there [for] the career switcher, the career enhancer, the entrepreneur. I think we're going to see schools continue to innovate, offer up what is attractive to students, but also work more closely with employers to find out what types of skills are needed to manage and lead in the 21st century."

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FOCO

DASCHA POLANCO

Los suscriptores de *Netflix* que disfrutaron la tercera temporada de la serie, *Orange Is the New Black*, están familiarizados con Dascha Polanco, quien interpreta el papel de Dayanara Díaz. La actriz de origen dominicano (y madre) estaba estudiando enfermería cuando realizó la audición para el show. Afuera del escenario, Dascha aboga por una imagen positiva del cuerpo diciendo que es un aspecto que ella ha confrontado personalmente: "Esto afectó mi deseo de lograr las metas que soñaba", dice ella. "Me sentía insegura porque no 'encajaba' y era diferente. Es importante hablar con las jóvenes y dejarles saber que son hermosas sin importar que tan diferente luzcan y que está bien ser diferente y estar orgullosa de esas diferencias"

CHARLES SYKES/GETTY IMAGES

BNA

CHARLES ESTEN Y LA 5ª AVENIDA EN NASHVILLE

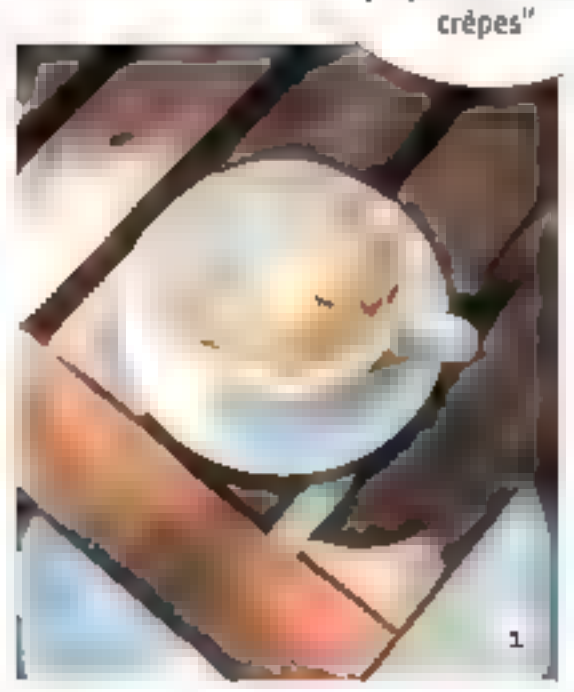
Cuando **CHARLES ESTEN** llegó a Nashville para actuar como Deacon Claybourne en *Nashville*, le encantó tanto la ciudad que de inmediato echó raíces. Sus calles favoritas cuentan la historia de su trayectoria musical. "Comienza donde primero viví en la 5ª Avenida, en Germantown, y llega hasta donde se inició la música country" dice Charles. La última vez que vimos a Esten en el show, se había reunido con su alma gemela, Rayna Jaymes, y estaba sometiéndose a una operación. Sus seguidores se enterarán que sucedió cuando comience la cuarta temporada el 23 de septiembre. Ahora él está lanzando su carrera musical. Regularmente se presenta en conciertos y está a punto de comenzar a trabajar en su primer álbum. "Quiero crear música por mucho tiempo", dice el actor. —**MATT McCUE**

Red Bicycle Coffee & Crêpes
"Nunca había tomado café hasta que comencé a actuar como Deacon. El café no es lo único bueno aquí: también preparan deliciosos crêpes"

Ryman Auditorium
El lugar tuvo una expansión de $14 millones de dólares que adicionó un recorrido multimedia sobre su historia y una cafetería. "Es la madre de la música country y es hermoso".

Country Music Hall of Fame and Museum
Las exhibiciones actuales están dedicadas a Luke Bryan, Trisha Yearwood y a las contribuciones que Bob Dylan y Johnny Cash hicieron a la música de Nashville.

First Tennessee Park
"El nuevo estadio de béisbol para las ligas menores es la sede de *Nashville Sounds*. "Tuve mucha suerte cuando canté 'Take Me Out to the Ballgame' en el primer juego".



COORDENADAS

1 **Red Bicycle Coffee & Crêpes**
1200 5th Ave N
redbicyclecoffee.com

2 **Ryman Auditorium**
116 5th Ave N
ryman.com

3 **Country Music Hall of Fame and Museum**
222 5th Ave S
countrymusichalloffame.org

First Tennessee Park
401 Jackson St
firsttennesseepark.com

FOTOGRAFÍA DE ANDREA BEHRENDS

COPPER CANYON | [illegible]

BARRANCAS DEL COBRE |

Graham Ashcraft en el salón Wu-Tang Clan en la sede de Etsy

GRAHAM ASHCRAFT

▶ **DIRECTOR DEL PROGRAMA EMPRESARIAL Y CREATIVO, ETSY**

Llama al 'Movimiento de Emprendedores' una revolución manual a pequeña escala. En junio de 2014, el Presidente Barack Obama anunció su iniciativa de "Nación de Emprendedores" para ayudar a inspirar a esta clase de trabajadores a crear productos con sus propias manos. La plataforma de comercio en línea, *Etsy*, que se especializa en artesanos y fabricantes, ha venido respondiendo al llamado a través de su *Programa Empresarial y Creativo*. Entre varios aspectos que enseña el programa se destacan el mercadeo, las marcas, los precios y la fotografía de productos. Según Graham Ashcraft, director del programa, los estudiantes han abierto más de 750 tiendas desde que se inició el Programa Empresarial en Rockford, Illinois, en 2013. Actualmente opera en 20 ciudades en los Estados Unidos y planea tener 30 funcionando para junio de 2016. —**POR GENE REBECK**

SKY: ¿Por qué se inició el programa?

ASHCRAFT: En 2012, nuestro Director general Chad Dickerson, empezó a hablar sobre "la economía *Etsy*", en otras palabras, el comercio de persona a persona. Luego, el alcalde de Rockford, *Larry Morrissey*, afirmó: "Dado que necesitamos esta economía *Etsy*, ¿qué es lo que *Etsy* está haciendo en cuanto al entrenamiento de trabajo? Después invitamos al alcalde a tener conversaciones y como resultado nació el Programa Empresarial y Creativo.

¿Cómo funciona?

El programa es un curso de 14 horas ofrecido en 5 clases dictado por un vendedor experimentado de *Etsy* y presentado por socios locales. En Detroit, nuestro asociado es el *Instituto Built*, una especie de central de empresarios para fabricantes y personas con ideas que quizás no tienen el capital para trabajar. El socio recluta estudiantes y buscamos socios que tengan un mercado definido y ya estén trabajando con comunidades menos favorecidas.

¿Tienes alguna historia exitosa que nos puedas contar?

Esto sucedió en Nueva York. En 2009, Erika Nazario llegó aquí desde Puerto Rico. En 2013, y después de adquirir experiencia en diseño, abandonó su trabajo y empezó a fabricar muñecos a mano en casa. Desde que completó el programa ha abierto una tienda *Etsy*, 'Mi.o Múcaro Creatures', y ha vendido más de 100 muñecos en línea.

¿Qué es lo atractivo del programa?

Quienes son creativos pueden generar ingresos si lo desean. Vimos que era una oportunidad para ayudar a comunidades desfavorecidas que quizás no tienen acceso a la tecnología o no tienen el conocimiento para usarla. Queríamos dar una oportunidad que: 1) está creando un impacto positivo local, y 2) también está facultando a estas personas para vender sus creaciones.

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MCO ORLANDO

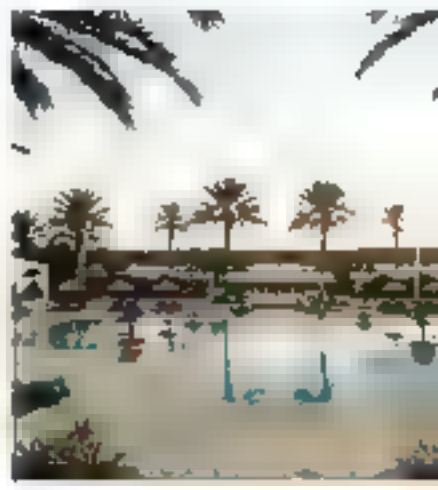
SÍ, HAY PARQUES DE DIVERSIONES Y MUCHO MÁS EN ESTA HERMOSA CIUDAD.

POR REBECCA KINNEAR

Lo primero que nos imaginamos cuando pensamos en Orlando es quizás un parque de diversiones, ¿cierto? Es verdad que Disney puso a Orlando en el mapa y luego fue seguido por otras atracciones. Y probablemente esa es la razón por la cual mas de 62 millones de visitantes inundaron esta región en 2014, sobrepasando cualquier otra atracción turística en los Estados Unidos. Sin embargo, Orlando tiene mucho más que ofrecer para quienes estan dispuestos a salir de la rutina de los parques de diversiones. Aquí podrás encontrar una pujante diversidad culinaria, modernos y atractivos lugares en el centro de la ciudad, exclusivos vecindarios en el distrito principal y parques serenos que vislumbran la Florida antigua. Estas son cinco maneras para explorar lo bello de la ciudad.

AMANTES DE LA BUENA COMIDA

ALOJAMIENTO›
The Ritz-Carlton Orlando, Grande Lakes
Aquí los epicúreos disfrutan de las delicias inspiradas en la cocina sureña en *Highball & Harvest*, hasta fusiones caribeñas en NORMAN'S, a cargo del chef Norman Van Aken. *ritzcarlton.com/orlando*



ROMÁNTICO

‹ALOJAMIENTO
Disney's Polynesian Village Resort
¿Quieres alojarte en un bungaló sobre el agua? Aquí te ofrecen 20 bungalós, cada uno con 2 habitaciones, 2 baños, una piscina para clavados y fuegos artificiales. *disneyworld.disney.go.com*

PARA LA FAMILIA

ALOJAMIENTO›
Cabana Bay Beach Resort
Esta es la más reciente adición al *Universal Orlando Resort*. Reserva una suite familiar con cocina y entretiene al grupo con un paseo en el río, en el tobogán y en los bolos. *universalorlando.com/cabanabay*

SOFISTICADO

‹ALOJAMIENTO
Waldorf Astoria Orlando
Este lujoso lugar cerca de los parques de diversiones de Disney ofrece habitaciones con estilo, canchas de golf diseñadas por Rees-Jones y un lujoso spa. *waldorfastoriaorlando.com*

HIPSTER

ALOJAMIENTO›
aloft Orlando Downtown
Los jóvenes se reúnen en el bar *WXYZ Lounge* para escuchar música en vivo y a disk jockeys. Puedes caminar a otros bares o alquilar las 'ruedas amarillas' de *Juice Bike Share* para explorar sus alrededores. *aloftorlandodowntown.com*

VEA LA PÁGINA 51 PARA LOS CRÉDITOS DE FOTOGRAFÍAS

HORA DEL ALMUERZO Cask & Larder
Presenta menús según la estación, es abastecido por granjas locales y ofrece cócteles y cervezas artesanales. La comida puede incluir panecillos de banana con tocino endulzado o pollo picante Nashville con gofres de pan de maíz. *caskandlarder.com*

HORA DE CENAR The Ravenous Pig
Este restaurante/taberna resalta la mejor comida local de Florida con un menú estacional de platos caseros como el 'camarón cañaveral' y las gachas de maíz o la carne con papas fritas. Refrescate con cócteles artesanales. *theravenouspig.com*

TARDE EN LA NOCHE
TaKo Cheena
Este pequeño establecimiento en el vecindario de Mills 50, ofrece cocina fusión latina-asiática con el estilo de los camiones de comida. Prueba el Tako de pollo con cacahuetes, el de tofu con curry amarillo o el de carne coreana. Los burritos son gigantescos. *mytakocheena.com*

ACTIVIDADES MATUTINAS
Harry P. Leu Gardens
Camina a través de jardines en este oasis botánico de más de 20 hectáreas cubierto con rosas, verduras y mariposas. Lleva tu almuerzo y escoge un área sombreada cerca del Lago Rowena para disfrutar del lugar. *leugardens.org*

POR LA TARDE Lake Eola Park
Este parque urbano es ideal para un paseo al atardecer. Podrás ver dos clases de cisnes (los que tienen plumas y los que tienen forma de bote de remos). Renta uno de los botes para dar un paseo romántico sobre el agua. *cityoforlando.net/parks/lake-eola-park*

POR LA NOCHE Dr. Phillips Center for the Performing Arts
Para una noche elegante ve al nuevo y hermoso centro de artes de la ciudad (abierto en 2014). Los dos teatros presentan atracciones que varían desde shows de Broadway y conciertos acústicos, hasta comediantes y ballet. *drphillipscenter.org*

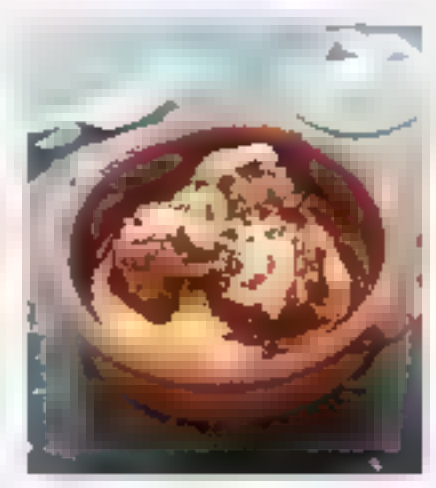
PARA DESAYUNAR
Chef Mickey's
Desayuna en *Disney's Contemporary Resort* y conocerás personajes de Disney como Mickey, Minnie, Donald, Pluto y Goofy sin ir al parque. A los niños les encantará el ambiente festivo con bailes, cantos, fotos y autógrafos. *disneyworld.disney.go.com*

ACTIVIDADES MATUTINAS
Orlando Science Center
Es un parque cubierto ideal para los días lluviosos o calurosos. Entre las exhibiciones interactivas se destacan la búsqueda de fósiles de dinosaurios, los simuladores de vuelos y los encuentros con reptiles. *www.osc.org*

POR LA TARDE I-Drive 360
La atracción más popular es *The Orlando Eye*, una rueda de observación de más de 120 metros de altura con una nueva visión de la ciudad y los parques. *i-drive360.com*

POR LA TARDE Park Avenue
La calle principal en el centro de Winter Park, al norte de Orlando, está adornada con cafeterías, galerías de arte y abundantes tiendas. Visita algunas de las destacadas tiendas locales junto a otras famosas como Lily Pulitzer, Eileen Fisher y Williams-Sonoma.

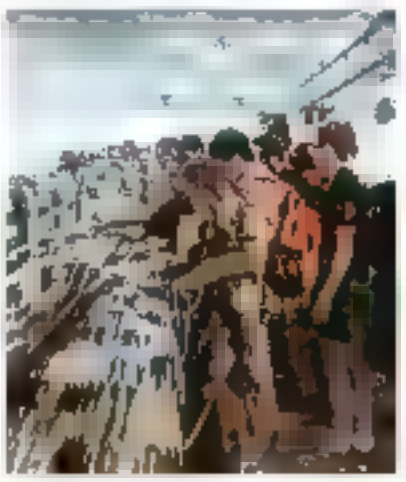
HORA DE CENAR Prato
Recobra tu energía en este restaurante italiano donde el chef Brandon McGramery pone un toque clásico a sus platos con ingredientes de estación. El menú cambia constantemente e incluye pastas caseras, ingeniosas pizzas y platos creativos. *prato-wp.com*



POR LA NOCHE The Imperial at Washburn Imports
Después de un día de compras, tómate un trago en la tienda de muebles. El bar se encuentra al interior de *Washburn Imports*, una tienda con accesorios y muebles asiáticos (la cama hindú tallada a mano donde estás sentado también está para la venta). *imperialwinebar.com*

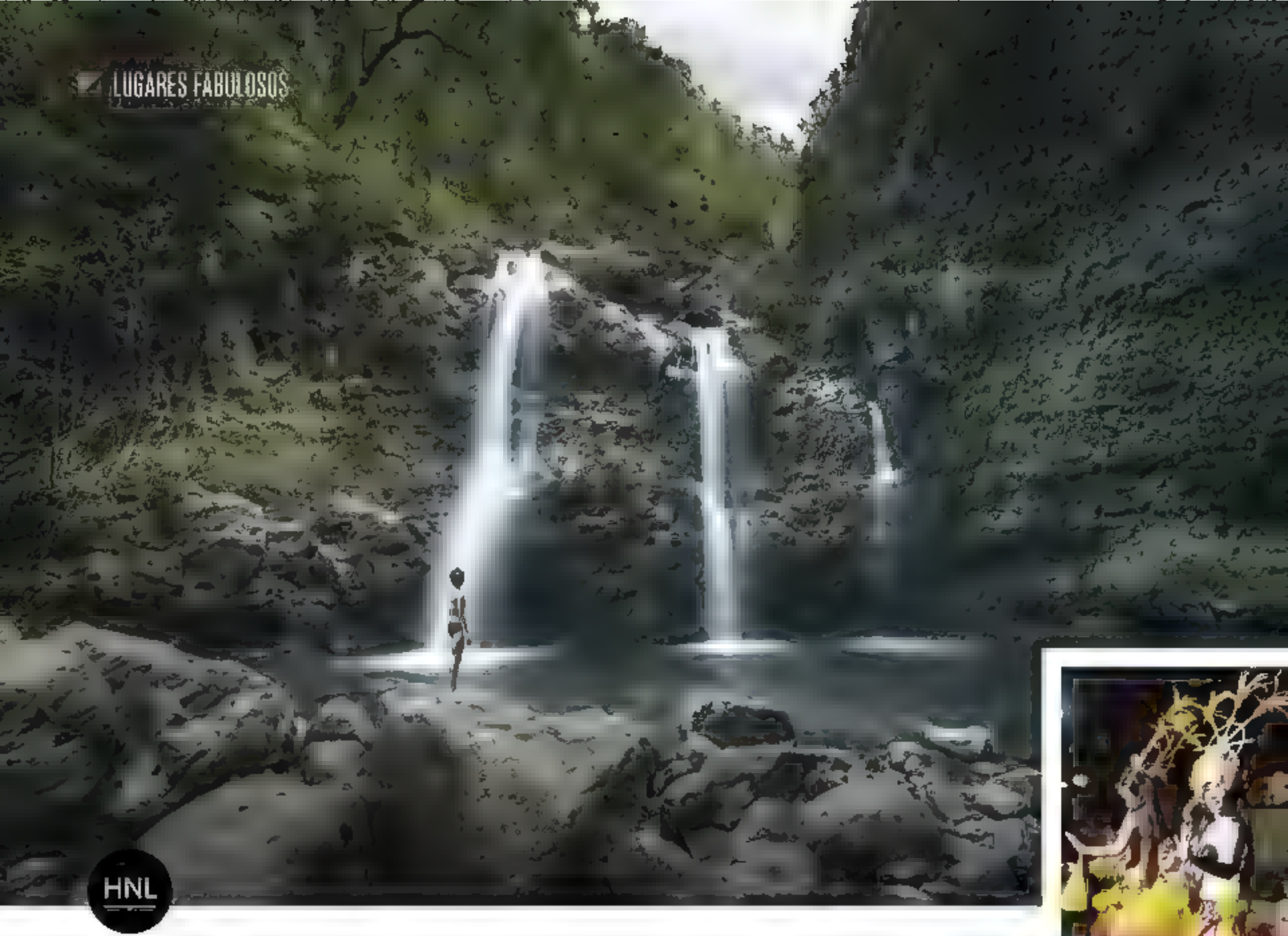
PARA DESAYUNAR Se7enbites
El antiguo mural de esta panadería dice: "Entra y deja que te llenemos con tortas". Sin importar si te gusta lo salado o lo dulce, prueba una tajada de la torta de pacana con chocolate oscuro y caramelo salado.

HORA DEL ALMUERZO Pig Floyd's Urban Barbakoa
Este moderno lugar en la zona de Mills 50 combina la comida de barbacoa tradicional (costillas y pollo) con un toque internacional. Prueba la 'Barbakoa banh mi' con plátano o yuca frita y una cerveza artesanal. *pigfloyds.com*



POR LA TARDE Audubon Park Garden District
En *Corrine Drive* encontrarás elegantes boutiques, panaderías pintorescas y música local en *Park Ave CDs*. *Stardust Video & Coffee* es famoso entre los habitantes locales y las cervezas artesanales en *Redlight Redlight* son de las mejores de la ciudad. *audubonparkgardens.com*

Para más información sobre Orlando, visita delta.com/skymagazine.



HNL

LA ISLA PARAÍSO DE HAWÁI

Descubre el por qué los habitantes de Maui se sienten orgullosos cuando dicen "Maui Nō Ka 'Oi" **POR DEBORAH CAULFIELD RYBAK**

Cada mes una nueva página de viajes en la red o una publicación cataloga la isla donde vivo, Maui, entre las 10 mejores. En realidad, es el prototipo de un paraíso tropical: palmeras, agua de color azul verdoso y hermosas playas de arena blanca. Sin embargo, lo que hace de Maui un lugar especial es que no es 'solo' un paraíso tropical, es ¡el paraíso de los paraísos!

Quizás no hay otra isla en el mundo que contenga la variedad de ecosistemas y actividades como las que encontrarás en la **"Isla Valle"** de Hawái. Desde las magníficas playas en la soleada Maui, la costa seca (que cubre las poblaciones de **Lahaina, Kihei** y Wailea), hasta la alejada y verdosa zona forestal y tropical de Hana. Desde la cima del volcán **Haleakalā,** a más de 3.000 metros de altura, hasta el fondo del océano de coral y tortugas verdes, encontrarás una de las mejores combinaciones ecológicas que el mundo puede ofrecer.

Comencemos desde la cima. Haleakalā es un lugar que debes conocer, ya sea al amanecer o al atardecer. Cuando el sol toca el borde del arco de la tierra se convierte en una maravillosa experiencia. De cualquier manera, dedica tiempo para escalar al interior del cráter del volcán para que te des cuenta lo enorme que es. Se dice que el fondo del cráter es "uno de los sitios más silenciosos de la tierra" y en realidad parece como si fuera otro planeta. Quienes practican deportes extremos pueden subir en bicicleta por la carretera que va a la cima del volcán y quienes buscan descansar pueden bajar los 41 kilómetros del trayecto sin pedalear hasta llegar a la bohemia población agrícola y costera de **Pa'ia.**

Los amantes a la buena cocina encontrarán granjas fabulosas (con restaurantes 'de la granja a la mesa') en **Upcountry** (las poblaciones de **Kula, Pukalani** y **Makawao** se encuentran entre unos 300 y 1100 metros de altura) donde los sábados por la mañana es perfec-

ED BERMAN; UPPER WAILUA FALLS PANDAL MILLER; PAPPY OMI FARMON; SANDAL NELSON; MAPA

DE IZQUIERDA A DERECHA: Parte alta de la cascada Waikani en el camino hacia Hana; Bailarines en el Kaanapali Beach Hotel, Fairmont en Wailea

to para conocer gente y probar comidas en el mercado **Upcountry Farmer's Market,** en Kulamalu Town Center. Cerca de allí **Surfing Goat Dairy** ofrece delicias de queso de las granjas cercanas (lo más bonito allí son las pequeñas cabras). En el establecimiento de al lado, **Ocean Vodka,** prueba el ron y el vodka destilado con agua mineral extraída de las profundidades del océano mientras disfrutas del hermoso panorama de Maui desde este espacioso lugar.

Haleakalā no es el único volcán que vale la pena visitar. El extinto volcán **Molokini Crater** se encuentra sumergido al sur de Maui y ofrece una excelente oportunidad para hacer buceo de superficie y de profundidad donde podrás escuchar 'cantar bajo el agua' algunas de las 10.000 ballenas que visitan el lugar cada invierno. En **La Perouse Bay** también puedes hacer buceo de superficie para admirar peces que parecen pintados con la mano y caminar sobre senderos de lava a lo largo de la costa después que termina la carretera.

Aquellos con gustos extravagantes les encantará las playas en **Makena. Big Beach,** que es considerada una de las más hermosas del mundo, y **Little Beach** es una de las más vacías. Por lo general los domingos se reunen bañistas al desnudo para tocar tambores en círculo (si te gusta este tipo de actividades).

Los escaladores encontrarán increíbles oportunidades alrededor de la isla. Una fácil caminata a **Iao Valley** te llevará hasta cascadas de agua fresca y pequeños lagos naturales. Una caminata más difícil en **Makawao Forest** te mostrará árboles de eucalip-

¿DÓNDE HOSPEDARSE?

En los lujosos centros vacacionales como el **Four Seasons** y el **Fairmont** en Wailea y el **Hyatt Ka'anapali Beach** y **Montage** en Lahaina, te atenderán a la perfección. Para una experiencia un poco más natural, el **Kā'anapali Beach Hotel** te ofrecerá tanto el espíritu hawaiano como habitaciones económicas.

¿DÓNDE COMER?

El mejor restaurante en Maui, o en cualquier otro lugar, es **Mama's Fish House** y está ocultado en una playa cerca de Paia. El pescado es tan fresco que te dicen el nombre del pescador y dónde lo pescó. Debes hacer las reservaciones con semanas de anticipación.

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Fairmont en Wailea

tus y acacias 'koa' en un clima más parecido al de Monterrey, en California, que al de una isla a más de 4.000 kilómetros en medio del océano Pacífico. El sendero **Pipiwai trail,** en **Kipahulu** a las afueras de Hana, es uno de los caminos más pintorescos de la isla. La caminata de unos 3 kilómetros te lleva a través de un enorme y hermoso bosque de bambú hasta llegar a la cima a una cascada de unos 120 metros de altura.

¿No te atrae la playa, las caminatas o jugar al golf? (hay bastantes canchas). Entonces súbete a tu auto y maneja alrededor de la isla. Te tomará gran parte del día y unos cuantos kilómetros de camino sin pavimentar, pero manejarás sobre la angosta y serpenteante carretera **road to Hana** que se desplaza al borde del acantilado, cruzaras autopistas enlazadas en el lado **Kaupo** del poderoso Haleakalā y podrás detenerte en uno de los puntos más altos del rancho **Ulupalakua Ranch** para comer una hamburguesa de alce y saborear un vino de piña del viñedo. No se te olvide comprar un CD de la música local para escucharlo en el camino. ¿Por qué? La música, como los vientos, es parte innata de la isla. Pon atención a **Willie K, Makana, Benny Uyetake, Paula Fuga** o a cualquier otro talentoso artista nacido en Hawái los encontrarás actuando en diferentes establecimientos alrededor de Maui.

Y también tenemos a **Hana,** una maravillosa selva remota en la parte este de la isla. Si puedes ir y regresar en un solo día, podrías remover el lugar de tu lista de cosas para hacer. Sin embargo, si quieres saber qué es descansar en realidad, necesitarás dos o tres días para que experimentes qué es relajarse por completo. Encontrarás playas blancas y rojas, el bello parque **Wai'ānapanapa State Park,** puestos de venta de frutas y el espeso aire tropical se siente como un caluroso abrazo a tu alma.

De esta forma entenderás el por qué nos encanta decir, "Maui Nō Ka 'Oi" ("Maui es lo mejor"). ◥

JUNTAS

LE OFRECEMOS MÁS.

Elija entre más de 500 vuelos semanales entre México y los EE. UU. al volar con Delta y Aeroméxico. Además, aproveche los beneficios del programa de lealtad, independientemente de con quien vuele.

¡SIN COMPLICACIONES!

La receta mexicana de cerdo deshebrado es maravillosa **POR INGRID HOFFMANN**

El comienzo del otoño significa volver a la rutina, los niños han regresado a la escuela y el verano empieza a desaparecer en el horizonte. Es el momento cuando nos afanamos para ser creativos con las comidas de nuestras familias, mientras ponemos cuidado a las dietas y a los presupuestos, además de buscar soluciones fáciles. En mi caso, es cuando pongo en práctica "las comidas perfectas en una sola olla" (estofados, sopas y cacerolas) que son perfectas para todos.

La Tinga Poblana, incluida en mi libro *Delicioso*, puede ser preparada con anticipación y puedes doblar o triplicar la receta y así congelarla para consumirla después. Si estás haciendo el trabajo de comprar, preparar y cocinar, ¿por qué no preparar unas cuantas comidas al mismo tiempo?

La Tinga Poblana es un plato típico de Puebla, México, y es una comida tradicional de cerdo deshebrado servido en una tortilla de harina caliente o en un taco con algo de aguacate, cilantro fresco y limón exprimido. Para preparar una variación, puedes olvidarte de las papas y utilizar pollo en lugar de cerdo. ¡Saludos deliciosos!

TINGA POBLANA

PORCIONES: 8

- 1 libra de papas rojas (unas 3 medianas) peladas y cortadas en cubos
- 1 lomo de cerdo de 2 a 3 libras
- 1 cebolla amarilla picada más
- 2 cebolla amarilla entera
- 2 dientes de ajo machacados
- 2 hojas de laurel
- 12 onzas de chorizo crudo sin la piel
- 5 tomates pequeños pelados descorazonados y picados
- 2 chiles chipotle en adobo enlatados picados finamente (sin semillas ni nervaduras para menos picante)
- 2 cucharadas de vinagre de sidra de manzana
- 1 cucharadita de tomillo seco
- ½ cucharadita de mejorana

Sal

PARA SERVIR

16 tortillas de harina o de maíz
4 aguacates Hass medianos cortados por la mitad, sin semillas, pelados y picados en rodajas
1 taza de hojas frescas de cilantro
Trozos de limón

1 Calienta una cacerola grande con agua con sal hasta hervir. Añade las papas y cocínalas hasta que estén suaves por unos 20 minutos aproximadamente. Escurre las papas y apártalas.

2 Coloca el cerdo en una cacerola grande con agua. Añade la mitad de la cebolla, el ajo y las hojas de laurel y calienta hasta que comience a hervir. Reduce a fuego lento y deja cocer suavemente hasta que el cerdo esté lo suficientemente cocinado por unos 45 minutos (puedes cortar una pequeña porción y ver si todavía está rosado en el centro). Saca el cerdo del agua y colócalo aparte hasta que se enfríe al tacto (descarta el líquido de la cocción). Utiliza los dedos o dos tenedores para deshebrar la carne en trozos pequeños y luego colócala aparte.

3 Corta el chorizo en pedazos pequeños y fríelos a fuego medio-alto en una sartén o cacerola grande revolviendo a menudo hasta que esté completamente cocinado (de 8 a 10 minutos). Utiliza una cuchara con ranuras para pasar el chorizo a un plato cubierto con papel toalla. Añade la cebolla picada a la misma sartén y cocínala revolviendo ocasionalmente hasta que esté suave (de 3 a 5 minutos). Agrega el cerdo deshebrado, las papas, los tomates, los chiles chipotle y cocina todo hasta que el tomate se rompa y salga su jugo (unos 15 minutos). Regresa el chorizo cocinado a la cacerola y revuelve con el vinagre, el tomillo, la mejorana y un poco de sal. Continúa cocinando a fuego mediano hasta que algo de líquido se haya evaporado por unos 5 minutos.

4 Mientras el cerdo se cocina, calienta una sartén mediana a fuego mediano-alto. Añade una tortilla y calíentala de 10 a 15 segundos. Dale vuelta y continúa calentando hasta que la tortilla esté flexible y lo suficientemente caliente (otros 10 a 20 segundos). Ponla en un plato, cubrela con una toalla de cocina y apártala. Repite este proceso con el resto de las tortillas. También puedes calentar las tortillas en el horno microondas, colocarlas unas sobre otras en un plato y cubrirlas con un paño húmedo. Hornéalas durante 30 segundos y mantenlas cubiertas hasta que estés listo para servir.

5 Coloca la tinga en un recipiente para servir o llévala a la mesa en la sartén donde la has cocinado. Coloca las tortillas, los aguacates y el cilantro en un plato para servir para que cada persona llene una tortilla con un poco de la carne y las guarniciones y exprima algo de limón sobre cada porción.

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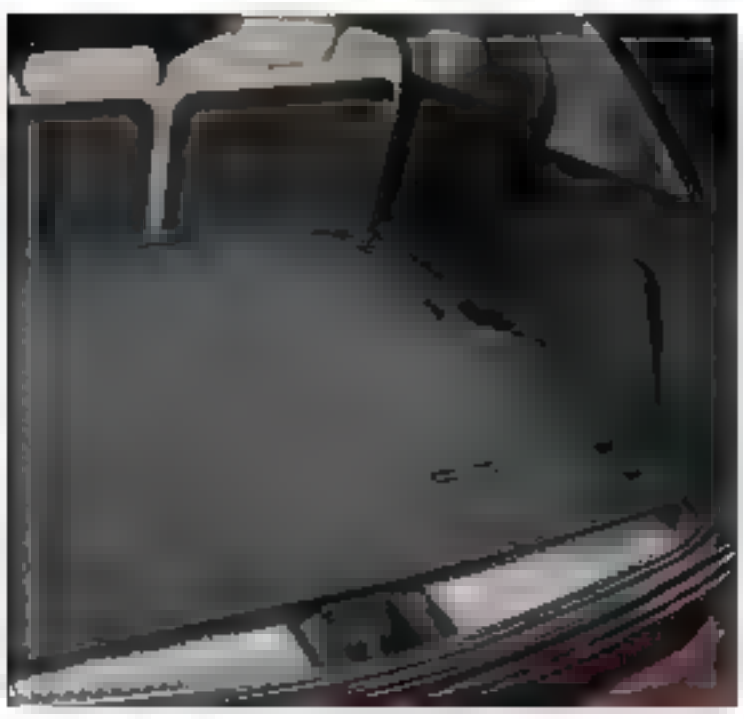

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CONTINUED FROM PAGE 75

because every time you have a rule, you have to enforce it. Plus I want to learn more about our guys. I have a guy and one of his job descriptions is social media, monitoring our players and also everyone we recruit. I don't necessarily like it, but it's a world we are in. We are embracing it and doing the best we can.

COACH K: I agree. We allow all our guys to do it and we tell them to be responsible, and then we follow them, and if for some reason they do something that we think is not right, we will let them know and they will have to learn. That's how they communicate. So you can't just say, "Don't communicate anymore." You have to trust and give them guidance just as you would to your own kids as they are growing up.

COACH MEYER: Cardale Jones, he was at the ESPYs with a very beautiful girl. She's a fighter—[Ronda] Rousey. I met her, she's stunning. And as I was coming back, someone said, "Can you believe Cardale Jones tweeted her and asked her out?" And I thought, "Great." That's normal. I had some people say, "You've got to get Cardale Jones offline." And I said, "Why? Did he say something wrong?" I asked my guy who checks the stuff and he said, "No, it was great." People just need to calm down a little bit. If they are disrespectful, that's one thing, but we don't get too concerned about normal behavior.

Now they get feedback from millions of people, not just from their coaches and family and loved ones. How do you deal with social media in the other direction, when that maelstrom can engulf a kid?

COACH K: For us, that's just the way of the world. We tell our guys all the time to listen to one voice. If they are listening to a lot of voices, it's not going to work. Whenever we play away from Duke, the fans say things that you cannot believe, and it's always packed and that's just the way it is. If you're going to win, you're going to get it. You learn to laugh about it, really. That's how we try to handle it. Like, don't let it be a big thing.

COACH MEYER: When I think of Duke basketball, I think of a culture. You don't deal with systematic behaviors because that's all part of a culture. They are taught and trained to run a 12-month program. And that's where we're at right now at Ohio State. I'm very proud of where we are at. You know, we don't go and attack behaviors because it's endless. You handle yourself the right way, you're part of something that's greater than you and if someone is calling you something . . . you don't have to be here. You can go to a very average place where you're going to have a half-full stadium. . . . That's what's going on here now—the selfless approach. How else is Cardale Jones ready to play against Wisconsin? It is a culture created by his position, coach and our team—there is a greater purpose. And I wish I could bottle it, because right now it's extremely strong.

COACH K: You won when your third-string quarterback was magnificent. We won the national championship and the last guy on our team—we only had eight guys—was Grayson Allen who won the national championship game for us. And the common denominator is culture. You have a great culture and we have a great culture where everyone is important and no one is jealous, and I think that is the similarity of the two national championship teams in football and basketball.

COACH MEYER: I know you don't do this much, and I don't either, but if your travels ever bring you here, if you told that to our players . . . to hear that from you would be—that'd be a stamp.

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DELTA SALUTES

LEFT: Change agent DeVante Hudson working in the student-led movement: Chivalry Is Not Dead.
ABOVE: Dr. Joseph Lowery surrounded by fifth graders and CAs.

THE LOWERY INSTITUTE'S "CHANGE AGENTS"

The Joseph & Evelyn Lowery Institute for Justice and Human Rights (JELI) in Atlanta's historic Westside community on the campus of Clark Atlanta University is working to promote nonviolence through its "Agents of Change" Program by examining factors that put young people at risk of experiencing and/or perpetrating violence. Using the nonviolence principles of the Institute and coupling them with conflict management, alternative dispute resolution and peer mediation training, the program works directly with elementary and middle school students through peer-led interactions and engagements during school-time hours. Undergrad and grad students—"change agents"—are paired with the younger students during their lunch period every day for an entire school year to help them find alternatives to violent behavior, with the goal of creating a positive self-identity and a belief in peaceful interpersonal relationships.

Students are taught about respect, anger management and active listening through the Institute's S.S.T.E.P.S. Program: Stop, Think, Engage, Process and Start Over. Change agents (CAs) are chosen through a rigorous selection process that determines the best and brightest students from metro Atlanta universities and colleges. They then participate in servant leadership training and are required to become scholar activists through student-led movements. Throughout the fellowship program, CAs receive professional development specific to conflict resolution, peer mediation, mentoring, social activism and leadership. They then work with elementary and middle school students, examining anger management, identity, teamwork, bullying, respect, active listening, racism, nonviolence and much more.

The mission of the Institute is to provide a platform for every citizen to learn the important principles that inspire nonviolent advocacy. "My parents, Joseph and Evelyn Lowery, were more than think tanks, they were activists," says JELI executive director, Cheryl Lowery. "This program allows our students to find their own voice and pay it forward. If we are ever to end the cycle of violence decimating our children, then we must teach them all that there are positive, engaging and nonviolent ways to disagree." The Change Agent Program explores, supports and inspires thoughtful dialogue and engagement with all those working for the betterment of communities. *loweryinstitute.org*

CLARK ATLANTA UNIVERSITY: PROSTATE CANCER RESEARCH

The Center for Cancer Research and Therapeutic Development (CCRTD) at Clark Atlanta University is the largest cancer center focused on prostate cancer research within a historically black college or university. Named a University Center of Excellence, CCRTD is now recognized as one of the nation's top academic cancer research centers and has recruited a world-class staff of scientists from around the world to further its mission.

For reasons that remain unclear, prostate cancer incidence rates are 60 percent higher in African Americans than in Caucasian men. CCRTD's goal is to improve health differences among prostate cancer patients and survivors across racial and ethnic groups through research and by training students and junior faculty to become the next generation of cancer researchers. It also provides local African-American communities with information regarding the impact of prostate cancer.

In honor of National Prostate Cancer Awareness Month, CCRTD is hosting a community pep rally on September 22, which will focus on spreading awareness and disseminating vital information to participants.

Delta has supported Clark Atlanta University for more than a decade with financial and in-kind sponsorship to enhance the educational opportunities and academic programs of the school. For more information on CCRTD and its upcoming events, visit *cau.edu/ccrtd*.

DELTA STUDIO

THE ENTERTAINMENT

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2. **Terminator Genisys** *Movie*
3. **Pitbull and Friends** *Television*
4. **Inside Out** *Movie*
5. **Vikings** *Television*
6. **Clouds of Sils Maria** *Movie*
7. **Aloha** *Movie*
8. **Mad Max: Fury Road** *Movie*
9. **Grandfathered** *Television*
10. **The Good Wife** *Television*
11. **Spy** *Movie*
12. **How to Get Away with Murder** *Television*

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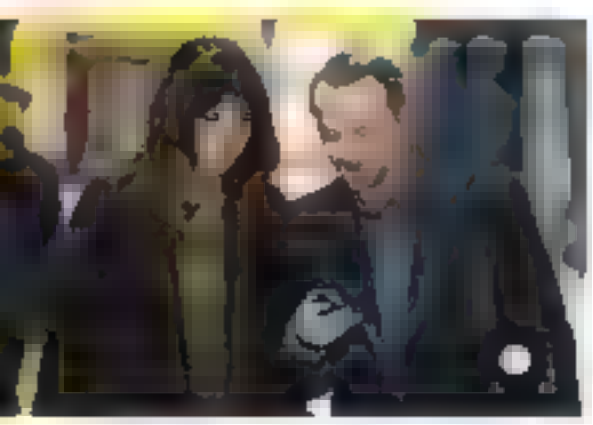
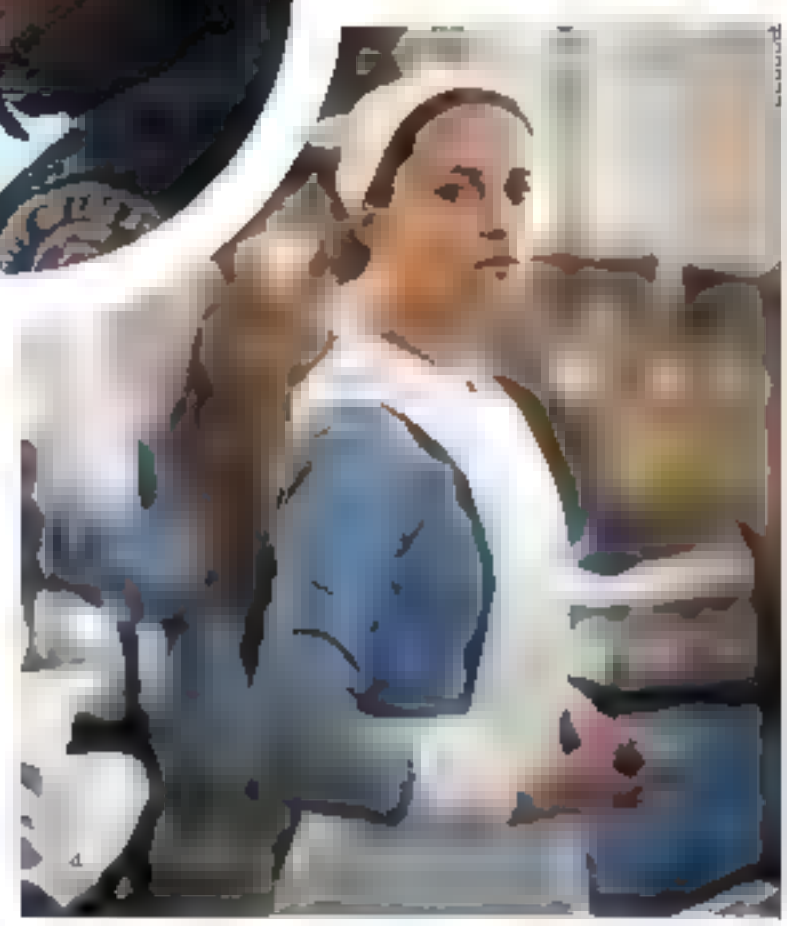
DELTA STUDIO

MOVIES





1. Man Up
Stars Simon Pegg, Lake Bell. When a 34-year-old woman who's fed up with the dating scene is mistaken for a blind date she learns to open up and meets the man she's been waiting for

2. Dior and I
A behind-the-scenes documentary on the Christian Dior fashion house and a look at designer and Dior creative director Raf Simons' first haute couture collection

3. San Andreas
Stars Dwayne Johnson. When California is struck by history's largest earthquake a search-and-rescue pilot must save his wife and daughter from the destruction

4. Testament of Youth
Stars Alicia Vikander
A young independent woman leaves the studies at Oxford to become a Voluntary Aid Detachment nurse during World War

5. Love & Mercy
Stars John Cusack, Elizabeth Banks.
The life of The Beach Boys musician and songwriter Brian Wilson chronicling his successes and struggles in the '60s and '80s

In-Flight Savings Receive a 20% savings in the form of a statement credit after you use your Card on eligible Delta in-flight purchases of food, beverages, movies, television shows, video games and audio headsets. Some in-flight purchases do not apply*

*Card Members will receive a 20% savings in the form of a statement credit on eligible prepurchased meals, in-flight purchases of food, alcoholic beverages and audio headsets, and movies, shows and video games accessed via Delta's seatback in-flight entertainment system on Delta-operated flights. Savings do not apply to any other in-flight purchases, such as in-flight wireless Internet access, shows, and movies accessed via a personal electronic device and associated services, Delta DutyFree and charitable contributions. To receive the savings, Card Members must use their Delta SkyMiles Credit Card from American Express to complete the in-flight purchase. Savings will appear as a statement credit 6–8 weeks after the transaction is posted to the Card Member's Card account. Offer is subject to change without notice. Additional terms, conditions and restrictions may apply. See delta.com/mycardcan for details.

FEATURED MOVIES

AVIATION
Apollo 13
Top Gun
Amelia
Fly Away Home
The Rocket

FASHION
The Devil Wears Prada
[illegible]
Shopaholic
[illegible]
[illegible]
[illegible]
Funny Face

DRAMA
Far From the Madding [illegible]
True Story
A Little Chaos
The Water Diviner
The Theory of Everything

SCI-FI AND FANTASY
Project Almanac
Gravity
[illegible]
[illegible]
Children of Men

INTERNATIONAL TITLES
Un Peu, Beaucoup, Aveugément (Blind Date)
Zero Motivation
[illegible]
[illegible]
Vacaciones en Familia (Family Vacation)

SKY KIDS
Tinker Bell and the Legend [illegible]
Frozen
[illegible]
A Little Princess
The Boxtrolls

FREE OVERHEAD MOVIES SEPTEMBER 1-30

All programming is offered in English and other languages based upon route.

[illegible] Eastbound
[illegible]
Aloha Español

U.S. Westbound
[illegible]
Terminator Genisys
Español
[illegible]
Aloha Español

[illegible]
Terminator Genisys
Español

[illegible]
Terminator Genisys 日本語

[illegible]
Flying Colors** [illegible]

[illegible]

What we're doing, it didn't start as a TV show. It didn't start as a production company. It started just as me and my brother doing a thing because we wanted to, because we had fun doing it.

— Joseph Gordon-Levitt on the creation of his crowd-sourced variety show, HitRECord on TV

TELEVISION

The Affair

Exclusively on Delta and only on the Showtime® channel: the complete first season a Golden Globe winner *The Affair* FREE

SHOWTIME

TEDTalks

TED brings together fascinating thinkers, artists and technologists to give the talk of their lives in 18 minutes or less. Find more at TED.com

TED

The Walking Dead

AMC's *The Walking Dead* returns for a new season Sunday, October 9/8c

AMC

True Detective

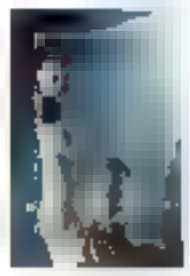
When a highway patrolman discovers a crime scene, law enforcement and criminal come together to solve the mysterious murder

HBO

The Flash

After Barry Allen is struck by lightning and finds himself with a newfound power of superspeed, he decides to dedicate his life to protecting the innocent.

YOU MIGHT ALSO LIKE:



HDP

The League

Best of Anthony Bourdain Parts Unknown

Join the world-renowned chef, author and television personality as he travels across the globe to uncover little-known destinations and diverse cultures.

YOU MIGHT ALSO LIKE:

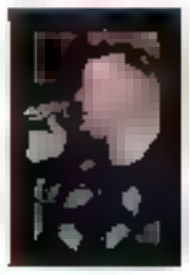
Planet Food

Knife Fight

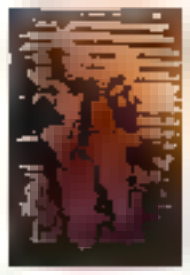
Ovation for Oscar

This documentary follows student Sloane Mayberry through the creation of the first posthumous museum tribute to Oscar de la Renta, exhibited at the SCAD Museum of Art.

YOU MIGHT ALSO LIKE:



Sam Smith: Bestival Festival



An Evening of Nostalgia with Annie Lennox

SEE PAGES FOR PHOTOGRAPHS

dish Free live satellite TV is available for all customers on more than 100 B737, B757 and B767 aircraft on flights within the continental United States and while over the Hawaiian Islands. Channel lineup is subject to change. Delta is not responsible for interruptions of service.

DELTA
STUDIO

LISTEN FOR FREE

Playlist Feature
On a aircraft, you can **create your own custom playlist.** Follow the menus within the "Listen" section for more information

Various artists
Innovation Crush

Giorgio Moroder
Déjà vu

Matisse
Sube

Jacob Cordover
Blackwattle Caprices

RADIO CHANNELS

Delta offers 16 unique, custom-produced 45-minute programs for your enjoyment. On most aircraft, two programs are paired together to create one 90-minute channel.

- Sleep Soundly
- Chill Conceived
- Classic Spotlight: Sibelius
- Light Classics
- Billboard Hits
- More Billboard Hits
- DJ Wanton TBD Mix
- Classic Country
- TED Ideas in Flight
- The Great Courses Food: A Cultural Culinary History
- Sounds of Brazil
- Soft Hits
- Modern Rock
- Classic Rock
- Spotlight: George Shearing, Part 1
- Spotlight: George Shearing, Part 2

Chill Conceived
Chilled, cool sounds are ahead with this mix of electronic sounds from Dhaler Youssef, **Daft Punk,** Jake Shimabukuro and others

The Great Courses - Food: A Cultural Culinary History
Join Professor Ken Albala as he explores Japanese culinary tradition, Samurai dining and Zen aesthetics.

Modern Rock
Jam out to some of today's greatest rock hits, featuring artists such as **Franz Ferdinand,** The Temperance Movement, Amber Run and more

Spotlight: George Shearing, Part 1
Today we feature the words and music of the legendary George Shearing, including a rare interview with him and his wife Ellie

Josh Dun and Tyler Joseph of **Twenty One Pilots** recently released their fourth album, *Blurryface* and are on their world tour through the end of February 2016. Be sure to listen to the electro-pop duo on board now!

DELTA PRESENTS THE BILLBOARD ARTIST 100

Listen to these artists in flight this month

Bruno Mars
Young Girls (radio edit)

Taylor Swift
Bad Blood

Jason Derulo ft. Meghan Trainor
Painkiller

Charlie Puth ft. Meghan Trainor
Marvin Gaye

Muse
Dead Inside

Fifth Harmony
Sledgehammer

Twenty One Pilots
Stressed Out

Wiz Khalifa ft. Charlie Puth
See You Again

Sia
Chandelier

Kid Ink, Tyga, YG, Wale and Rich Homie Quan
Ride Out (clean)

Echosmith
Cool Kids

Ed Sheeran
Thinking Out Loud

Listen Up
Ergonomically designed earbuds are available on flights worldwide as part of our partnership with Billboard. Take a survey and get a free music download. Visit **billboard.com/delta**

All entertainment and earbuds are free on all international and transcontinental flights, as well as on domestic flights in the Delta One™ and Comfort+™ cabins. Noise-cancelling headsets are free on all flights in the Delta One™ cabin. Most entertainment is free on domestic flights in the Main Cabin (HBO, Showtime and new TV shows are $1 per episode, new movies are $6 each and earbuds are available for $2)

DELTA ARTIST SPOTLIGHT

Robert DeLong

In The Cards is the highly anticipated second album from American electronic musician Robert DeLong. The album features singles "Don't Wait Up" and "Long Way Down" and will be available September 18. Be sure to listen to DeLong on board now!

CATCH THESE CONCERTS
MADE IN AMERICA FESTIVAL (PHL) **Beyoncé, The Weeknd** September 5-6
SÃO PAULO (GRU) **Adam Lambert** September 16, **Katy Perry** September 25

Follow Sky magazine on Spotify to hear billboarding music and other playlists

spafax

INTERNET ON BOARD

Video chat services, voice and video calls via the Wi-Fi portal are not permitted on board at any time. Silent communications such as email, texting and instant messaging is always permitted while your device is in airplane mode.

DELTA OPERATES THE WORLD'S LARGEST WI-FI ENABLED FLEET WITH MORE THAN 1,000 AIRCRAFT

Does this plane have Wi-Fi?

Find out fast! Just look for the Wi-Fi symbol near the boarding door, overhead or next to your row number.

Wi-Fi ONBOARD

How to connect

To connect, turn on your Wi-Fi-enabled device in airplane mode, connect to the "gogoinflight" signal and launch your browser.

Questions about Gogo?

Contact Gogo Customer Care
customercare@gogoair.com
or 877-350-0038
Live Chat
In the air: air.gogoair.com
On the ground: gogoair.com

Stay Connected, You've Got Options!

1 Purchase a Gogo® Internet Session
Get full access to the Internet with your Delta Wi-Fi Pass. When you're in the air and online with Gogo, you're connected to all the things that matter. Simply purchase a Delta Wi-Fi Pass before your flight or through the Delta Wi-Fi portal once on board.

2 Access delta.com for Free
Our in-flight Wi-Fi portal offers free access to delta.com, where you can manage your trip, book a flight, check your SkyMiles account, book a hotel and car and get the latest flight status — all from 30,000 feet. Check out our **Traveling With Us** section on the portal.

3 Partner Offers
Enjoy free access to everything from exclusive shopping deals to Delta news and products within our **Featured On This Flight** section.

4 Flight Information
Click on the **My Flight** link to track your flight on our moving map, check real-time information on your flight progress and get details about your aircraft. Simply click on **My Flight** on the portal and keep yourself up to date.

5 Entertainment
Remember, Delta Studio™ in-flight streaming is available without purchasing a Wi-Fi pass!

Gogo has the U.S. covered

Wi-Fi is available over land on domestic Wi-Fi-equipped aircraft within the continental U.S. Alaska may experience interruptions.

Now you're connected globally!

Wi-Fi is now available on many international flights, with installations across our transoceanic fleet continuing through 2016.

Your Gogo in-flight Internet service is subject to Gogo's terms of use and privacy policy available at gogoinflight.com.
Delta [illegible]

Power Up

110-volt outlets provide power to charge notebook computers, e-readers and tablets. USB ports provide power to charge a small electronic device, such as a smartphone. Look for them on the following aircraft.

AIRPLANE	B717-200	B737-700	B737-800	B737-900ER	B747-[illegible]	B757-200 [illegible] aircraft	B757-300	B767-300	B767-300ER	B767-400ER	B777	A330	MD88	MD90	CRJ900 [illegible]
110-VOLT	All rows	Rows 1-3	Rows [illegible] all aircraft Rows 10-12 select aircraft	All rows	Rows 1-3, 22-9 and 72-80	Rows 1-4 and 8-27 [illegible] all rows [illegible]	All rows	Rows 1-5	Rows [illegible]-6 and 3-22 or [illegible]-9 and 7-26 [illegible]	Rows [illegible]-0 and 15-24	Rows 1-2 and 29-38	Rows 6 and 10-19	Rows [illegible]	Rows 1-4 and 10-12	Rows [illegible]
USB	All rows	All seats	All seats with seatback screens	All seats	All seats	All seats with seatback screen	All seats	All seats	All seats	All seats	All seats	All seats		Rows [illegible] and 10-[illegible]	

[illegible]

DRINKS + EATS

FEATURED BEVERAGES

Southern Lemonade $8
Featuring Firefly Sweet Tea Vodka and Minute Maid Light Lemonade, our newest signature cocktail will be sure to cool you off during the warmer months. Only available on flights within North America.

Margarita Featuring Avión Tequila $8
A south-of-the-border favorite, featuring Avión Tequila. Available on flights within North America.

Samuel Adams Octoberfest $7
Celebrate Octoberfest at 30,000 feet with Samuel Adams' most popular seasonal brew. Available on most routes except flights to and from Asia.

EATS

On board flights of 900 miles or more and select Caribbean and Latin American markets, you may purchase the individual snacks below or try our EATS treats and tapas snack boxes. EATS purchases are not available on Delta Connection single-class aircraft.

Mrs. May's Trail Mix

Old Wisconsin® Beef Salami Slices, Pepperidge Farm® Baked Pita Crisps, Rondelé® Peppercorn Parmesan Cheese Spread, Pepperidge Farm® Cheddar Goldfish® Crackers, Welch's® Fruit Snacks, Mixed Fruit, Oreo® Cookies, Tic Tac® Freshmints

Stacy's Brand® Pita Chips, GoPicnic® Garden Hummus Dip, Dipin™ Pepper & Artichoke Bruschetta, Crunchmaster® Multi-Grain Crackers with Sea Salt, Olympos® Pitted Greek Olive Mix with Herbs, Vacaville Fruit Company Snacking Mediterranean Apricots, Madi K's Almonds, Dancing Deer Baking Co. Sweet Lemon Cookie Nibbles, Vanda Chocolatier® Dark Chocolate

All contents kosher and vegetarian. Most products are gluten free. Ask your flight attendant for details.

Delta Airlines accepts credit and debit cards only for all onboard purchases. Debit/credit cards or cash are accepted on intra-Asia routes. Delta Connection® flights with single-class service accept cash only. ATM cards are not accepted. Debit cards are only accepted if they bear a major credit card logo.

Don't leave savings up in the air. **Receive a 20% savings** in the form of a statement credit* on eligible Delta in-flight purchases after using your Delta SkyMiles® Credit Card.

Alcoholic Beverages[1]
Alcohol may be served only to customers 21 years of age and older. By FAA rule, we may not serve alcohol to customers who appear intoxicated. Only alcohol provided by Delta and served by flight attendants may be consumed on board.

SPIRITS $8
Avión Tequila
Bacardi Rum
Baileys Irish Cream
Bombay Sapphire Dry Gin
Canadian Club Reserve Whisky
Courvoisier V.S.O.P. Cognac
Dewar's Scotch
Finlandia Vodka
Firefly Sweet Tea Vodka
Grey Goose Vodka[4]
Jack Daniel's Single Barrel Tennessee Whiskey[4]
Jack Daniel's Tennessee Honey Whiskey
Jack Daniel's Tennessee Whiskey
Woodford Reserve Small Batch Bourbon

WINES $8
Red or White

DOMESTIC BEER $6
Miller Lite

SPECIALTY BEERS $7
SweetWater 420[3]
Ballast Point[3]
Brooklyn Brewery[3]
Stella
Blue Moon[3]
Heineken
Samuel Adams-Octoberfest

[illegible] your selection is not available on today's flight. All Delta and Delta Connection flights within North [illegible]

In First and Delta One™ cabins, all beer, wine and spirits are complimentary. For a complete listing of wines and champagnes available in Delta One™, please refer to your menu or ask a flight attendant for today's selection. In [illegible] and intra-Asia flights, all beer, wine and spirits are complimentary. In Delta Comfort+™ on all flights to and from Canada, Mexico, Central America and the Caribbean, beer, wine and spirits are complimentary. In Delta Comfort+™ on transcontinental flights (JFK to/from LAX and SFO), all passengers will enjoy a complimentary snack from Luvo™ on Breakfast, Lunch and Dinner flights, as well as complimentary beer, wine and spirits. On flights [illegible] enjoy a complimentary snack from Luvo™, as well as Starbucks® coffee, complimentary Winter® wine and the following beers: Miller, Jax, Lagunitas Brewing Company, and Stone Brewing Company. **Allergen information for all food products is available from flight attendants upon request on Delta-operated flights departing from the following cities: Amsterdam (AMS), Athens (ATH), Barcelona (BCN), Brussels (BRU), Copenhagen (CPH), Dublin (DUB), Düsseldorf (DUS), Frankfurt (FRA), London (LHR), Madrid (MAD), Malaga (AGP), Manchester (MAN), Milan (MXP), Munich (MUC), Nice (NCE), Paris (CDG), Pisa (PSA), Prague (PRG), Rome (FCO), Shannon (SNN), Stockholm (ARN), Stuttgart (STR), Venice (VCE), Zurich (ZRH).**

Complimentary Beverages

SOFT DRINKS
Coca-Cola
Coca-Cola Zero
Diet Coke
Fresca
Sprite
KUAT

MIXERS
Mr. & Mrs. T® Bloody Mary Mix
Seagram's Ginger Ale
Seagram's Sparkling Seltzer Water
Seagram's Tonic Water

JUICES AND BOTTLED WATER
Minute Maid Light Lemonade[2]
Minute Maid Apple Juice
Minute Maid Cranberry Apple Cocktail
Minute Maid Orange Juice
Tomato Juice
Bottled Water
LaCroix Sparkling Water
Milk

HOT DRINKS
Starbucks® coffee
Starbucks VIA® Ready Brew Decaf
Bigelow Tea
Harney & Sons Tea[4]

[illegible]

[1] Available on some international flights
[2] Available in Delta One™ only
[3] Select Southeast cities only
[4] Transcon markets only

Minute Maid lemonade may be substituted [illegible]

Delta recycles cans, plastic bottles and cups, newspapers and magazines on flights and several dozen airports around the country. Rebates from Delta's In-Flight Recycling Program benefit Habitat [illegible]

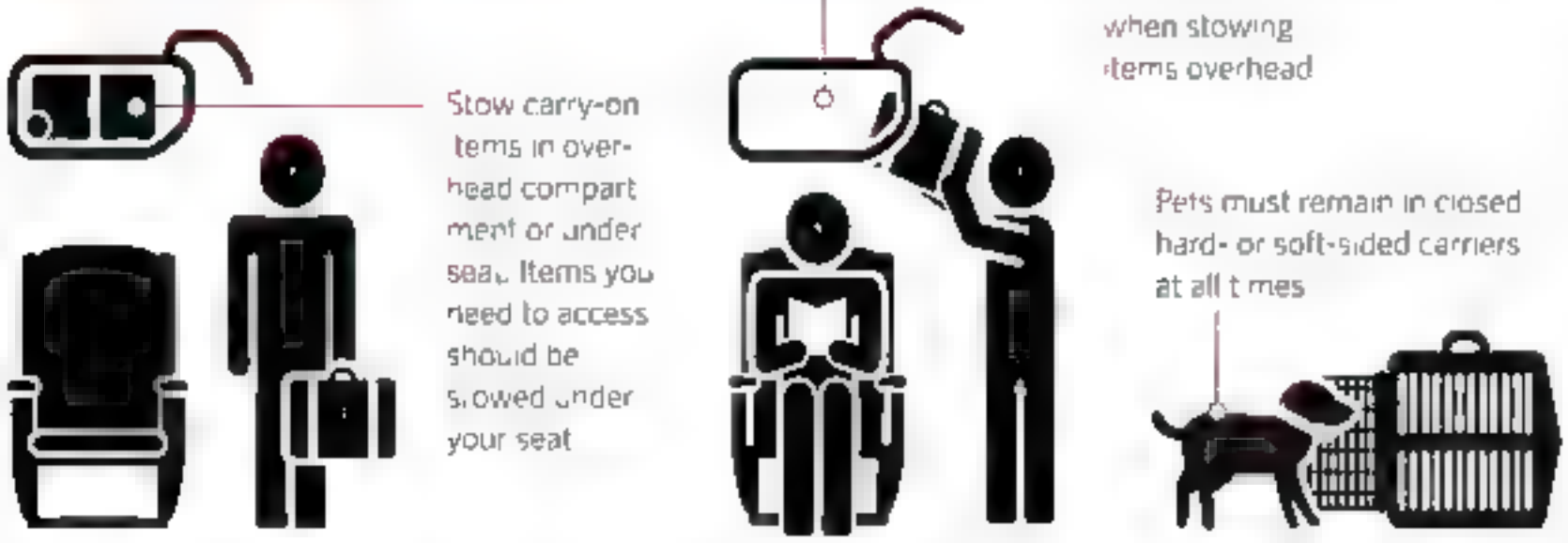
[illegible]

Feedback Comments? Suggestions? We'd love to hear from you! Share your feedback at delta.com/talktous

IN-FLIGHT INFORMATION

PORTABLE ELECTRONIC DEVICES

CARRY-ON BAGGAGE



Cabin issues on your flight? Please share your feedback at cabin.mtc@delta.com.

ALSO OF NOTE

Mobile Phone Usage

in flight when in Airplane Mode

Please Be Considerate

Spare Batteries

safetravel.dot.gov.

Tobacco

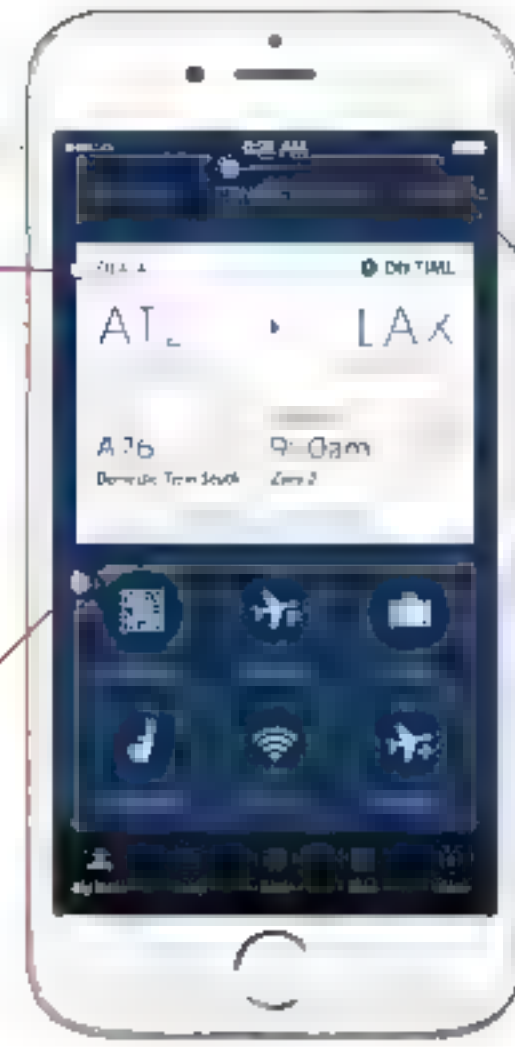
Never Permitted

AT YOUR SERVICE

YOU ASKED, WE ANSWERED

"TODAY" ON THE FLY DELTA APP

With the Fly Delta app for iPhone and Android, you get everything you need for your trip all on one screen. Versatile, capable and reliable, the app does practically everything you need to make your travel plans and keep them on track.



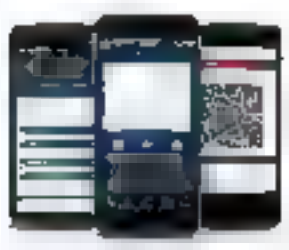
Flight Details
Starting 24 hours before your flight, the app will automatically display the "Today" screen, which gives you a quick and easy way to view gate and terminal, boarding time, seat assignment and even your spot on the upgrade list.

Easy Connect
If you have a connecting flight, simply swipe forward to view all of the same options for each leg of your journey.

All in One Place
It also gives you one-tap access to your boarding pass, bag tracking status, Wi-Fi purchase and more.

Need help rebooking, changing seats or printing a new boarding pass? You can now use:

1. Fly Delta app



2. Kiosk

3. delta.com

Delta Sky Club: Retreat from the Ordinary

Delta Sky Club® is an award-winning lounge where you can work or relax in style. And with Clubs worldwide, finding a reprieve is easy.

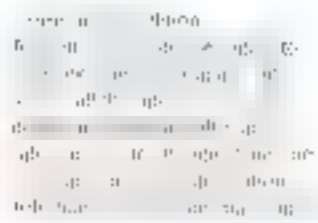
Members Enjoy:
- Fully stocked bars with complimentary craft beer, wine and spirits
- Fresh, healthy food offerings, served all day
- Personalized flight assistance
- Complimentary Wi-Fi access
- Satellite TV for sports, news and more
- Private showers at select locations

Plus, you can indulge in premium wine, beer, champagne and spirits for purchase at THE BAR at Delta Sky Club® in addition to our complimentary bar offerings. Stop into a Club or visit **delta.com/skyclub** to purchase or renew your membership today and learn about membership options.

2014

apex

Winner of the 2013 APEX Avion Award for Best Single Achievement in Passengers Experience



Controlling the Unexpected

- Please check the **Flight Information Screens** for up-to-date flight information. These screens may be located near a Need Help? Center or gate area.
- If you have missed your flight due to a delay or cancellation, you will be **automatically rebooked** on the next available flight.
- You can **scan your existing boarding pass** at any available Delta scanner to receive your new flight information. Delta scanners are located at our Need Help? Centers or in select gate areas at many Delta airports.
- We make every effort to **reroute your checked baggage** to your next flight.

DO YOU HAVE OTHER QUESTIONS?
Call
1-855-548-2505
Tweet us:
@DeltaAssist

FEEDBACK?
Have a comment or complaint regarding your Delta experience? Share your feedback at delta.com/talktous. Please have your flight details available, including flight number, date and departure and arrival cities.

FLEET

Wi-Fi ONBOARD

Staying connected is easier than ever with Delta's onboard Wi-Fi

KNOW YOUR PLANES

B747-400

Seats: 376
Range: 7,770 miles
Speed: 564 mph (908 km/h)
Length: 231' 10"
Number in fleet: 13

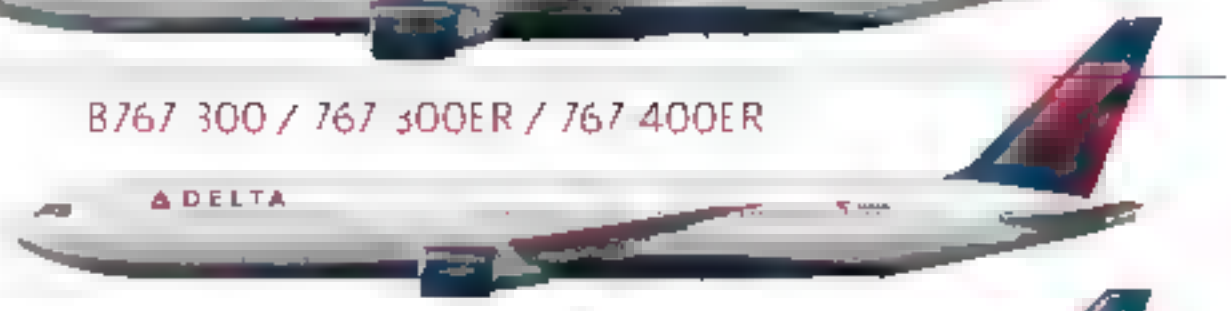
B777-200ER / 777-200LR

Seats: 291
Range: 8,235-10,035 miles
Speed: 550 mph (885 km/h)
Length: 209' 1"
Number in fleet: 8 / 10
Image represents 777-200LR

A330-200 / A330-300

Seats: [illegible] / 293
Range: 5,685-7,[illegible] miles
Speed: 531 mph (855 km/h)
Length: 188' 8" / 208' 10"
Number in fleet: 11 / 24
Image represents A330-300

B767-300 / 767-300ER / 767-400ER



Seats: 261 / 211-226 / 246
Range: 3,275-3,575 / 6,050-6,375 / 6,020 miles
Speed: 517 mph (832 km/h)
Length: 180' 3" / 180' 3" / 201' 4"
Number in fleet: 16 / 58 / 21
Image represents B767-400

B757-200 / 757-300

Seats: 168-199 / 234
Range: 2,808-4,705 miles / 3,228 miles
Speed: 517 mph (832 km/h)
Length: 155' 3" / 178' 7"
Number in fleet: 114 / 16
Image represents B757-300

B737-700 / 737-800 / 737-900ER

Seats: 124 / 160 / 180
Range: 2,925 miles / 2,850-2,930 miles / 2,810 miles
Speed: 517 mph (832 km/h)
Length: 110' 4" / 129' 6" / 138' 2"
Number in fleet: [illegible] / 73 / 44
Image represents B737-900ER

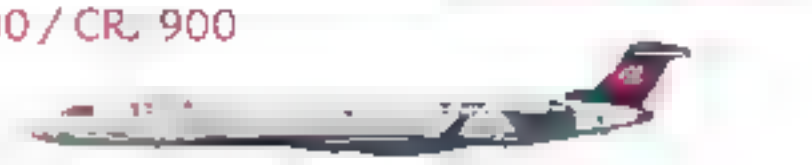
B717 / MD88 / MD90

Seats: 110 / 149 / 160
Range: 1,510 miles / 1,907 miles / 1,992 miles
Speed: 498 mph (801 km/h)
Length: 124' 0" / 147' 10" / 152' 7"
Number in fleet: 78 / 116 / 65
Image represents MD90

A319 / A320

Seats: 126 / 150-160
Range: 2,399 miles / 2,336-2,420 miles
Speed: 517 mph (832 km/h)
Length: 111' 0" / 123' 3"
Number in fleet: 57 / 69
Image represents A320

CRJ-200 / CRJ-700 / CRJ-900



Seats: 50 / 65 / 76
Range: 1,265 miles / 1,650 miles / 1,744 miles
Speed: 488-515 mph (785-829 km/h)
Length: 87' 10" / 106' 1" / 118' 11"
Number in fleet: 1[illegible]5 / 82 / 144
Image represents CRJ-900

E170 / E175

Seats: 69 / 76
Range: 1,800 miles
Speed: 545 mph (877 km/h)
Length: 98' 1" / 103' 11"
Number in fleet: 20 / 52
Image represents E175

ERJ145

Seats: 50
Range: 1,496 miles
Speed: 517 mph (832 km/h)
Length: 98' 0"
Number in fleet: 41

Wi-Fi available on all B747, 757, 737, 717, A330, 319, 320, MD88, 90, CRJ-700, 900 and E170, 175 aircraft, and select B777 and 767 aircraft. Information as planned for September 2015.

WORLDWIDE PARTNERS

ALLIANCES THAT TAKE YOU FARTHER

SKYTEAM

Welcome to an oasis of tranquility . . . The SkyTeam Exclusive Lounge.

Step into a SkyTeam Exc us ve Lounge and unwind n this peaceful p ace the buzz of the term nal is beh nd you and our ush botan ca wa adds a breath of fresh a r to your trave s f business ca s our comp mentary nternet and recharge out ets he p you keep th ngs ro ng smoothly along You w f nd us at London Heathrow s T4 stanbul and Sydney and keep an eye out for another SkyTeam Exc us ve Lounge opening soon n Duba v sit us there or at any of our more than 600 lounges and en oy a little preflight or stopover relaxation. Check out our Lounge F nder at **skyteam.com** or download the SkyTeam app

SKYTEAM

Delta wants you, as a world traveler and a va ued customer, to have more flexibi ty and more choices in your globa travel So we've joined w th 19 strateg cally based airlines to create the SkyTeam global airline a ance, bu t upon the princip e "Caring more about you." How do we care more about you? By taking care of your needs throughout your travels.

Planning Your Trip: Special SkyTeam Offerings

- Round the Wor d Travel Pass and P anner
- America, Africa Asia, China, Europe, taly, Mexico and Russ a Trave Passes
- SkyTeam Global Contracts and Global Meet ngs
- Guaranteed full fare Economy Class reservat ons for SkyTeam Elite Plus customers w th 24-hour notice on ong-haul flights

At the Airport: Passenger Perks

- Seamless connections with single check-in
- Access to more than 600 airport lounges worldwide
- Sky Priority® Check-In, Sky Priority Boarding and Sky Priority Baggage Hand ng, as well as Preferred Seat ng and rec procal lounge access depending on E ite status.

In-Flight: Consistent Service

- In addition to the anguage of each carrier English is spoken on every flight
- Special meals across a international flights

When You Arrive:
Earning Frequent Flyer Miles

- You can earn* and redeem m les with every SkyTeam airline
- Frequent flyers are able to book Mult - Carrier Awards, enabling them to use any SkyTeam carrier w th one sing e Award Ticket, offering travel opportunit es for fewer m les

Some fare classes restricted. see delta.com/partnerairlines for details

Feedback Comments? Suggestions? We'd love to hear from you! Share your feedback at delta.com/talktous.

OTHER TRAVEL PARTNERS

In addition to our SkyTeam partners, Delta also has other travel partners that offer codeshare flights and frequent flyer agreements. Together, we are committed to offering you high quality service, convenient travel options and more opportunities to earn and redeem miles. Visit delta.com/partnerairlines to learn more.

	SKYMILES® PARTNER	DELTA CODESHARE PARTNER
Air Tahiti Nui*	●	
Alaska Airlines	●	●
GOL	●	●
Hawaiian Airlines**	●	●
Virgin Atlantic	●	●
Virgin Australia	●	●
WestJet***	●	●

Redemption only ** Inter-island only *** Accrual only

Heathrow Heads Up: We now fly from LHR terminals 3 and 4.

Before you lift off to or from London, please note that Delta flights operate from LHR T3 and T4. Flights operated by Virgin Atlantic are in LHR T3. Be sure to check your flight status at delta.com or via the Fly Delta app to confirm your terminal information 2½ hours prior to departure. And visit delta.com/virginatlantic for additional travel information, including the many benefits you enjoy through our partnership with Virgin Atlantic.

DELTA virgin atlantic

T3 Flights
Boston (BOS)
New York (EWR)
New York (JFK)
Los Angeles (LAX)

T4 Flights
Atlanta (ATL)
Detroit (DTW)
Minneapolis-St. Paul (MSP)
Philadelphia (PHL)
Seattle (SEA)

Since its inception in January 2014, more than 4 million passengers have flown the Delta & Virgin Atlantic Joint Venture.

This summer, Delta and Virgin Atlantic offer 39 daily round trip transatlantic flights between the United Kingdom and 15 destinations across North America, with 10 daily flights between London Heathrow and New York (JFK and Newark). The partnership has been recognized by its customers with Delta awarded 2014 Airline of the Year by *Air Transport World Magazine* and Virgin awarded 2014 Best Long Haul Airline by UltraTravel Awards.

As the industry's first transatlantic Joint Venture, the partnership between Delta, Air France/KLM and Alitalia continues to offer more choices and more convenient and frequent flights.

Regardless of which airline you choose, you will enjoy access to a broad transatlantic network, with access to 13 global hubs offering more than 7,500 daily flights to more than 540 destinations. Delta, Air France-KLM and Alitalia offer customers one of the largest airport lounge networks in the industry.

SKYTEAM AEROFLOT AerolineasArgentinas AEROMEXICO AirEuropa AIRFRANCE Alitalia CHINA AIRLINES CHINA EASTERN CHINA SOUTHERN CZECH AIRLINES DELTA Garuda Indonesia Kenya Airways KLM KOREAN AIR MEA SAUDIA TAROM VietnamAirlines XIAMENAIR

SKYMILES

THE SKY'S THE LIMIT

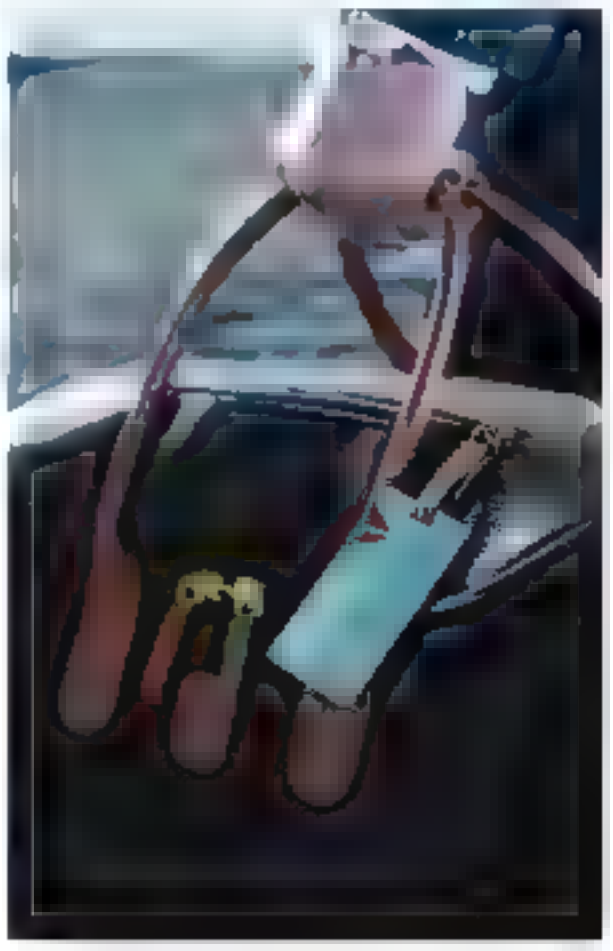
GET MORE OUT OF YOUR TRAVEL WITH THE DELTA SKYMILES PROGRAM.

If you're reading this and not enrolled in the SkyMiles® program, you're not getting all you can out of your trip. Get rewarded when you fly with us with a SkyMiles membership. Visit **delta.com/enroll** to sign up. You can also request credit for the past 30 days' flights (including this one) at **delta.com/mileagecredit.**

Earn Miles on More Than Just Flights.

Love earning miles? Thanks to our SkyMiles partners, you can earn miles on more than just flights. Whether you're booking a hotel or car for your next business trip, shopping or dining out with friends or doing business with our partners, boost your mileage balance faster. And remember, Delta is the only major U.S. carrier whose miles don't expire.

spg. HILTON HHONORS Hertz SKYMILES DINING



Use Miles for More Than Just Award Travel.

You can use your miles in so many ways.

- **Airfare:** Book Award Travel to any of our 319 destinations in 59 countries
- **Once-in-a-Lifetime Access:** SkyMiles Experiences is your ticket to award shows, concerts and more
- **Charity:** SkyWish lets you do good by donating to 17 top charities
- **Shopping:** From fashion to electronics, SkyMiles Marketplace lets you use miles for the brands you love
- **Delta Sky Club® membership:** Relax away from the gate in any of 200 award-winning locations worldwide

FREE IN-FLIGHT ACCESS TO DELTA.COM
Visit now and create an easy-to-remember password!

GET OFFERS & NEWS
Emailed to you at delta.com/signuptoday

JOIN NOW AT DELTA.COM/ENROLL

Feedback Comments? Suggestions? We'd love to hear from you! Share your feedback at delta.com/talktous

MEDALLION LEVEL	SILVER	GOLD	PLATINUM	DIAMOND
Medallion Qualification Miles OR Medallion Qualification Segments AND Medallion Qualification Dollars	25,000 OR 30 AND $3,000	50,000 OR 60 AND $6,000	75,000 OR 100 AND $9,000	125,000 OR 140 AND $15,000
Unlimited Complimentary Upgrades (Full Y Fare)	Booking	Booking	Booking	Booking
Unlimited Complimentary Upgrades (Discounted fares except E)[2]	1 Day	3 Days	5 Days	5 Days with Priority
Delta Comfort+™ Seats for U.S. and International Travel	Complimentary 24 hours prior to departure	Complimentary 72 hours prior to departure	Complimentary at time of booking	Complimentary at time of booking
Same-Day Confirmed and Standby Fee Waivers[3]		●	●	●
Rollover Medallion Qualification Miles	Unlimited	Unlimited	Unlimited	Unlimited
Medallion Mileage Bonus[4]	2 additional miles per dollar*	3 additional miles per dollar*	4 additional miles per dollar*	6 additional miles per dollar*
[illegible]	●	●	●	●
Sky Priority® Access (Priority Check-in, Security, Boarding & Phone Handling)		●	●	●
[illegible]	●	●	●	●
Elite SPG® Benefits			●	●

TERMS & CONDITIONS

[illegible]

SkyMiles Experiences: On the Field. Backstage. Front Row.

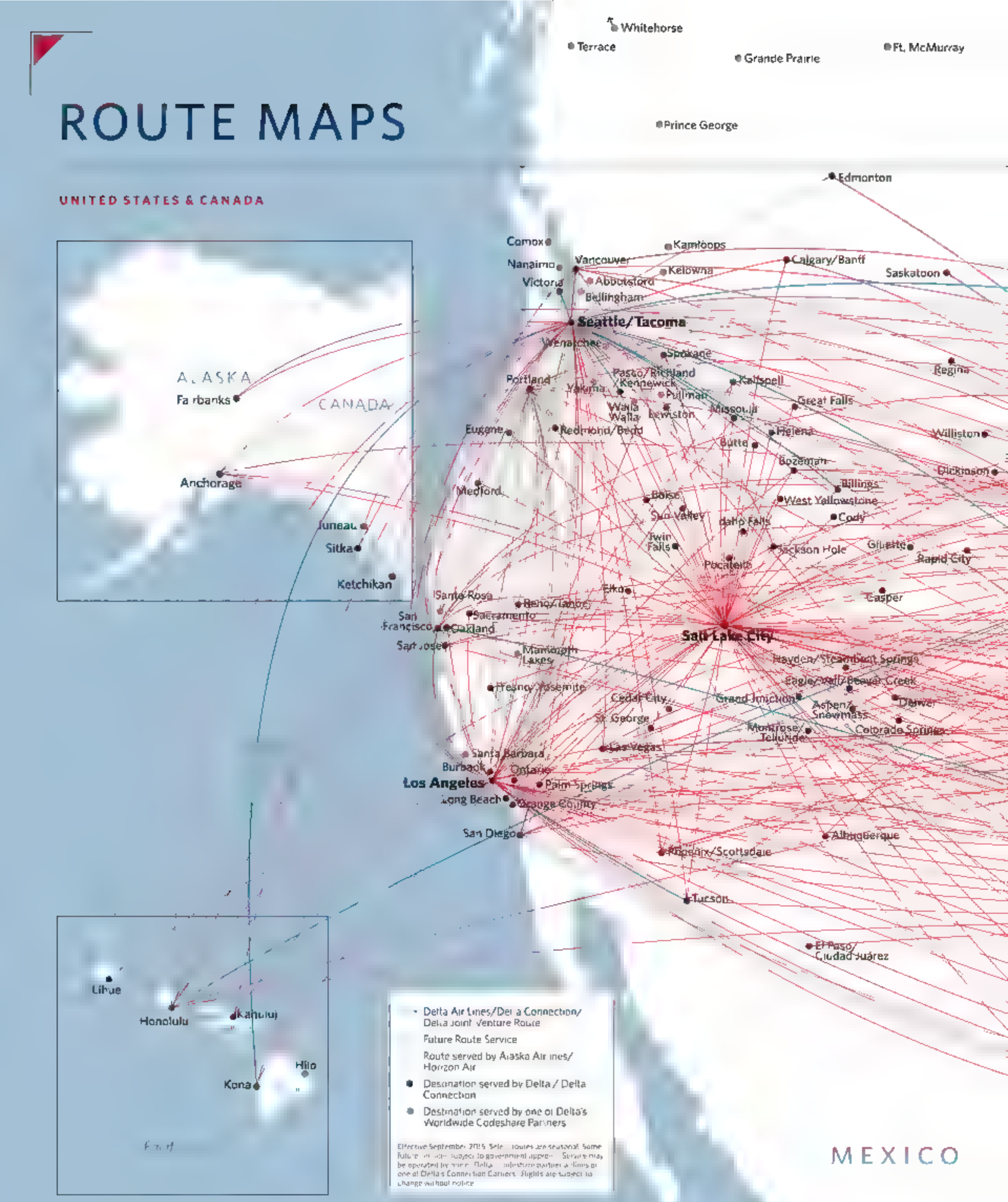
Did you know SkyMiles members can use miles to bid on incredible experiences like this that you can't get anywhere else?
delta.com/experiences

Minnesota Twins baseball game
Winner: Peg Hartung, Platinum Medallion Member

"My grandsons and I were amazed at our recent Minnesota Twins game with SkyMiles Experiences. Watching batting practice from the field and meeting first baseman Joe Mauer in the dugout made for a fantastic and magical evening at Target Field! My grandsons will never forget this. Thank you so much, Delta."

ROUTE MAPS

UNITED STATES & CANADA



CANADA
Deer Lake
St. John's, NL
Winnipeg
Sydney
Moncton
Quebec
Fredericton
Halifax
Montreal
Ottawa
Bangor
Portland
Boston
Albany
Minneapolis/
St. Paul
Detroit
New York
Cincinnati
Atlanta
Atlantic Ocean
Harlingen/
South Padre Island
Gulf
of Mexico
Key West

ROUTE MAPS

LATIN AMERICA & CARIBBEAN

EUROPE

De[illegible] 5 daily departures to 20 **European** destinations from **New York City** this month

ROUTE MAPS

ASIA/AUSTRALIA/PACIFIC

Delta offers daily nonstop service from Los Angeles to Shanghai, Sydney, Tokyo/Haneda and Tokyo/Narita.

At 8,134 miles, Atlanta to Johannesburg is the longest non-stop flight in Delta's network and the second-longest flight in the world.

Delta Air Lines/Delta Joint Venture Route

Future Route Service

Destination served by Delta

Destination served by one of Delta's Worldwide Codeshare Partners

Effective September 2015. Select routes are seasonal. Some future services subject to government approval. Service may be operated by one of Delta's codeshare partner airlines or one of Delta's Connection Carriers. Flights are subject to change without notice.

Maps Produced by Leaping Cat Graphics

TERMINAL GUIDES

TSA Pre✓® is available at all domestic airports

Recharge stations available at most gates

Visit our Fly Delta app to see all Delta terminal maps

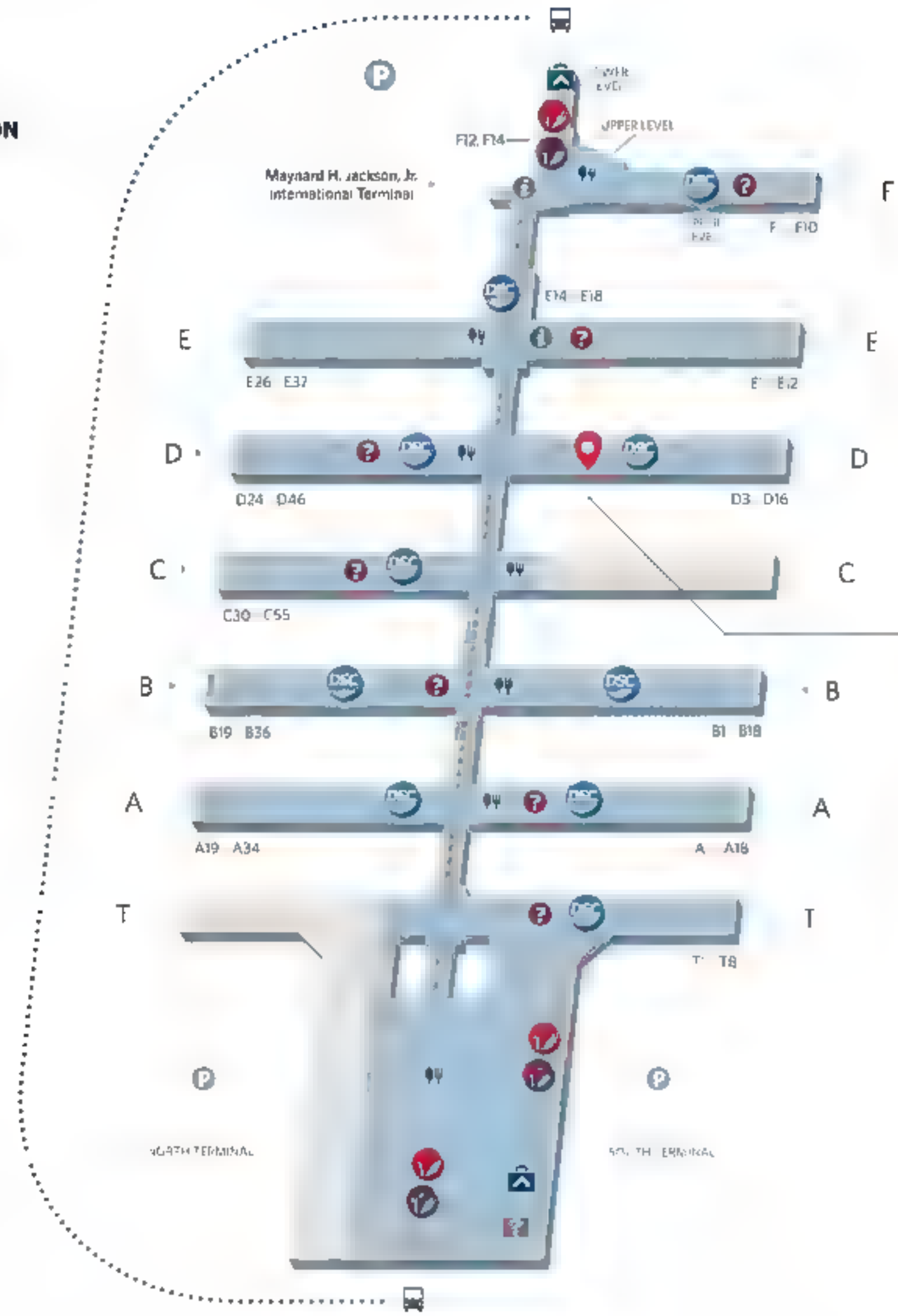
ATL

HARTSFIELD-JACKSON ATLANTA
International Airport

GATE T1 TO F1 = 30 MIN

DELTA SKY CLUB

Concourse A on Upper Level, Gate T6, Gate A17, Gate B10, Gate B25, Gate C37, Gate D27, Gate E15, Concourse F on Mezzanine Level



ALL NEW! Be sure to check out the new Delta Sky Club in Concourse D.

DELTA ONE™ CHECK-IN | SKY PRIORITY™ CHECK-IN | MAIN CHECK-IN | BAGGAGE CLAIM | TRANSFER DESK | DELTA SKY CLUB® | PARTNER LOUNGE | FOOD COURT | AIRPORT SHUTTLE | PUBLIC TRANSIT | AIRPORT TRAM | MOVING WALKWAYS | PARKING | NEED HELP? CENTER | AIRPORT/CITY INFORMATION | BAGGAGE SERVICE OFFICE | NEW IMPROVEMENTS | APPROX. WALKING TIME

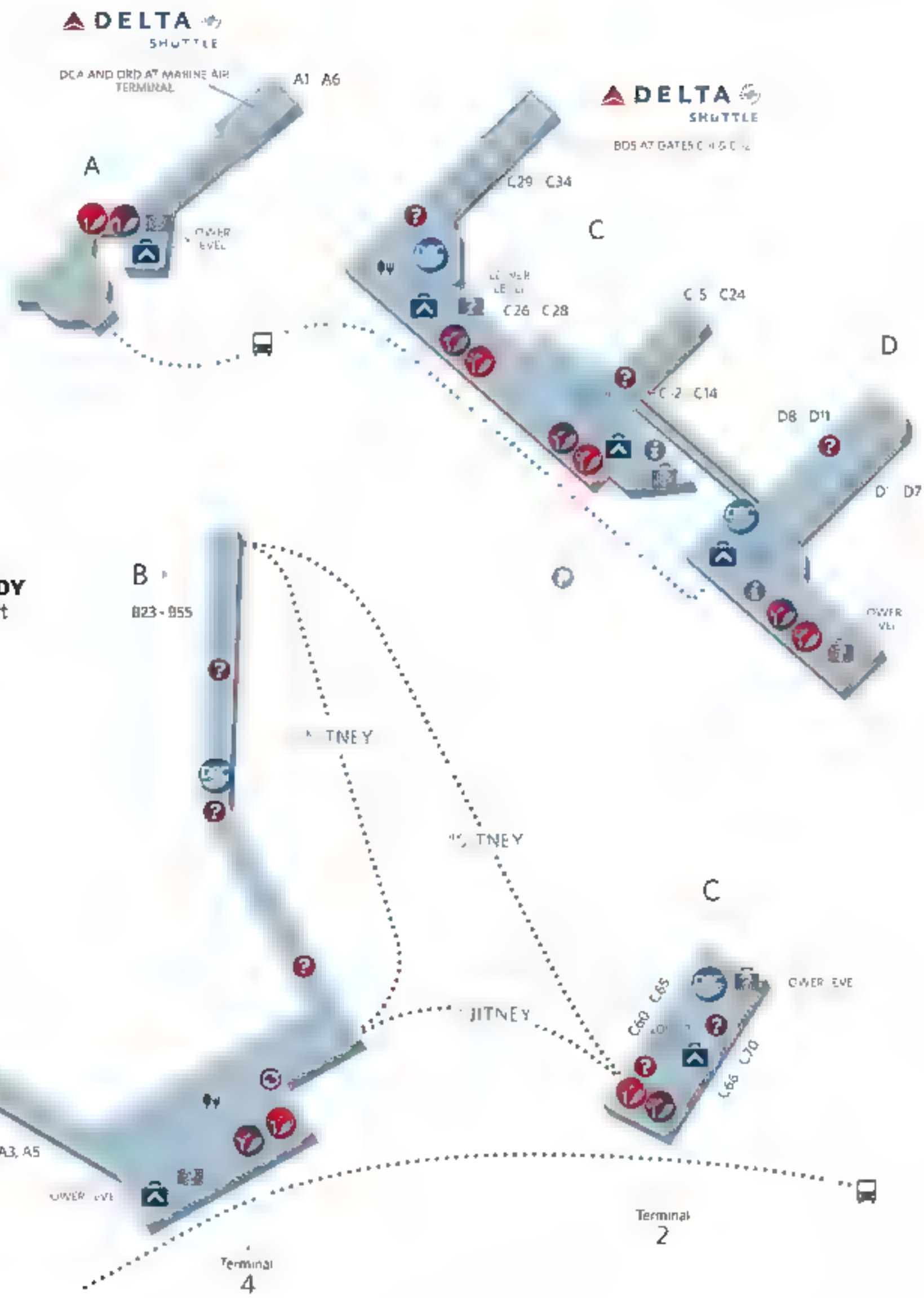
NEW YORK/LAGUARDIA
Airport

GATE C34 TO D6 = 10 MIN.

If you re depart ng from JFK or LGA, please confirm your terminal and gate at delta.com or with the Fly Delta app within 24 hours of arriving for your flight

DELTA SKY CLUB

Between Gates C28 and C29 Near Gate D1



NEW YORK/ JOHN F. KENNEDY
International Airport

GATE A3 TO B55 = 15 MIN.

DELTA SKY CLUB

Terminal 2 on Mezzanine Level, Gate B31

GETTING THERE

ATL
Miles to city center 10
By taxi: 20-30 minutes
By bus: no bus
By train 20 minutes

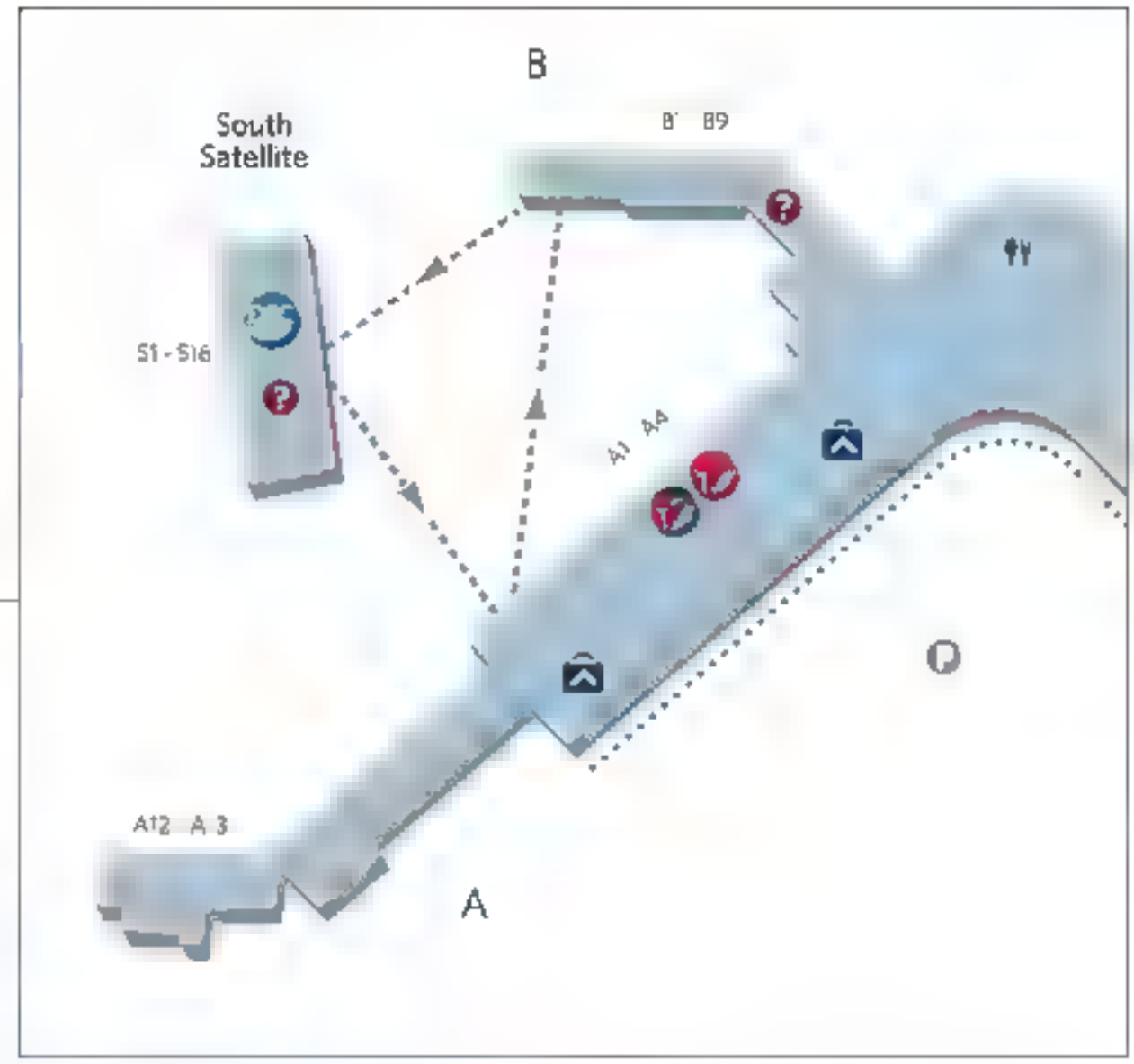
LGA
Miles to city center 12 miles to Midtown
By taxi: 20-30 minutes
By bus: 40 minutes
By train 40 minutes

JFK
Miles to city center 15 miles to Midtown
By taxi: 40 minutes-2 hours
By bus: 1-2 hours
By train 1 hour

TERMINAL GUIDES

SEATTLE-TACOMA
International Airport

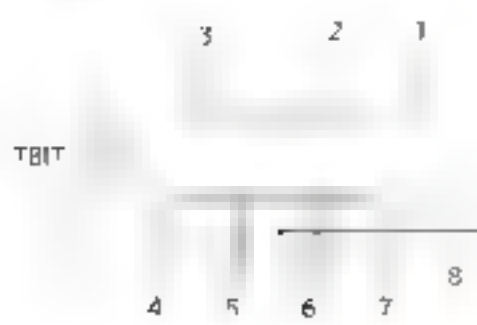
GATE A13 TO B9 = 11 MIN.

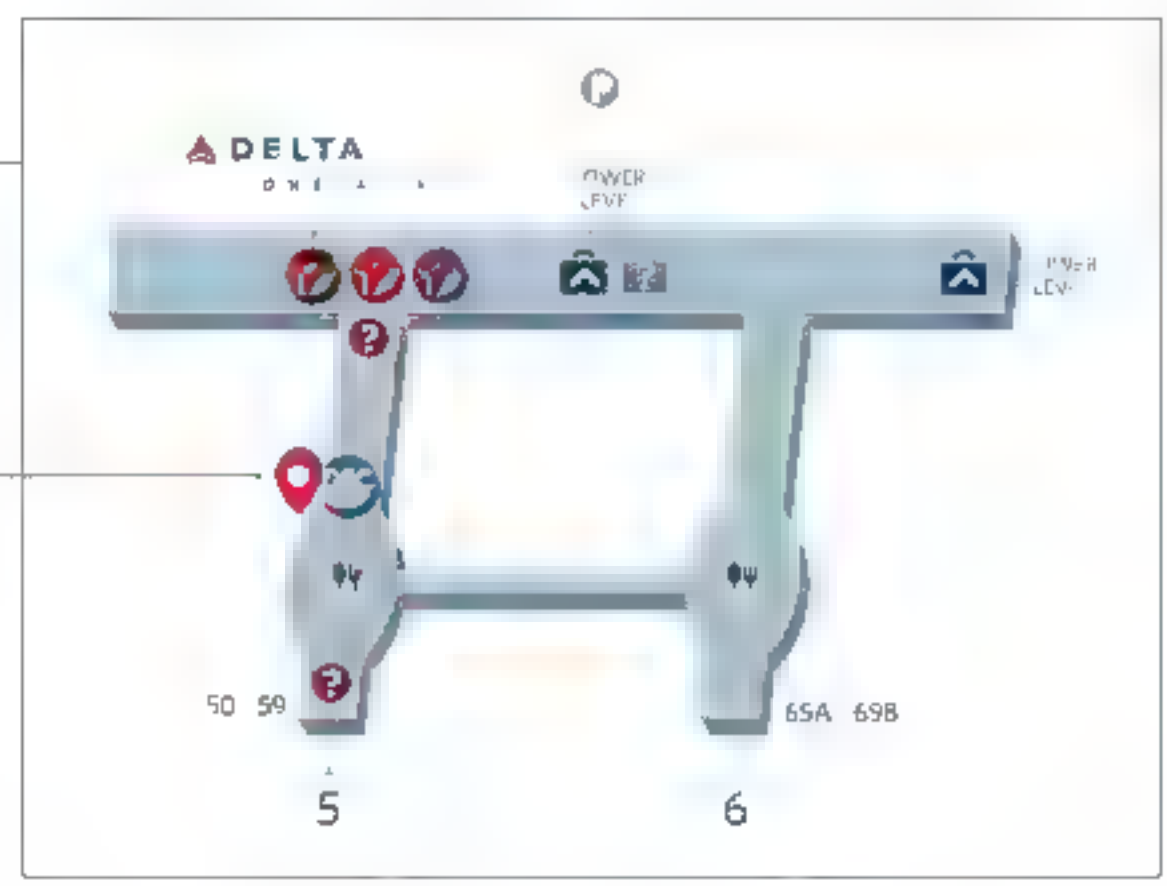


DELTA SKY CLUB
Gate S9

LOS ANGELES
International Airport

GATE 59 TO 68B = 20 MIN.



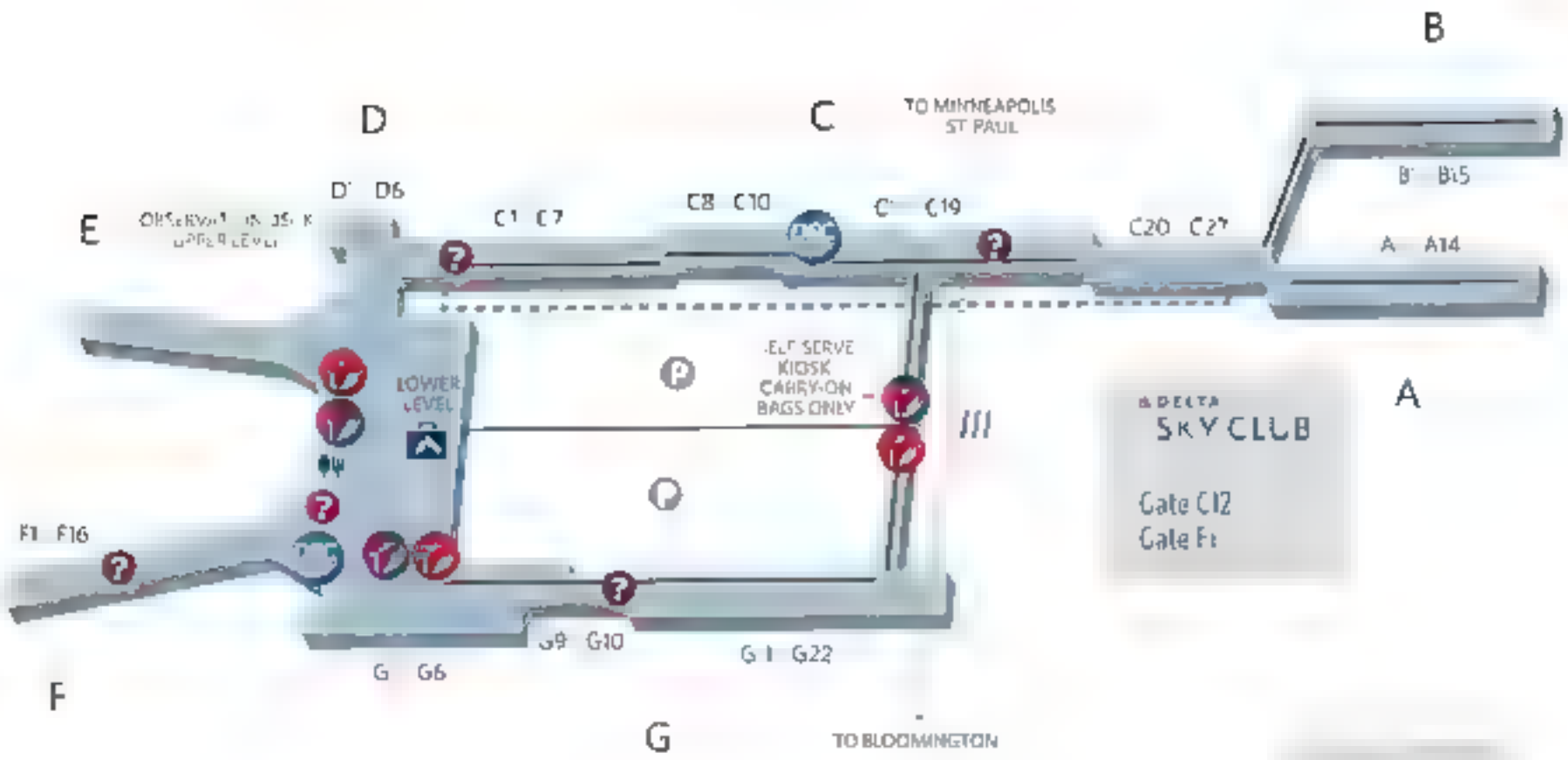


DELTA SKY CLUB
Between Gates 53 and 55

UPGRADES AT LAX
Terminal 5 is better than ever thanks to a $229 million overhaul, with upgrades including a Delta premium check-in and a separate lobby for Sky Priority members.

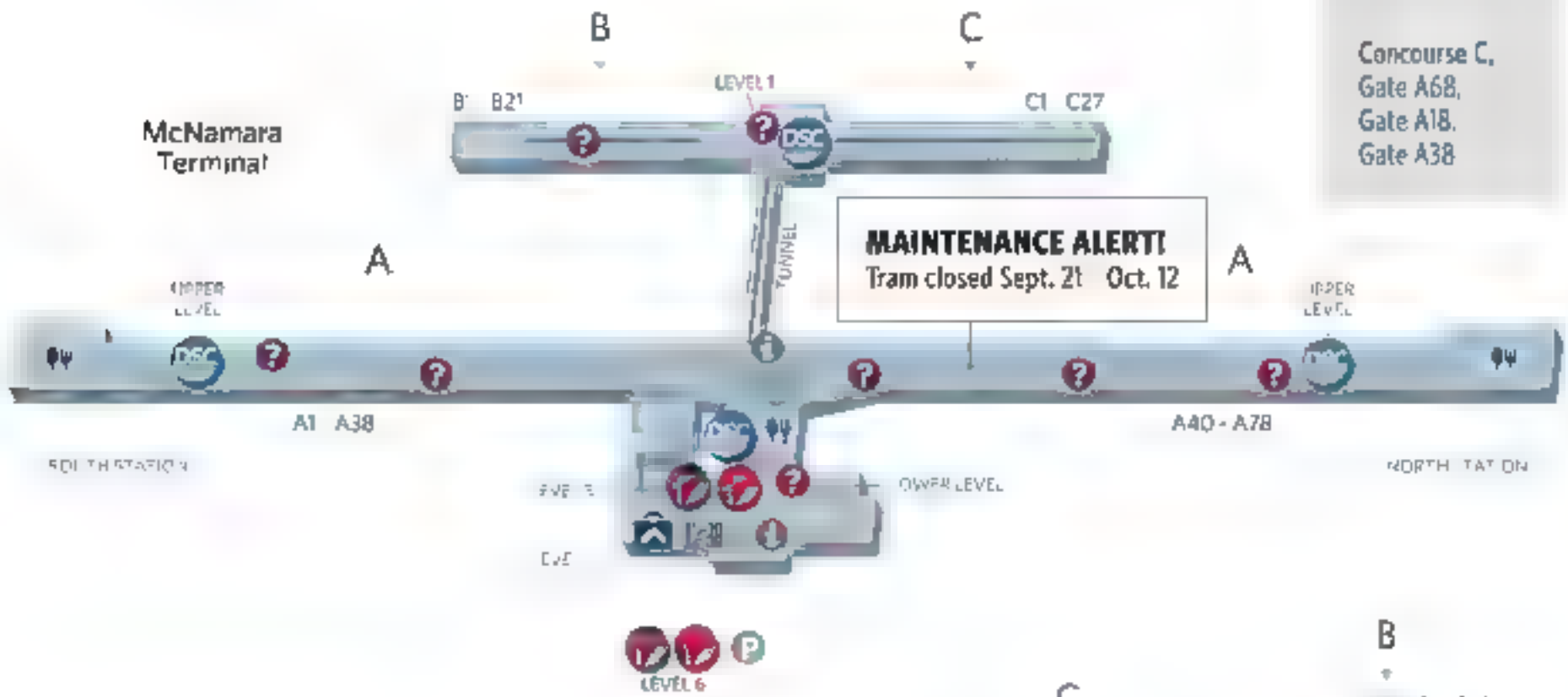
MINNEAPOLIS-ST. PAUL
International Airport

GATE A14 TO F16
= 22 MIN.



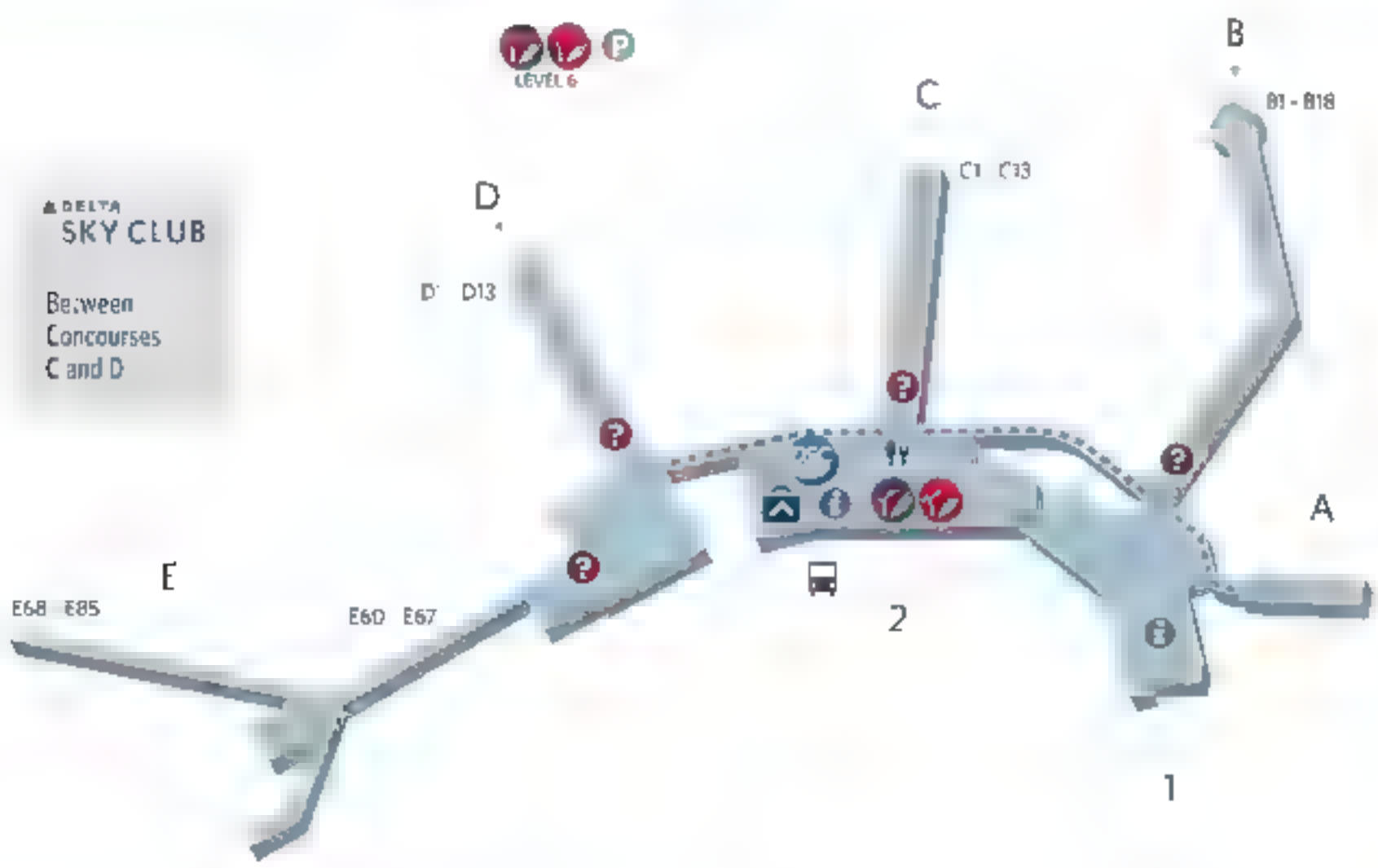
DETROIT
Metro Airport

GATE A1 TO A78
= 20 MIN.



SALT LAKE CITY
International Airport

GATE A8 TO E83
= 16 MIN.



GETTING THERE

SEA
Miles to city center 13
By taxi 30 minutes
By bus 60 minutes
By train 35 minutes

LAX
Miles to city center 18
By taxi 40–45 minutes
By bus 65–80 minutes
By train 60 minutes

MSP
Miles to Minneapolis 10
By taxi 20 minutes
By bus 30 minutes
By train 25 minutes

Miles to St. Paul: 9
By taxi 16 minutes
By bus 20 minutes
By train: no train

DTW
Miles to city center 20
By taxi 30 minutes
By bus 90 minutes
By train: no train

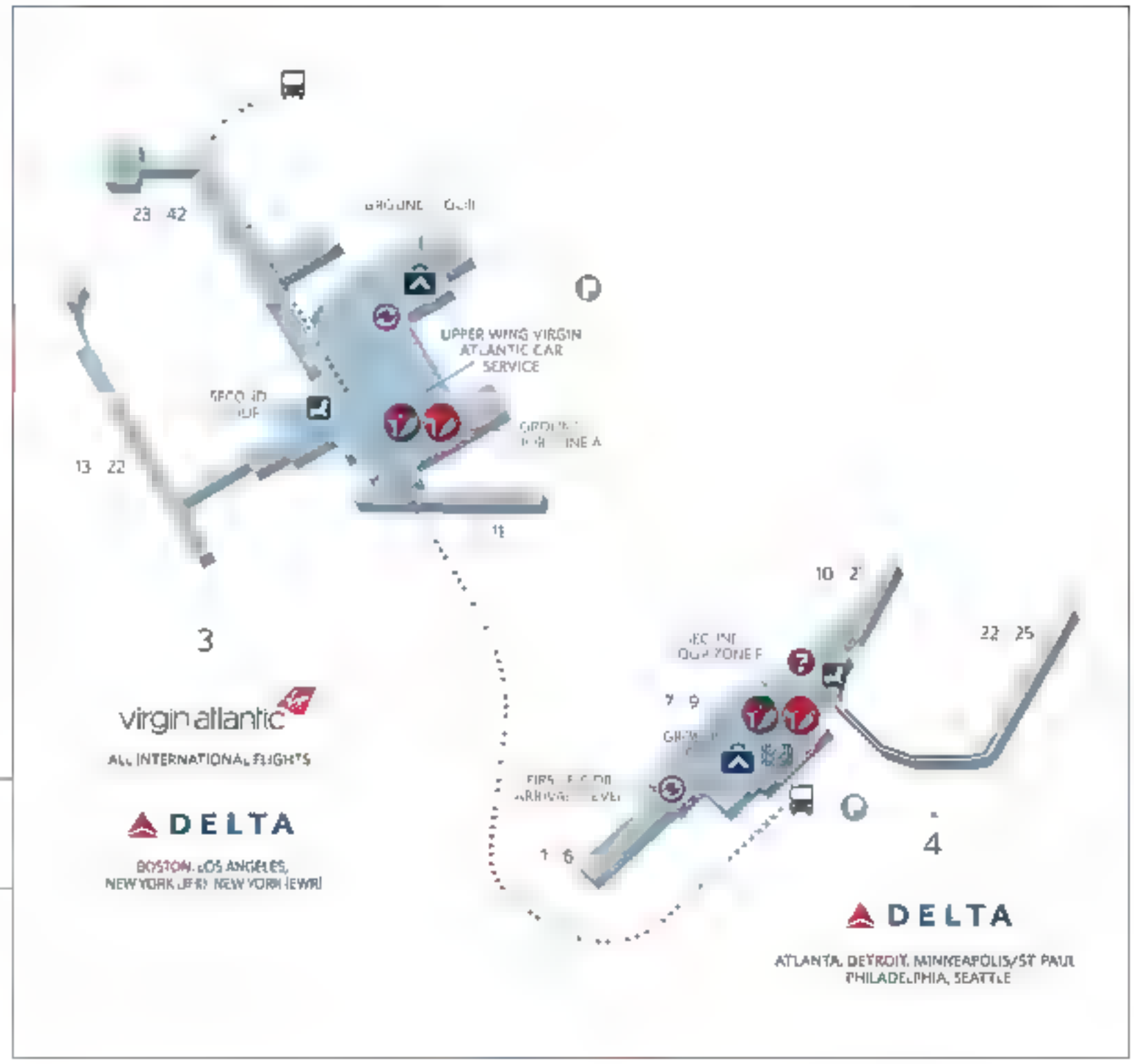
SLC
Miles to city center 6
By taxi 15 minutes
By bus 25 minutes
By train 20 minutes

TERMINAL GUIDES

LONDON HEATHROW
Airport

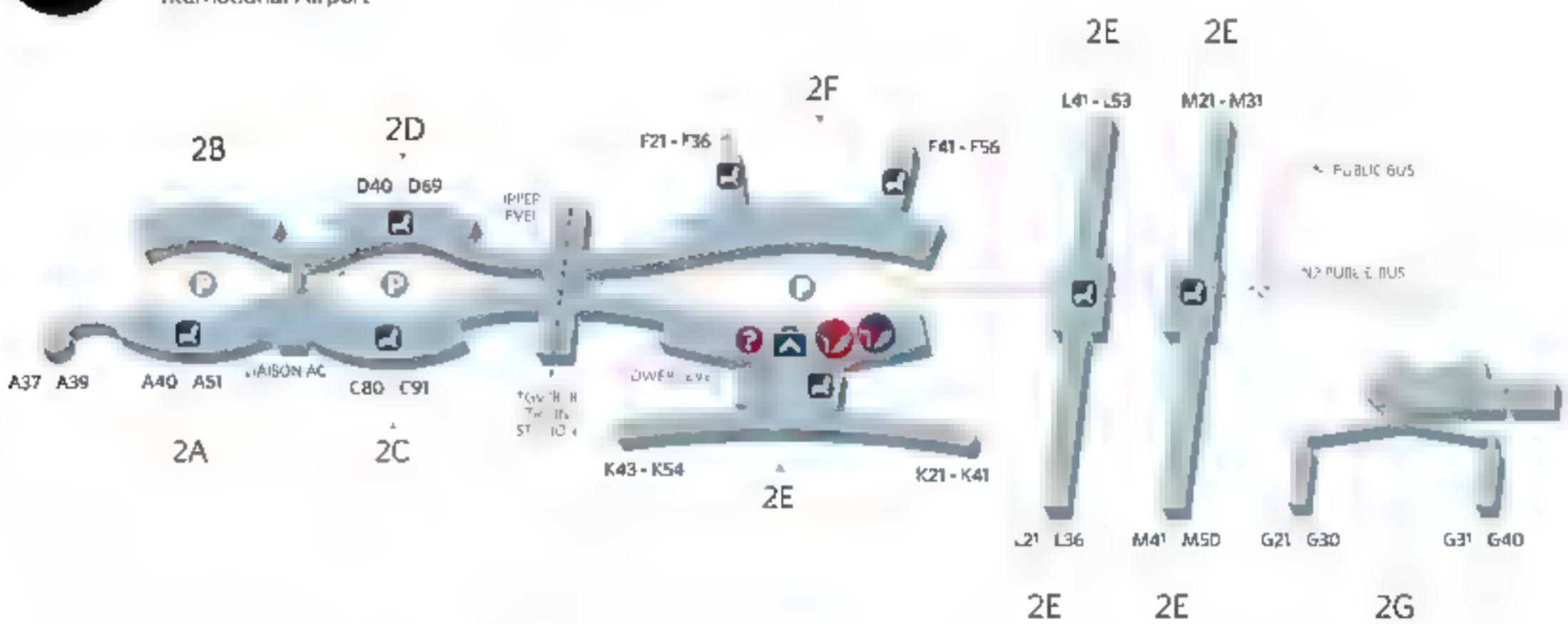
TERMINAL 3
GATE 1 TO 42 = 25 MIN.

TERMINAL 4
GATE 1 TO 25 = 20 MIN.



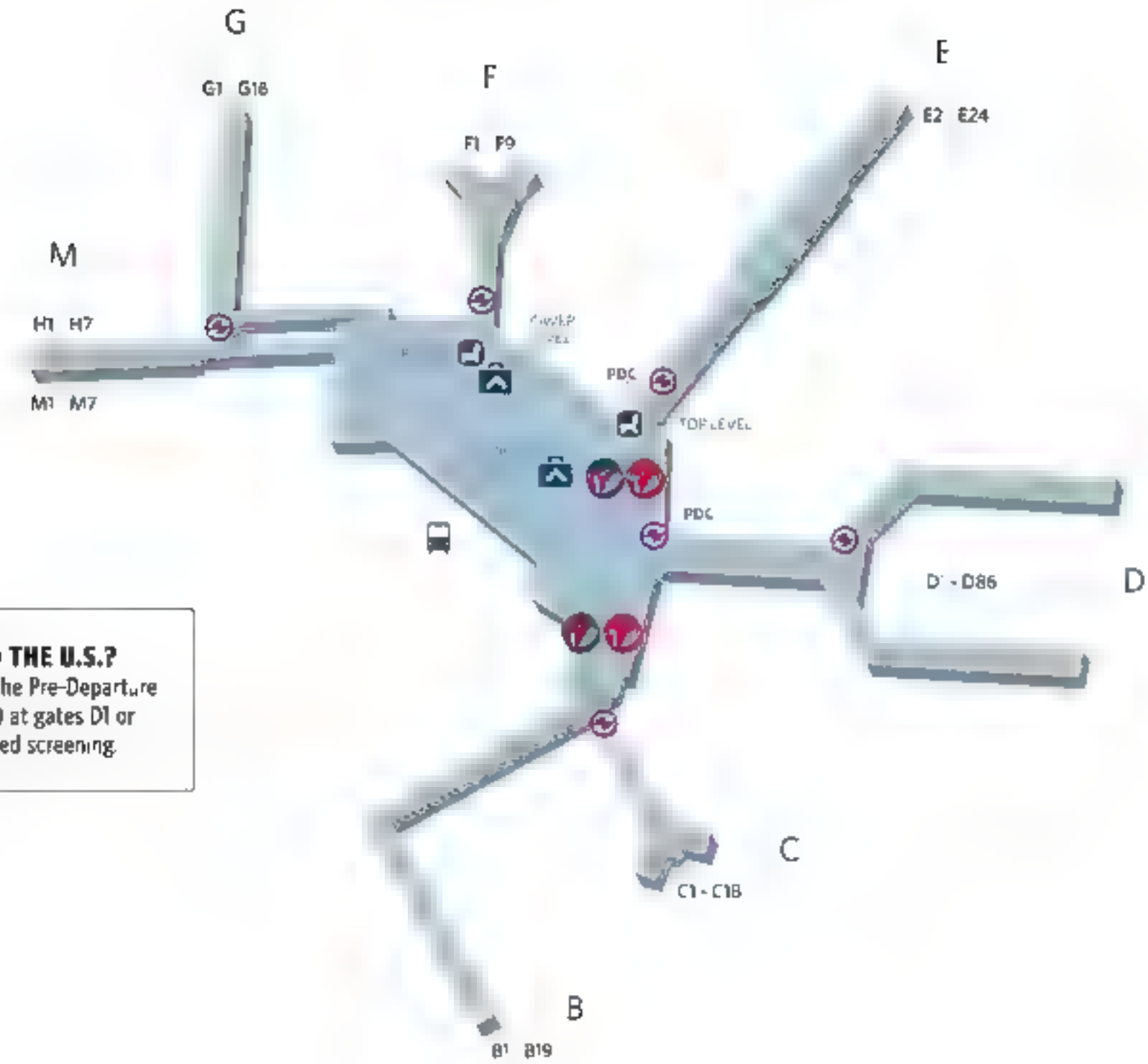
PARIS/ROISSY-CHARLES DE GAULLE
nternational Airport

GATE A37 TO G40 = 45 MIN.



AMSTERDAM/ SCHIPHOL
International Airport

GATE M1 TO B19 = 37 MIN.



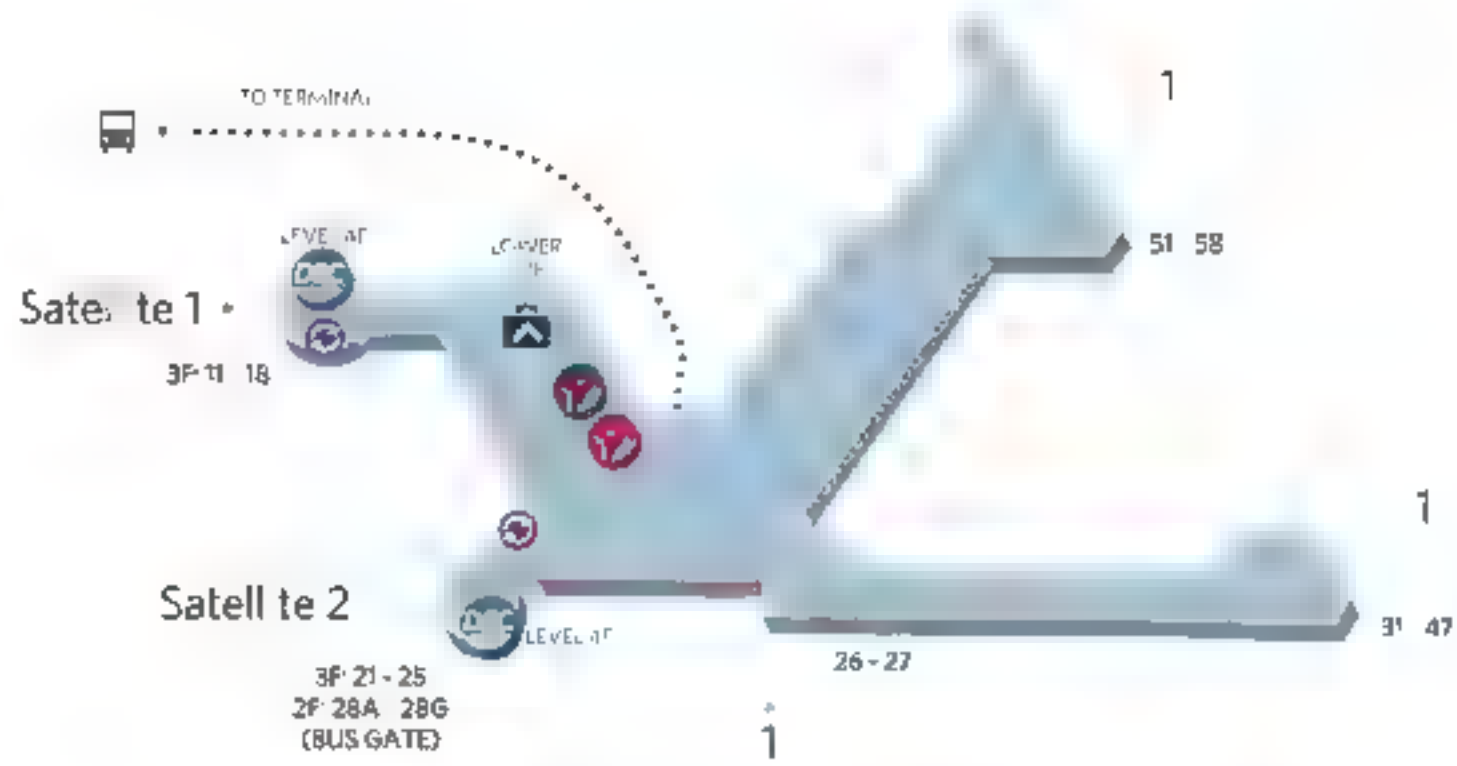
FLYING TO THE U.S.?
Please visit the Pre-Departure Center (PDC) at gates D1 or E4 for required screening.

TOKYO/NARITA
International Airport

GATE 11 TO 47 = 14 MIN

DELTA SKY CLUB

#1 Satellite 4F
#2 Satellite 4F



GETTING THERE

LHR
Miles to city center: 16
By taxi: 45 minutes
By underground metro: 50 minutes
By train: 25 minutes

CDG
Miles to city center: 19
By taxi: 45-50 minutes
By bus: 1 hour
By train: 45 minutes

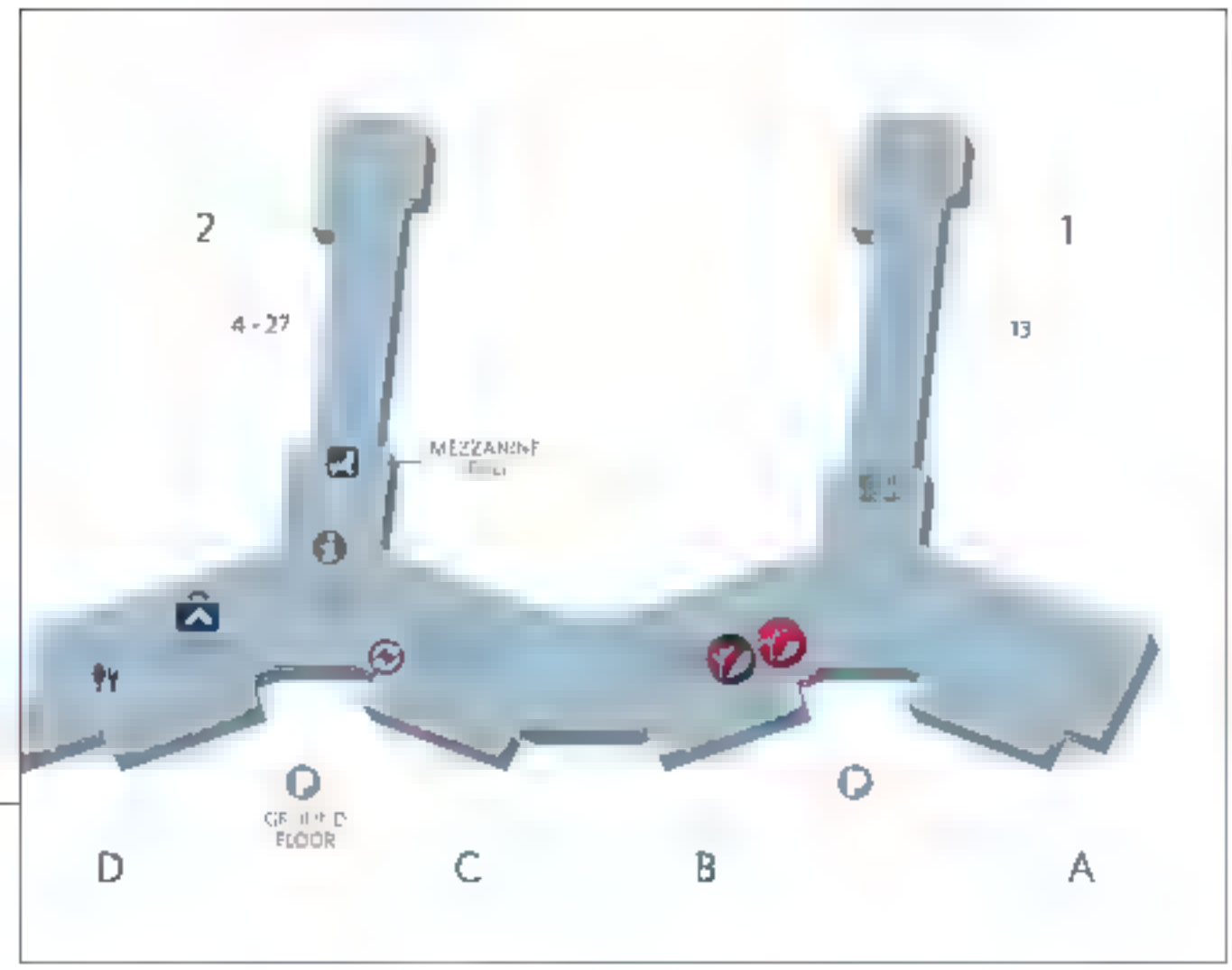
AMS
Miles to city center: 9
By taxi: 30 minutes
By bus: 25-40 minutes
By train: 15-20 minutes

NRT
Miles to city center: 45
By taxi: 90 minutes
By bus: 100 minutes
By train: 60-90 minutes

TERMINAL GUIDES

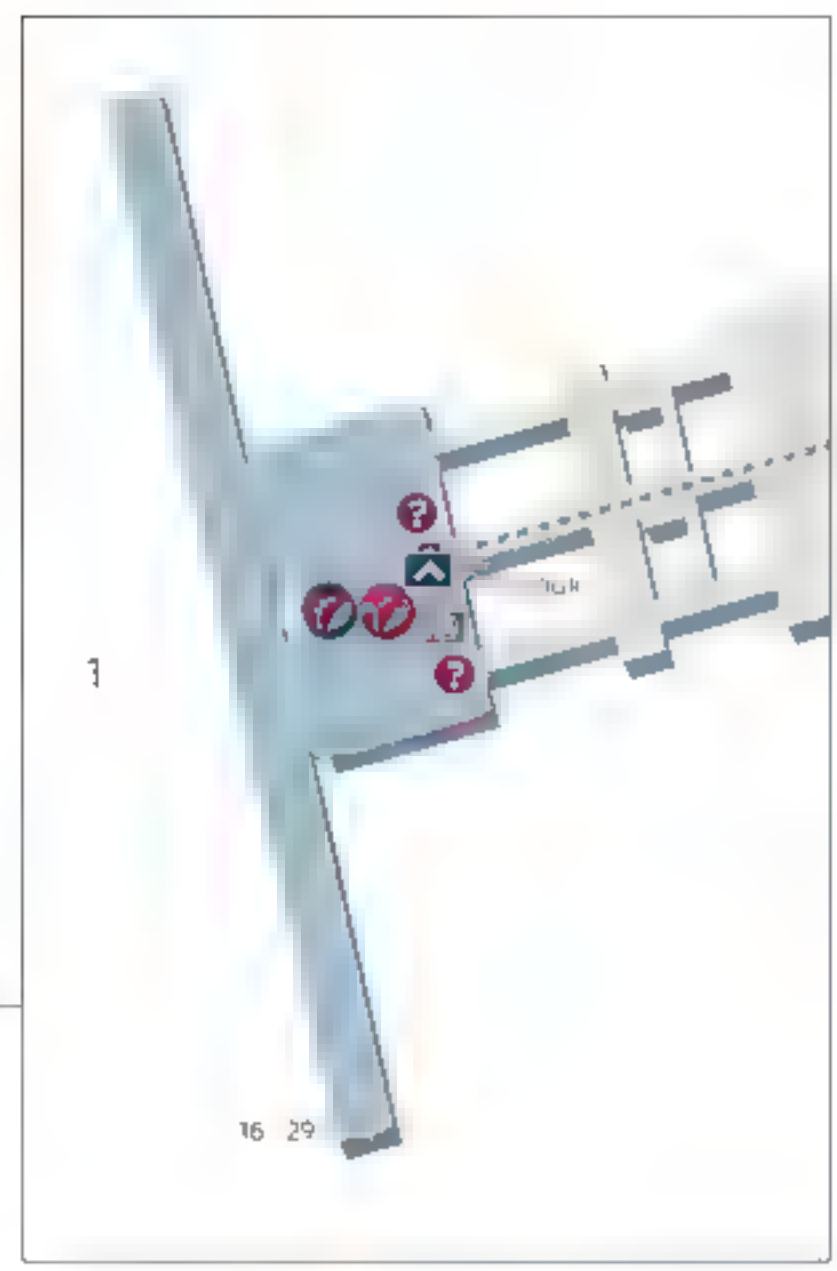
SÃO PAULO-GUARULHOS
International Airport

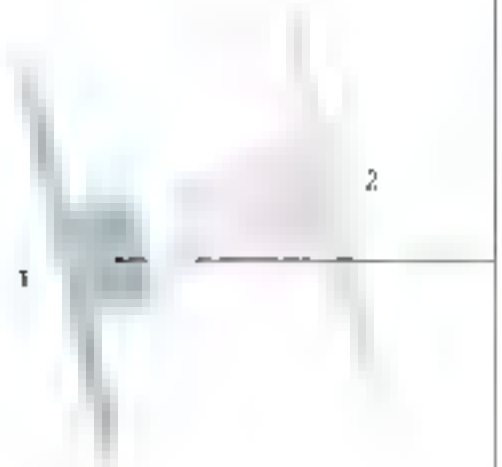
GATE 1 TO 26 = 30-40 MIN.



SHANGHAI PUDONG
International Airport

GATE 14 TO 29 = 10 MIN.





MEXICO CITY
International Airport

GATE 52 TO 62 = 5-10 MIN.

GETTING THERE

GRU
Miles to city center: 5
By taxi: 1-3 hours
By bus: 1-3 hours
By train: no train

PVG
Miles to city center: 25
By taxi: 40-60 minutes
By bus: 60 minutes
By train: 60-70 minutes

MEX
Miles to city center: 7
By taxi: 40-45 minutes
By bus: 60 minutes
By train: 50 minutes

DELTA ONE™ CHECK-IN

SKY PRIORITY® CHECK-IN

MAIN CHECK-IN

BAGGAGE CLAIM

TRANSFER DESK

DELTA SKY CLUB®

PARTNER LOUNGE

FOOD COURT

AIRPORT SHUTTLE

PUBLIC TRANSIT

AIRPORT TRAM

MOVING WALKWAYS

PARKING

NEED HELP? CENTER

AIRPORT/CITY INFORMATION

BAGGAGE SERVICE OFFICE

NEW IMPROVEMENTS

APPROX. WALKING TIME

PASSENGER INFORMATION

Automated Passport Control (APC)

Background:
Automated Passport Control (APC) kiosks are an efficient self-service technology that helps expedite international arrival processing for customers, including families traveling together. Passengers provide a scan of their passport(s), capture a photo, respond to customs declaration questions, confirm flight details, and claim a receipt for presentation to the CBP officers as a final step of their processing.

Delta Locations:
Hartsfield-Jackson Atlanta International Airport (ATL), New York/John F. Kennedy International Airport (JFK), Seattle-Tacoma Airport (SEA), Minneapolis-St. Paul International Airport (MSP), Detroit Metropolitan Wayne County Airport (DTW), Los Angeles International Airport (LAX). Additional locations: AUA, AUH, AUS, BOS, CLT, DEN, DFW, DUB, EWR, FLL, IAD, IAH, LAS, MCO, MDW, MIA, NAS, ORD, PDX, PHL, PHX, RNO, SAN, SFO, SLC, TPA, YEG, YUL, YVR, YYZ

Eligibility:
All U.S. Citizens, U.S. Lawful Permanent Residents, Canadian Citizens and International Visitors from Visa Waiver Program countries are eligible to use APC kiosks. Visa Waiver Program visitors must have Electronic System for Travel Authorization (ESTA) approval prior to travel and have visited the United States on at least one occasion after 2008. Visit **cbp.gov/travel/apc** for more information.

Mobile Passport Control (MPC)

Easy, Quick U.S. Entry for Arriving International Passengers

Background:
Mobile Passport Control (MPC) is another efficient self-service technology that enables passengers to submit their passport and customs declaration information via their smartphone or tablet rather than via Automated Passport Control (APC) or CBP Form 6059B. MPC offers a more efficient and secure in-person inspection between the U.S. Customs and Border Protection (CBP) officer and passenger upon arrival in the United States.

Delta Locations:
Hartsfield-Jackson Atlanta International Airport (ATL), Seattle-Tacoma Airport (SEA).

Eligibility:
All U.S. Citizens with a valid U.S. passport and Canadian Citizens with both a valid Canadian passport and B1 or B2 Visa status are eligible to use MPC. To download the MPC app, you must have an iOS or Android device that can connect to the internet. The MPC app is available on the App Store and Google Play. Visit **mobilepassport.us** or **cbp.gov/travel/us-citizens/mobile-passport-control** for more information.

Security Streamlined With TSA Pre✓®

Want to cut in line and not feel guilty about it?

TSA Pre✓® is an expedited screening initiative designed to help travelers enjoy a more convenient journey through the airport. If you're eligible and selected by the Transportation Security Administration (TSA), to participate, you'll be directed to a dedicated screening lane where you may not need to remove your shoes, jacket or belt or your laptop from its bag.

The program is available at more than 130 airports nationwide. To find out whether an airport offers TSA Pre✓, visit tsa.gov for a full list.

Passengers are selected for TSA Pre✓ on a flight-by-flight basis by TSA. To ensure that you're eligible to be considered, you may:

- Enroll in the Customs and Border Protection (CBP) Trusted Traveler Program, such as Global Entry, NEXUS or SENTRI. Participants are likely to be selected for TSA Pre✓ on a consistent and predictable basis. Plus, these programs provide expedited passport control and customs screening upon arrival in the United States.
- Enroll in the TSA Pre✓ program, which provides participants the benefit of being selected on a consistent and predictable basis.
- Update/add your Secure Flight Passenger Data and, if applicable, your Department of Homeland Security assigned Known Traveler Number (KTN) or PASS ID to your SkyMiles® profile at delta.com/profile.
- If you participate in a CBP Trusted Program and are not a SkyMiles member, simply provide your KTN or PASS ID within each reservation at the time of booking.

If selected, your boarding pass will include a TSA Pre✓ indicator.

Participating in one of the CBP Trusted Traveler programs or the TSA Pre✓ application program offers the best chance to receive expedited screening. For more information about TSA Pre✓, visit **delta.com/tsaprecheck.**

Global Entry

Easy, Quick U.S. Entry for Arriving International Passengers

Save time entering the United States by using U.S. Customs and Border Protection's Global Entry program. This voluntary program allows preapproved, low-risk travelers to clear the entry process in minutes using automated kiosks.

Passengers participating in a reciprocal program with the following countries can also access the Global Entry kiosks: Germany, Mexico, the Netherlands, Panama, Peru, and South Korea. Canadian citizens and residents are eligible to access Global Entry kiosks through membership in the Nexus program.

For Global Entry information and to apply, go to **globalentry.gov.**

FOR PASSENGERS NOT ELIGIBLE FOR AUTOMATED PASSPORT CONTROL (APC)

CBP Form 6059B Customs Declaration
Before arriving in the United States, each traveler or head of family in possession of a visa or arriving under the visa waiver program for the first time is required to fill out a CBP Form 6059B Customs Declaration. Most of the questions can be answered with a "yes" or "no." The form must be signed and dated. Please print legibly using black or blue ink. Entries must be made in ENGLISH and in ALL CAPITAL LETTERS. The Customs Declaration Form will be distributed during the flight.

Upon Arrival
In addition to passport and document processing, all international visitors will have their fingerprints scanned by an inkless device and a digital photograph will be taken. This will add only seconds to the overall entry process.

Antes de llegar a los Estados Unidos, se le solicita a cada viajero o jefe de familia **que posea una visa, o que llegue a través del programa de exención de visa por primera vez** completar el Formulario CBP 6059B Declaración de aduana. La mayoría de las preguntas pueden ser contestadas con "sí" o "no". Se debe firmar el formulario y colocar la fecha. Escriba de manera legible, con tinta negra o azul. Las entradas deben realizarse en INGLÉS y en LETRAS MAYÚSCULAS. El Formulario de Declaración de aduana será distribuido durante el vuelo.

根据美国海关[illegible]，[illegible]或依据免签计划[illegible]时到达的旅客或户主，都需要填写美国海关与边防局6059B海关申报表 (CBP Form 6059B Customers Declaration)。大部分问题都可以回答"是"或"否"。该海关申报表必须签署姓名和日期，所用黑色或蓝色水笔填写清楚。必须全部以英文大写字母填写。《海关申报表》(Customs Declaration Form) 将在飞行期间分发。

Antes de chegar nos Estados Unidos, todo viajante ou chefe de família **portando um visto ou chegando sob o programa de isenção de visto pela primeira vez** deve preencher o Formulário de Declaração da Alfândega CBP 6059B. A maioria das perguntas pode ser respondida com um "sim" ou "não". O formulário deve ser assinado e datado. Escreva de forma legível, usando caneta de tinta azul ou preta. As informações devem ser registradas em INGLÊS e em LETRAS MAIÚSCULAS. O Formulário de Declaração da Alfândega deve ser distribuído durante o voo.

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WHO'S GAME?

A FEW HAPPY DISTRACTIONS

BRAIN TEASERS

See if you can solve these problems before your fingers! ands!

1

His choice for the new judge won the immediate ... of city officials, even though some of them had ... about him

(a) acclaim ... reservations

(b) disdain ... information

(c) apprehension ... dilemmas

(d) vituperation ... repercussions

(e) enmity ... preconceptions

2

Complete the analogy:
COURT : LITIGATION

(a) settlement : event

(b) prayer : litany

(c) judge : lawyer

(d) reconciliation : dispute

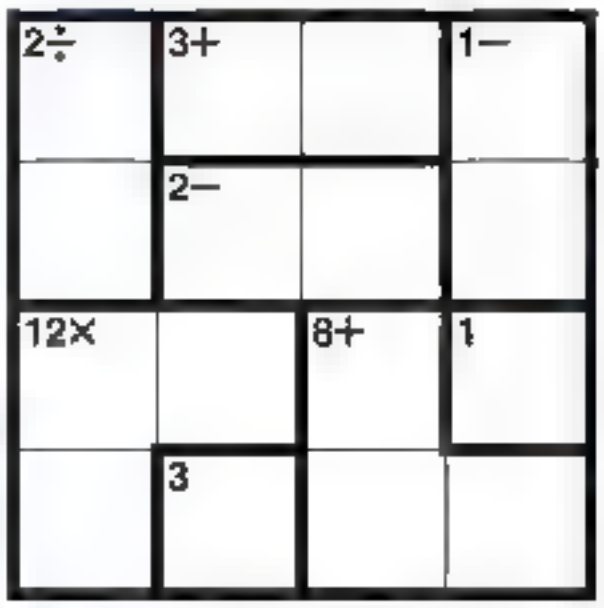
(e) tournament : joust

Answers: 1 (d), 2 (e)

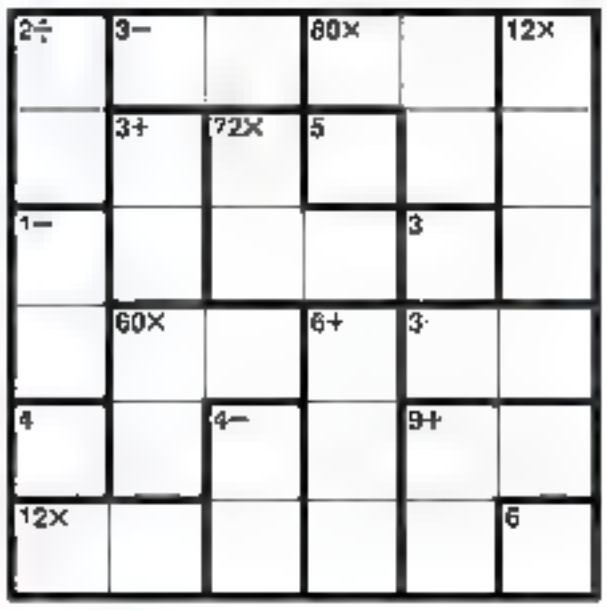
Kenken

Answers on page 44

EASIER



HARDER



Sudoku

Answers on page 44

	5		9	7				
1		6		2	8			5
	7			5		6	9	
8			5	3			7	6
				1				
7	1			4	2			8
	2	4		8			6	
5			7	9		8		2
				6	4		1	

5				9		1	7	
				2	1	4		8
		1		7				2
	5			3	8	2	4	
			7	6	2			
	8	3	5	1			6	
3				5		8		
4		5	1	8				
	1	2		4				7

Rules for Kenken

1. Each row and each column must contain the numbers 1 through 4 (easier) or 1 through 6 (harder) without repeating
2. The numbers within the heavily outlined boxes, called cages, must combine using the given operation (in any order) to produce the target numbers in the top-left corners
3. Freebies. Fill in single-box cages with the number in the top-left corner

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51 Stiles Lane, Pine Brook, NJ

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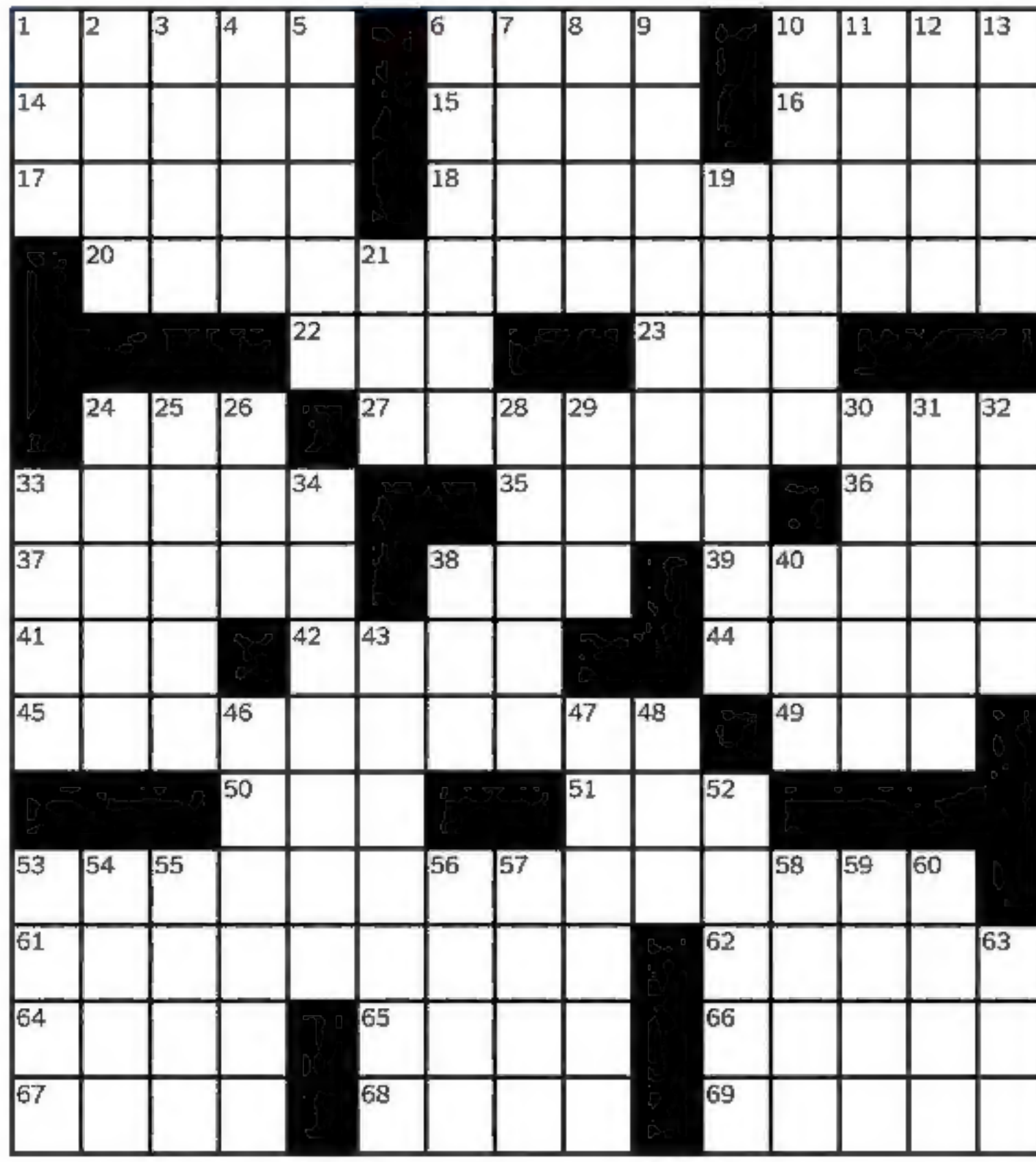
WHO'S GAME?

EDITED BY WILL SHORTZ

(Answers on page 44)



Across

1 With 20-Across, chocolaty Atlanta treat?
6 Bistro
10 Nod off
14 Analyze, as syntax
15 Feels sick
16 Pivot point
17 *West Side Story* girl
18 Organized bartering occasions
20 See 1-Across
22 Dipsomaniac
23 U.N. agcy. awarded the 1969 Nobel Peace Prize
24 AOL alternative
27 One ratting out a group of lawyers?
33 Tend to, in a way, as a garden
35 Eject
36 Miley Cyrus hit "Party in the ___"
37 Nullify
38 Trivia night site
39 Grouch of children's TV
41 2001 Will Smith title role
42 Paradise
44 Spreading like wildfire
45 What the duffer shot on a hole, surprisingly?
49 Wall Street overseer, for short
50 Wheel tooth
51 Hosp. test
53 Little finger that makes you go "Oh my God!"?
61 Unwanted weight
62 Playground comeback
64 Yen
65 Make ___ dash for
66 Toy company that once made the Magic 8 Ball
67 4:00 socials
68 Brat Pack member Rob
69 Girl's name that's a two-part hint to 1- 20-, 27-, 45- and 53-Across

Down

1 Hot springs resort
2 Vera of haute couture
3 Spooky-sounding Pennsylvania city
4 This, in Tijuana
5 Eye droppers?
6 Small house, in Latin America
7 Sanyo competitor
8 Spare tire
9 Vivacious wits
10 Bygone Korean automaker
11 Animals in a yoke
12 Baked Italian dish
13 Latin 101 verb
19 Kind of cocktail with a kick?
21 Whole lot
24 Actress Gibbs of *The Jeffersons*
25 One going from floor to floor
26 Super Mario Bros. console
28 Purchase at a 38-Across
29 Stand-in
30 "Filthy" money
31 Writer Asimov
32 Rank above viscount
33 Clothing
34 Shoes named for an antelope
38 A pop
40 Fam. member
43 Like many newspaper subscriptions, nowadays
46 Bible book that inspired the song "Turn! Turn! Turn!": Abbr.
47 Inhibit
48 "___ tu" (Verdi aria)
52 Where many customer care calls are answered
53 Porn
54 Bring on board
55 Korbut who starred at the 1972 Olympics
56 Baseball's Hideo
57 Chew (on)
58 Jason of the NBA
59 Named by an informer, informally
60 Actor Morales of *La Bamba*
63 World Cup cry

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